



Major in Public Policies Chair of Public Economics

HOUSEHOLD FINANCE FOR BUSY POLICYMAKERS: INFORMING THE DESIGN OF FINANCIAL **EDUCATION INITIATIVES IN ITALY**

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Alla mia famiglia che mi ha mostrato il cammino e all'Europa multiculturale che ho la fortuna di abitare.

INTRODUCTION

Motivation

The management of money has been the leitmotiv of economics ever since bartering lost its fashion. Much has been said and written about asset pricing and corporate finance, yet poor consideration was historically conferred upon "household finance" – to the extent that the term eloquently traces back to 2006. The field, however, has recently carved out his very special prominence in both the academic literature and the international political agenda.

The change in the welfare systems and the increase in life expectancy that have been taking place in Europe – as well as in large parts of the globe – since the XXI century have assigned ordinary people complex choices, such as that of private insurances, pension funds and better portfolio diversification. The 2007-2008 crisis gave further emphasis to the individual and household dimension in the processes of financialization (Hall, 2012). According to the OECD (2017), "the transfer of financial risk from governments to households that began before the global financial crisis has expanded in scope. This means that individuals need to bear more responsibility for their long-term financial wellbeing, and to invest in order to be more resilient to financial shocks and accumulate sufficient assets to ensure retirement income and fund future expenses". The potential socio-economic wellbeing of households incontrovertibly hinges on their knowledge, expertise and confidence when handling their wealth.

Although the international community has put a spotlight on the globally low rates of financial literacy, and considerable literature has investigated the extent to which the "financialization" process has taken place, there is a shortage of solutions. Policymakers have, often clumsily, attempted to address the issue by designing widely diverse financial education initiatives. There is, in fact, a diffused contradiction: whereas the policy outcomes have been interpreted in behavioral terms in almost the totality of cases, very few strategies have *a-priori* contemplated, and capitalized on, these cognitive insights.

As we meet the challenges and opportunities of the new decade, this work aspires to filling a gap in the current literature about the design of FEIs; it does it by introducing a behavioural lens – the EAST framework – in design stage of the intervention, in order to single out the specific features that are realistically likely to render an initiative successful. Hence, the research aims to lay out an evidence-based roadmap for financial education policymakers,

and to provide readers with an immersive experience into behaviorally informed interventions.

Research design and structure

Given the relative speed at which the newborn topic of household finance has gained saliency in the agenda of policymakers, this work aims at understanding how financial education can be employed to stimulate higher financial literacy scores. The research question addresses the extent to which is possible to intervene on the design of financial education initiatives (from now on, FEIs, the independent variable) in order to deliver higher financial literacy scores (the dependent variable), with particular reference being made to (a) workplace-based FEIs, (b) school-based FEIs and (c) community-based FEIs.

As for the theoretical framework, the vision of reality is interpretivism, as the study aims at producing hermeneutical knowledge and providing an understanding, rather than a comprehensive explanation, of the topic. The theoretical paradigm guiding the research is behavioralism, and indeed this work tests the integration of findings from behavioural finance (in terms of both heuristics and operational frameworks) to the design of FEIs. In addition to that, the present study draws insights from the functionalist paradigm, for the author's belief is that diminishing disparities in the level of financial literacy should be a goal of the society as a whole. The reasoning applied to the study is deductive, moving from the general theory of behavioural household finance and financial literacy (chapter 1, 2 and 3) to experiential practice (chapter 4).

Until 25 years ago, Italian households invested in relatively simple instruments such as deposits (banking and postal) and public bonds; the security of savings correlated de facto with the stability of the financial system. Nowadays, the investment forms are much more complex, partially reflecting a quest for higher profits; this ultimately exposes household wealth to a full spectrum of risks and complicates the protection of savings (Visco, 2018). Compared to the other OECD Countries, Italy exhibits lower financial literacy scores (measured by the OECD/INFE survey) and diffused household vulnerability. At the same time, it was no earlier than 2017 that a National Committee for financial education was put in place to coordinate public and private strategies; due to these peculiarities, the country has

been chosen as the focus of the study. The level of explanation is macro, since policies are considered as being part of a national strategy for financial education.

The dissertation starts with a state of the art about the neoclassical theories salient to household finance (chapter one). Household trends are presented in both the EU and in Italy, with a specific focus on territorial patterns in the Italian peninsula. In the second chapter, the two main theoretical frameworks of referral (the LC/PIH model and the modern theory of portfolio allocation) are enriched with earlier findings from behavioural finance; first, both the behavioural life-cycle model and the behavioural theory of portfolio allocation are presented; then, three cognitive biases (mental accounting, procrastination and loss aversion) are eviscerated. Moving to the third chapter, the research expands and covers both formal and operative definitions of financial literacy (the "Big Three" model by Lusardi & Mitchell and the OECD/INFE framework) and cross-country comparisons are provided. Despite the lack of unambiguous evidence about the impact of FEIs, an explanation for the desirability of financial training is suggested. For each chapter, specificities about Italy are presented.

Finally, through a qualitative document analysis, the fourth chapter identifies operative best practices to enhance financial literacy by intervening on the design of FEIs. Starting from FEIs that are currently in place or the design phase in Italy, it is performed a study of forty-five interventions that had a positive, statistically significant impact on financial knowledge and skills. Each finding is then integrated within a mnemonic behavioural framework named "EAST", which was developed by the Behavioural Insight Team (BIT) in 2012, as to derive operational cues with replicability potential in Italy. For more detailed information on the methodology, see chapter 4.1. The fifth section offers some concluding remarks.

I. HOUSEHOLD FINANCE

In the 2006 presidential address to the American Financial Association (AFA), Harvard Professor John Y. Campbell neologized the term "household finance" in order to define a field that had hitherto been lacking status and agenda of its own. Despite having attracted considerable interest in the past three decades, scant relative involvement was, and still is, conferred upon household finance compared to the traditional disciplines of asset pricing and corporate finance. The first category calculates how asset prices are set in capital markets and how risks are compensated by average expected returns, thus showing valid affinities with the scope of household decision-making. The corporate area, instead, investigates the extent to which business entities use financial means to enhance the benefits of firm owners. Household finance configures as a brand-new field of academic investigation. Drawing insights from asset pricing and by analogy with corporate finance, household finance intends to explore how households operate financial tools and markets in order to further their long-term objectives (Campbell 2006) while disposing of enough resources to cover short-term financial needs.

1.1 An emerging sector

The definition of a household routinely used in censuses has been formulated by the United Nations Economic Commission for Europe (UNECE):

"A household is (a) a person living alone [...] or (b) a group of two or more persons who combine to occupy a housing unit and to provide themselves with food and possibly other essentials for living. The group may be composed of related persons only, or of unrelated persons, or of a combination of both. The group may also pool their incomes". (UNECE, 2009).

Both when they invest their savings or take out a personal loan, households worldwide have grown into a sizeable profit generator for intermediaries. This synergy has become so intense that, between an ATM withdrawal, an automatic charge of a bill or a payment by credit card, "perhaps not a day goes by that a household does not interface with the financial

¹ According to Donni and Pontieux (2011), the same remark can be made with regards to personal finances. Prior to the last decade, the standard models in economics have "treated households as a black box", by adopting a unitary approach in which individual models are simply transposed to households.

markets" (Guiso, 2011). However, theories from asset pricing, corporate or personal finance cannot be generalized to households straightforwardly, as the decision-making of the latter incorporates unique constraints that preclude the pure implementation of textbook models.

First, a multi-person household is more than an aggregate of several individuals, and so are the needs and preferences of its components.² This factor carries significant intrahousehold allocation considerations. In 1987, future Nobel winner Amartya K. Sen observed that "there is a good deal of evidence from all over the world that food is often distributed very unequally within the family, with a distinct sex bias (against the female) and also an age bias (against the children)". At least two logical reasonings stem from this line of thought. First, the existence of parallelism between distribution in the household and distribution in the society (Pollack, 2015). Second, should household resources be mismanaged, the detrimental allocative effect on the vulnerable categories is exacerbated.

Harvard's Household Finance Handbook (2018) provides useful insights about the unique features of the field. For instance, households are characterized by varying aggregate rates of patience – that is, preference for future over present consumption – such that their population may be partitioned in subgroups ranging from myopic (living hand-to-mouth, Parker 2017) to very patient, or "prudent" (Kimball, 1990). Support for dependents – notably children – constitutes another peculiarity of households. Childcare costs tend to peak when parents are in midlife, which is also when their actual earnings often appear to increase (Attanasio and Weber, 1995). How the number of dependents should affect consumption and saving dynamics is not yet well understood – I will come back on this in next bullet point.

When thinking about the economic prosperity of the population of a country, household represents the preferred unit of analysis because it is "the most valid level of aggregation of individual income at which an assumption of income sharing is most valid" (Canberra Group, 2011). As the net worth of households is everywhere a significant component of national net worth, understanding the economic environment and the behaviour of households should ultimately assist policy-makers counter poverty and possibly deaden distortions in financial

might be called a consensus, or social welfare function" (p.10).

² For more on this, see Samuelson (1956). His approach treats the family preference simply as the ordering of individual utility functions. In his words, the preferences of family members "have the special property of being independent of the other members' consumption. But since blood is thicker than water, the preferences of the different members are interrelated on what

markets (Samphantharak & Townsend, 2009).

1.1.1 Components of lifetime income

The economic planning of all households – especially families – encompasses long yet finite time horizons, namely a lifetime. Similar to businesses, households may hold limited borrowing capacity and face complex tax statuses (Campbell, 2006), but their respective sources of income are unlike. The latter consists of a permanent component (long-term average income) and a transitory component (e.g. temporary transfers). I will hereby rely upon the guidelines to define household income provided by the International Conference of Labour Statisticians (ICLS), the standard-setting body of the ILO, according to which:

"Household income consists of all receipts, whether monetary or in-kind, that are received by the household, or by individual members of the household, at annual or more frequent intervals, excluding windfall gains and other such irregular and typically one-time receipts".

"Household income may be defined to cover: (I) income from employment (both paid and self-employment); (II) property income; (III) income from the production of household services for own consumption; (IV) current transfers received". (ILO/ICLS, 2003)

Commonly, the main supply of lifetime wealth comes from real assets and, usually, their most sizeable component is homeowning. Wages constitute a significant indicator of living standards both during the working life and after retirement as well; in turn, wages connect wealth to nontradable assets, notably human capital (Campbell, 2006). However, the background risk of labour income may foster sentiments of loss aversion and a cautious, even detrimental, style of investment (Heaton and Lucas, 2000). Furthermore, as well as liquid assets (cash, stocks, checking accounts), the economic wellbeing of households profoundly depends on illiquid assets (real estates, retirement accounts, trusts) which – though exposing significantly higher average return rates – entail transaction costs and, if it is pricey to extract cash from them, may cause the befalling of liquidity shortages (Kaplan and Violante, 2014).

1.2 Literature Review: Standard models of household decision-making

Anyone who thinks about economic development has to wonder about the role played by savings: "is thrift the origin of growth, or is it simply its consequence?", asks Deaton (2005). For decades, the explaining factors that drive household saving and consumption represented

an area of intensive academic research. Importantly, considerations on household behaviour necessarily include considerations on individual behaviour as well. J. Maynard Keynes (1936) attempted to answer the question "why do people save?". Out of the eight reasons he listed, the first two motives for saving are:

"1. To build up a reserve against unforeseen contingencies; 2. To provide for an anticipated future relationship between the income and the needs of the individual"

Browning and Lusardi (1996) re-nominated the reason no.1 the "precautionary motive", and the reason no.2 the "life-cycle motive". Let this be the starting point for assessing the state of the art on the household's intertemporal allocation of money.

1.2.1 The LC/PIH model

As time passed, new postulates were required to update the Keynesian "Absolute Income Hypothesis" (AIH) – formulated in a very bad timing (the Great Depression) – which sketches consumption as a function of the aggregate income. In the model of John M. Keynes, an increase in the current disposable income corresponds to an increase, though less than proportional, in the marginal propensity to consume. The additional effective demand would bring about production and a rise in the employment level, giving impulse to a virtuous cycle (the so-called Keynesian multiplier). In the Keynesian scenario, thrift was treated with suspicion, as it might generate insufficient demand and impede the multiplier effect. Such prediction turned out to be incorrect (Guiso and Jappelli, 2003). In the early 1950s, new valuable contributions were brought to the field. Both the "Life-Cycle Hypothesis" (LCH) postulated by Modigliani and Brumberg in 1954 (figure 1)³ and the "Permanent Income Hypothesis" (PIH) postulated by Friedman in 1957, questioned the size of the Keynesian multiplier. Their models attracted exceptionally flattering academic reviews.^{4 5}

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³ In 1985, Modigliani was awarded the Nobel Prize for his "pioneering analyses of household saving and financial markets". A few years later, he condensated the LCH in a final paper, to honor the memory of his brilliant PhD student Richard Brumberg who untimely died in 1955.

⁴ For instance, Johnson and Falkingham (1992) described the LCH as the "elegant and logically consistent heuristic device which allows us to think about the way individuals, or households, plan the inflow and outflows of economic resources over their life-cycle".

⁵ The life-cycle/permanent income hypothesis was initially formulated by Fisher (1930), but empirically validated only through Modigliani's later works.

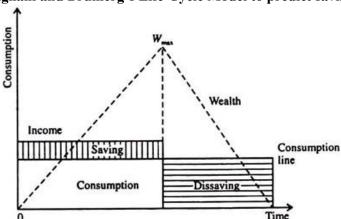


Figure 1. Modigliani and Brumerg's Life-Cycle Model to predict saving behaviour.

Source: Kari, 2017

According to the hypotheses, people foretell their long-term capacity to consume, then set aside a fraction of that calculation for current consumption. This calculation is either in the form of permanent income, as concerns infinite-horizon ⁶ (Friedman) or wealth, as concerns the finite-horizon (Modigliani). Due to the complementarity of the two hypotheses ⁷, they are commonly assembled together and widely known as the LC/PIH model.

The model estimates that households have rational expectations about their permanent income or wealth (expected lifetime resources) and smooth their consumption as to maintain a uniform level of spending across their livelihoods. In this way, the LC/PIH model suggests, consumers seek to equalize the marginal utility of consumption over each stage of their lives. In such perspective, households should not deviate their consumption unless they confront unexpected changes in their permanent income⁸ – which implies that their current income, being only transitory (due to accidental occurrences e.g. cyclical fluctuations in economic activity) holds relatively small effect on consumption.

The LC/PIH model presents relevant implications for household finance. Accordingly, consumers are expected to put aside part of their income to meet their consumption needs during retirement. This very simple idea dominates our common understanding of the life-

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⁶ I used the terms "infinite horizons" because Friedman explored the hypothesis that family dynasties live indefinitely. Under this model, consumers altruistically maximize their own utility and that of their descendants.

⁷ Friedman himself, in his "A theory of the Consumption Function" (1957), repeatedly owes to the earlier work of Modigliani and Brumberg.

⁸ These shifts are mostly non-forecastable.

cycle of household members: saving money when young (and have an income), to be able to spend at later stages of life, when that income is lacking. The function of saving is similar to that of stock in a firm (Guiso and Jappelli, 2003); as stocks are meant to stabilize production in times of seasonal demand fluctuations, savings allow households to sustain their consumption even if incomes are volatile. This finding explains why, when looking at families, the affluent groups show propensity to save a greater proportion of their current earnings whereas the less prosperous save a lesser proportion.

1.2.2 Angus Deaton's analysis and its implications

While there has been detailed economic analysis of the effects of ageing on life cycle consumption and socio-economic trends, the effects of shifts in the composition of households have been less prominent. Indeed, the LC/PIH model takes the time paths of income and dependents as given (Browning and Lusardi, 1996). Concerning this point, an interesting reasoning has been proposed by 2015 Nobel Laureate Sir Angus Deaton. The British-American economist praises Modigliani and Brumberg's most brilliant intuition, *i.e.* that the main reason people supposedly put aside resources is to prepare for retirement (the Keynesian motive no.2). Deaton explores the hypothesis that not only growth, but also the demographic structure represents an influential forecaster of national savings, even though the causal trajectories remain unclear.

Let us assume an economy in which either the per capita incomes or the population are growing, such that each generation is better off than the previous. In the first scenario (income growth) the young would be saving more than the old are spending. The more sustained is the economic growth, the more people are inclined to save (Deaton, 2005). Deaton confirms that the aggregate level of saving diminishes as the share of elderly in the population is high.

Should the second scenario materialize (population growth), the same would be true as well, since the young would outnumber the old and there will be positive net saving – that is, more people are saving than dissaving. Repeated cross-country regressions have found that aggregate saving rates are lower when the presence of children (share population aged 0-14/total population) is high. There is *prima facie* evidence that an increase in the household components fosters growing expenditures and that childcaring delays the voluntary saving for retirement, compared to childless adults. This possibility perfectly fits the LC/PIH model.

Other authors remember that a trade-off with efficiency shall not be taken out of the picture (Capéau and De Rock, 2015); cohabitation allows individuals to share assets (e.g. homes, cars) which improves saving opportunities. Furthermore, people do not save solely to provide for retirement, e.g. plans on future fertility may increase the household propensity to put money apart. Recent studies even captured an increase in per capita consumption following the departure of dependents (Rottke and Klos, 2016). As far as household size is concerned, the literature has not been able to draw a firm conclusion.

In general, falling birthrates and the shift in longevity will affect impact economic growth, retirement savings and financial markets. The LC/PIH model is one in which wealth "gets passed around" among generations: young people have little wealth, the middle aged have more, and the amount of personal wealth commonly peaks just before people retire (when earnings are high and after the ages corresponding to childcaring). In terms of economic growth, such assumption generates negative forecasts for countries that present high saving rates and whose populations are greying (Deaton, 2005), which is the case of Italy. According to economist Torsten Sløk, Deutsche Bank's Chief International Economist, "the key question [...] is whether the global economy is able to generate enough productivity growth to offset these demographic trends" ⁹.

1.2.3 The buffer-stock saving model

Over time, the LC/PIH model has been subject to refinements and extensions. The introduction of the idea that consumers are "prudent", that is they have a motive for precautionary savings (Kimball, 1990) has been a significant integration to the model (Browning and Lusardi, 1996). A possible explanation for the above-mentioned risk aversion is associated with higher uncertainty on future earnings, or even the drastic fear of zero-income in the future (Alan et al., 2012).

JHU Professor Christopher Carroll elaborated a version of the LC/PIH model (1997) in which prudent consumers are also "impatient", ie. they show high rate of time preference – put in easier other words, if they had unequivocal certainties on future income, they would immediately spend more than their present income. These consumers are inclined to engage

⁹ Ungarino, R. (March 19, 2019) "For the first time ever there are more people over 65 than under 5", weforum.org, World Economic Forum.

in "buffer-stock" behaviours. According to Carroll, people have a (generally small) target wealth-to-income ratio 10 at which they adjust their saving. Should wealth be above the target, people run down their resources (impatience is the dominant trait); should wealth be below the target, people are inclined to save more (prudence is the dominant trait).

Since the amount of wealth heavily depends on the ability to borrow, buffer-stock saving can be adopted as a rule of thumb in order to predict the behaviour of households that cannot borrow and are at least modestly impatient (Beshears et al., 2018). The rule establishes a positive correlation between consumption growth and income growth (Deaton, 1991; Gourinchas and Parker, 2002). According to some authors, indeed, the most common buffer-stock savers are young agents (Gourinchas and Parker, 2002; Zhou, 2003) whereas elderly households are inclined to comply with the traditional LC/PIH norm – indeed, borrowing constraints are more likely for young agents (Carroll, 1997). On the other hand, Samwick (1998) found that some households can actually maintain buffer-stock behaviours for long times, until retirement is only a few years away.

1.2.4 A synthesis: the life-cycle framework

So far, we lack unambiguous understanding about the impact of demographic factors and household size on household financing. It is also not well understood how individual models concatenate as concerns households. The general consumption model used in the micro and macro analysis of consumers behaviour, the LC/PIH, has aged well (Deaton, 2005), but it fails to provide an extensive explanation for household behaviour.

Browning and Crossley neologized a new concept that could serve as a common denominator for all the models that are partly deviating from the standard LC/PIH formulation. The so-called "life-cycle framework" rejects an a-priori slant to consumption smoothing. Its core tenet is that people make, or at least attempt to make, sequential choices aimed at achieving uniform consumption levels, and that such choices are based on the information (the degree of certainty) available to them (Browning and Crossley, 2001).

wealth-income ratio is a relative interpretation of wealth (stock) in relation to income (flow).

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¹⁰ Wealth consists of the market value of all real and intangible assets accumulated minus all debts. The most common indicator of wealth is net worth. Income is the amount of money or goods earned over a given time period and can be added to (or subtracted from) wealth. The

When it comes to households, the authors warn against "missing the forest by looking too closely at particular trees". Through a Survey Data conducted in the U.K. they were able to demonstrate that, whereas the average monthly income of families is mostly constant over the year, the expenditures registered in December are up to 21% higher compared to the previous months. Browning and Crossley's finding challenges the existence of a high correlation between income and consumption. They suggest that smoothing consumption does not mean keeping it constant, but rather to distribute lifetime consumption in such a way that no reallocation will increase the welfare – that is, the marginal utility of spending an extra euro is equal at any point in time.

The authors plotted a three-year business cycle running from 1970 to 1994 (figure 2). It considers three cohorts of couples, such that the head of the household is aged above 24 (for the youngest cohort) or below 60 (for the oldest cohort).

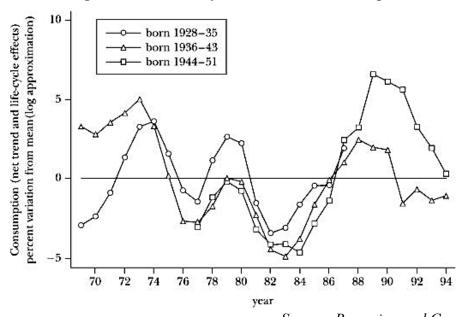


Figure 2. Business-Cycle Patterns of Consumption

Source: Browning and Crossley, 2001

Albeit with variations in intensities, the three cohorts are quite synchronized; the life-cycle framework appears consistent over life-time spans among the generations. Differences may be traced back to some individual household's experiences — that in turn shape the expectations about future financial constraints — such as medical expenses, unemployment spells, government transfers, social security benefits.

1.2.5 The Modern Theory of Portfolio allocation

Historically, the notion of utility has matched multiple meanings. As households weight alternatives for their portfolio choices, it is possible to differentiate between their "experienced utility" (in Bentham's usage of hedonic pleasure, or displeasure, experienced after the choice) and the modern notion of "decision utility" (the outcome that rational households intend to maximize). Due to its subjectivity and complexity to be measured, most economic discourse has ignored the notion of experienced utility (Kahneman et al., 1997). There are two main categories of assets in which households can invest: either a risk-free asset with a rate of return that is assumed to be constant over time; or a risky asset, *i.e.* a risky company or, equivalently, its stocks. Standard models of portfolio selection assume that households have true information on the return of each asset and are able to maximize their decision utilities accordingly.

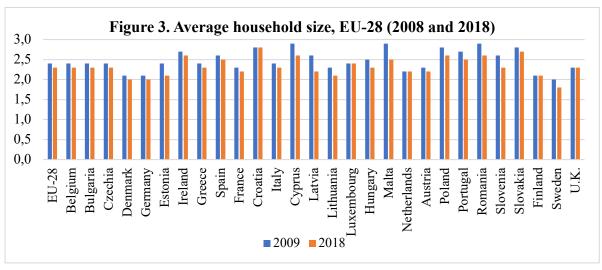
Miller and Modigliani (1961) provided the identikit of the rational investors, who "always prefer more wealth to less and are indifferent as to whether a given increment to their wealth takes the form of cash payments or an increase in the market value of their holdings of shares". In this field, the neoclassical Modern Portfolio Theory (MPT) – or Mean-variance Portfolio Theory, or simply Portfolio Theory – elaborated by Harry Markowitz (1952) is the theoretical framework of referral. Markowitz's genius intuition was that the acceptable riskto-reward ratio should be calculated on the whole portfolio, rather than on an asset-by-asset basis (hence, the adjective "modern"). According to the MPT, each investor disposes of a set of optimal portfolios that lie above the so-called "efficient frontier". The frontier is a line that provides the perspective of higher return at the minimum level of acceptable risk (along the risk-reward spectrum). By weighting potential risks and expected returns, investors are able to discern their preferred (most efficient) portfolio that is close to the efficiency frontier and, ideally, overlaps with it. Efficiency-based considerations take into account that higher degrees of risk imply higher rewards, whilst risk-free assets are associated with modest potential returns; they also consider that risk-free assets are guaranteed against loss in nominal value, but remain vulnerable to a drop in purchasing power. According to the model, all the portfolios that lie below the efficient frontier are excluded, as they do not satisfy the maximum possible return at the bearable level of risk. To this date, the assumptions of perfect knowledge and investor's rationality appear debatable (see: paragraph 2.1). Furthermore, the

MPT suggests that rational actors can lessen their exposure to risks by diversifying their portfolios (Markowitz, 1992). However, there is no lack of evidence about poorly diversified household portfolios (Campbell, 2006; Guiso and Sodini, 2013; Beshears et al., 2018) and, if diversification takes place, it can be naive (Benartzi and Thaler, 2001). For instance, households exhibit a disproportionate preference for illiquid assets accumulation over their life cycle (Beshears et al., 2018), or allocate most wealth to conservative portfolios dominated by low-risk securities, with no or few stocks (Fabozzi et al., 2002). The issue is of utterly importance, as it was shown that suboptimal portfolios at the individual household level distort the intertemporal consumption choices, the aggregate growth and, eventually, the social welfare (Bhamra et al., 2019).

1.3 Household trends in the EU

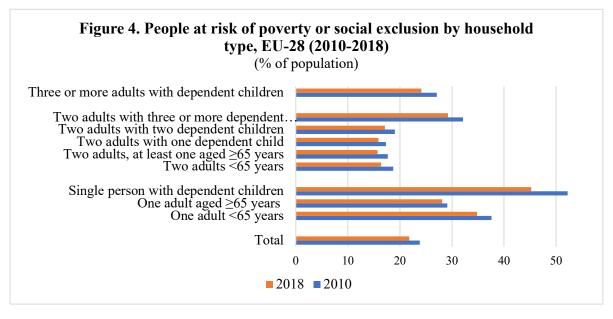
1.3.1 Demographic characteristics

Based on the latest data available (Eurostat, 2018), the average size of households in the EU-28 was 2.3 components (Figure 3). The amount has been stable since 2011, with a 0.1% decrease compared to 2010. The most sizeable households are located in Croatia (2.8 components), while Sweden has the smallest average household size (1.8 components, compared to 2.0 in 2009) immediately followed by Germany and Denmark (2.0 members, compared to 2.1 in 2009). The biggest decline since 2009 is observed in Malta, a loss from an average of 2.9 members in 2009 to 2.5 members in 2018.



Source: Eurostat LFS Survey, 2019

In 2018, almost two-thirds of households consisted of one or two people. The singleperson group was both the most common type of household (33.9%) and the category that showed the highest growth from 2009 to 2018 (3.7 percentage points). Together with the decrease in the total size of households, the EU-28 population kept growing (though at a relatively slow pace) and the overall number of households increased. The total amount of EU-28 households rose from 209 million in 2009 to nearly 223 million in 2018 (Eurostat, 2019). Based on the latest data available (Figure 4), 45.2% of single parents (having one or more children) run the risk of poverty and/or social exclusion. 11,12 The percentage shows a significant decrease since 2010, when the average value was 52.2%, but still accounts for more than double the average of other types of households. In general, oneperson households are more vulnerable, since no partner can help to alleviate problems of temporary natures such us unemployment (mostly in the case of young adults) or illness.



Source: Eurostat, 2020

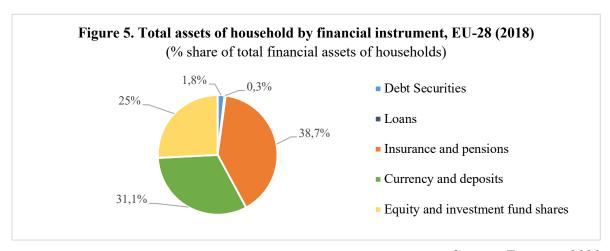
1.3.2 Assets, Liabilities and Net Wealth

In terms of wealth composition, households from the EU-18 euro-area (data from Lithuania are missing) mainly rely on real assets, which totals 82.2% of the totality.

¹¹ A child is described by Eurostat as a family member under the age of 25 who lives in full economic and social dependency on others (parents/adults).

¹² That is, experience at least one of the following conditions: risk of poverty, severe material deprivation and/or low labour intensity (Eurostat).

The household main residence (HMR) is the lion share that accounts for almost half of the real asset's portfolio. Only 17.8% of the total wealth derives from financial instruments (ECB, 2016)¹³. Specifically, EU-28 household financial assets totalled EUR 35 150 billion in 2018. Insurance, pension and standardized guarantees constituted the most common financial asset (38.7% of total assets). Together with currency and deposits and equity and investment fund shares, the three instruments accounted for 94,9% of all financial assets (Figure 5).



Source: Eurostat, 2020

Of all liabilities, 85.8% of household debt is constituted by mortgages, and on average one in four households in the euro-zone holds a mortgage debt. The debt-to-asset ratio represents the ultimate ability of households to pay their debts. The indicator of elevated insolvency risk is a value over 100% of this amount. With the median debt-asset ratio of 25.7%, insolvency threats in euro-zone are small. However, should we look at the households in the first net wealth quintile (*i.e.* the lowest ranked in terms of wealth), such ratio heavily increases up to 117%. This data suggests that not only household net wealth distribution in the euro-zone is unequal (with the richest 10% households holding 51.2% of total wealth), but also the distribution of vulnerabilities is highly skewed (ECB, 2016).

Consistently with the enlarged life-cycle framework previously presented, age is a crucial determinant of the distribution of net wealth. Indeed, age corresponds to heterogeneous

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¹³ The "Household Finance and Consumption Survey" (HFCS) by ECB represents a huge effort of data collection across 84 000 households in 18 euro-zone countries. The ECB was expected to release the third wave in Autumn 2019, but the data are not yet available. So far, the latest HFCS data available – hereby presented - trace back to 2016 (the second wave).

phases and levels of income and savings over the lifetime of euro-zone households. The age profile of median net wealth is hump-shaped: young households whose reference person¹⁴ is aged 16-34 have a EUR 16.300 median wealth, which peaks at EUR 160.000 when the head of households is 65 years old and decreases thereafter (ECB, 2016). Nevertheless, variability linked to saving and investment preferences – not to mention the complexities of the labour markets – can be identified within all age groups.

Looking at the big picture, at least three considerations can be made: first of all, the vast majority of households taken into consideration (97.2%) own at least one financial asset, but in relatively small quantities (ECB, 2016). The preference towards real assets, especially real estates and vehicles, enhances the financial vulnerability of households in the events of liquidity shortages. Furthermore, European households run significant detrimental effects linked to the drop in house prices in most euro-zone countries – according to the HFCS, the median value of the HMR in 2016 was EUR 165,800, reflecting a significant 14% decrease from 2013. Finally, the portfolio of individual households tends to be dominated by one main asset (HMR, deposits, other real estates, vehicles), showing consistently low degrees of diversification. Preference for tangible assets endowments and low rates of portfolio diversification reflects disparities in the social safety nets of the Member States and the financial sophistication of their citizens.

1.4 Household trends in Italy

1.4.1 Demographic characteristics

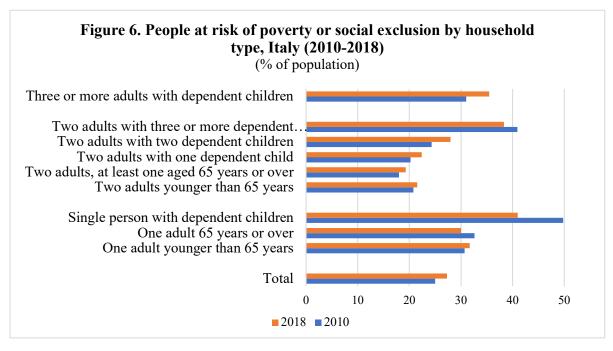
A process of simplification of Italian household's structures has been ongoing for two decades now. On the one hand, the number of households has risen to 25.500 million (average 2016-2017); on the other, the number of their members has faced a contraction from 2.7 to 2.4 in twenty years (ISTAT, 2019). Today, seven households out of ten do not have any dependent children and, among those who does, 16% are single-parent households. The sharp reduction in marriages, the increase in longevity and, to a lesser extent, the increase in marital instability are critical explanations for the change in household behaviours (ISTAT, 2019).

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¹⁴ "Household reference person" is loosely defined by the Canberra Group as the highest income earner in the household (UNECE, 2011).

For a long time, Italy has witnessed a process of lengthening in the transition time to the adult state. Compared to previous generations, young people experience more fragmented life paths which, in turn, slow down the emancipation from the family unit. With its average exit age from the household of origin being 30.1 years, the peninsula is the sixth place among the EU-28 States (Eurostat, 2018). In 2018, young people aged 20-34 accounted for 16% of the total resident population (minus three percentage points compared to 2008). More than one in two people among them, either married or unmarried, lived with at least one parent. This circumstance is mainly due to a lack of financial independence, the length of studies, difficulties in finding a suitable employment and/or the inability to meet the cost of housing, but also to the "characteristic traits of Italian culture that lead young people to seek guarantees and stability before leaving the household of origin" (ISTAT, 2019).

Compared to the previous decade, the total number of people at risk of poverty or social exclusion is growing (figure 6). The condition of the most vulnerable groups is improving, yet it remains serious. For instance, single mothers (86% of single-parent households) face fewer financial difficulties than in previous years, yet remain an at-risk category. Concretely, about half of the Italian single mothers cannot afford an unexpected expenditure of EUR 800, and almost one in five declares to be late on mortgage or rent payments (ISTAT, 2018).



Source: Eurostat, 2020

Furthermore, analyzing the comparative data on household structure is a useful exercise for the purpose of this dissertation (Table 1). First of all, Italy is a State of outright homeowners. Compared to the other countries in the euro-zone, Italy shows a shallow level of mortgage debt and fewer renters. Secondly, Italy is in the last place as concerns the number of young households (7.2% of all households, compared to 14.4% of the euro area), and in the first place as concerns the number of households headed by a person aged 75+ years. More than four reference persons in ten is officially out of work, a value which is in line with the average. Compared to the other countries, however, Italy has significantly more self-employed heads of households. The education category displays the most relevant variance. Since educational attainments are positively correlated with financial literacy (Lusardi and Mitchell, 2009), the comparatively low share of secondary and post-secondary educated household heads should be a worrying factor.

Table 1. Household structure by selected country, 2016 (% of all households)

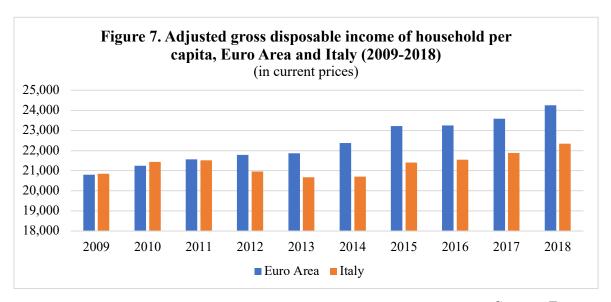
| | Н | lousing S | Status | | | | |
|-----------------------|-------------|------------|----------|--------|------|------|------|
| | Euro area | BE | DE | GR | ES | FR | IT |
| Owner - outright | 41,5 | 38,4 | 27,8 | 60,6 | 55,3 | 39,8 | 58,6 |
| Owner - with mortgage | 19,7 | 31,9 | 16,5 | 11,4 | 27,8 | 18,9 | 9,6 |
| Renter or other | 38,8 | 29,7 | 55,7 | 27,9 | 16,9 | 41,3 | 31,8 |
| | Age of t | he refer | ence per | son | | | |
| 16-34 | 14,4 | 13,6 | 18,4 | 12,5 | 12 | 16,2 | 7,2 |
| 35-44 | 17.8 | 18.6 | 15.5 | 18 | 22,3 | 16,9 | 17,6 |
| 45-54 | 20 | 19,1 | 20,7 | 19,9 | 20,6 | 17,8 | 22 |
| 55-64 | 18 | 18,5 | 16,8 | 18 | 16,7 | 19 | 18,1 |
| 65-74 | 14,8 | 13,5 | 14,1 | 16,1 | 14,2 | 14,3 | 16,4 |
| 75+ | 15 | 16,6 | 14,4 | 15,4 | 14,2 | 15,8 | 18,7 |
| | Work status | s of the r | eference | person | | | |
| Employee | 48,2 | 50,1 | 56 | 36,5 | 44,5 | 42,9 | 44,5 |
| Self-employed | 8,7 | 5,9 | 8,2 | 14,4 | 10,4 | 6,9 | 11,7 |
| Retired | 30,9 | 33,3 | 28,3 | 39,3 | 27,9 | 37,2 | 30,7 |

| Other non-working | 12,1 | 10,7 | 7,5 | 9,8 | 17,2 | 13 | 13,1 |
|-------------------------------|------|------|------|------|------|------|------|
| Education of reference person | | | | | | | |
| Primary | 32 | 26,5 | 11 | 39,3 | 53,7 | 31,2 | 52,1 |
| Secondary | 41,6 | 33,1 | 57,9 | 42,4 | 17,6 | 41,4 | 34,5 |
| Post-secondary | 26,4 | 40,4 | 31,1 | 18,3 | 28,7 | 27,4 | 13,4 |

Source: ECB, 2016

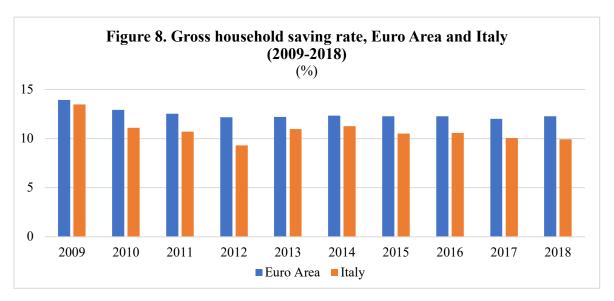
1.4.2 Income, savings, investment dynamics

Following a positive trend that is ongoing from 2012, the disposable income of Italian households has continued to rise, though slightly, throughout 2018. The indicator is relevant since, taking account for taxes, in-kind benefits and social contributions, it reflects the purchasing power and the ability of households "to invest in goods and services or save for the future" (ESA, 2010). Even though the overall performance of the country is improving, from the contextualization of the value within the euro-zone it can be seen that the deviation of the Italian value from the euro area average is non-negligible and increasing (Figure 7). Overall, the net wealth of Italian households in relation to disposable income remains higher than the Euro-zone (8.2 and 7.7 at the end of 2018, respectively, ISTAT 2019), but is facing a slowdown and grows at significantly lower rates compared to the euro area average.



Source: Eurostat

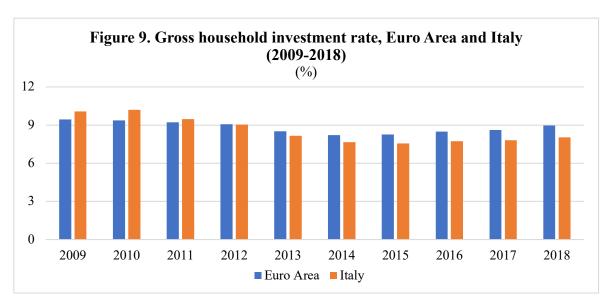
The saving rate, at around 10%, confirms the stable trend of the past five years and is lower than the value recorded in the EU-28 area (Figure 8). Meanwhile, the percentage of adults who are able to save on a regular basis has declined from 33% to 31%. Precautionary savings (in the event of unforeseen events), which still records high levels, has returned to the "physiological" concentrations of 2019 (43.4%), very similar to the pre-crisis levels of 2005. At that time, the second reason for savings was the purchase of a house. In the aftermath of the housing bubble, the incidence of the housing motive for saving fell by 8%, and only started to approach the pre-crisis values from 2017 onwards. Instead, both the share of savings aimed at leaving an inheritance to children or for retirement purposes display a downward trend. Whereas the economic recovery may serve as an explanation for the former pattern, the reduction in retirement reserves seems to be linked to emotional and irrational factors – taking into account that one in two savers express concern about their standard of living during the post-working life (Russo, 2019). Turning to the investment rate dynamics (Figure 9), it presents a swinging trend that has recently stabilized above 7%. The deviation of the investment rate from the saving rate is in line with the pattern of the euro area.



Source: Eurostat

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¹⁵ For the figure 9 and 10, values represented include non-profit institutions serving as households (consistently with the definition of ESA, 2010).



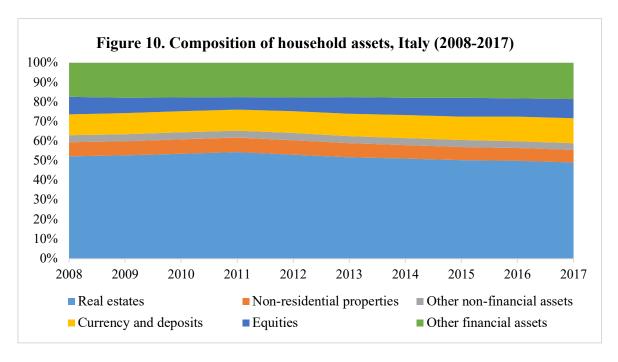
Source: Eurostat

According to the 2019 Report of the Market Supervisory Authority, CONSOB, financial choices planning and monitoring (the so-called financial control) among Italian households are still not widespread. 60% of the population does not follow a precise rule when it comes to the management of personal finances, while almost all of the remaining 40% decide sequentially defining one spending objective at a time. Only a third of the people surveyed declared to have a financial plan, and less than 40% have detailed monitoring of progress, with expenses being noted in detail. Among people who do not plan, 42% believe that it is useless for a plan, either to lack the capacity to save or to manage costs, whilst 20% do not wish to change, while acknowledging its usefulness (CONSOB, 2019).

Unsurprisingly, the absolute majority of Italian households records a preference for non-financial assets, mostly constituted by residential and non-residential properties (Figure 10). These figures show a basic prudence in investment choices that do not necessarily lead to better returns. In fact, as concerns non-financial assets, the contraction in their value is attributable to the falling prices in the real estate markets which continues from 2012¹⁶. Counterintuitively, by the end of 2017, the share of real assets grew held by the Italian households remained stable (ISTAT, 2019). Although official data on the 2018 activities are still being processed, the latest general scenario forecasts a decline in the financial assets of

¹⁶ This trend is however slowing down. The decline in the value of real estates wealth was -0.8% in 2017, down from -1.3% in 2016 (ISTAT, 2019).

Italian households by 3.1% (compared to -0.5% in the euro-zone). The breakdown of these assets appears in substantial alignment with the patterns recorded in the euro area, with a contraction in the share of equities vis-à-vis a rise in the percentage of currency, deposits and other financial assets (mostly insurance policies).



Source: ISTAT and Banca d'Italia

1.4.3 A territorial perspective

In a speech held in September 2019, the General Manager of the Bank of Italy, Fabio Panetta, defined the development of Southern Italy as "the unresolved problem of the Italian economy". ¹⁷ In the *Mezzogiorno* area (term that codifies the Southern Italian regions and the islands), per capita GDP is half that of Northern Italy; the unemployment rate has approached 17%, twice as high as in the rest of Italy, with 59.1% of the female adult population being professionally inactive; overall, the infrastructural endowment and the provision essential public services in Southern regions are unsatisfactory (ISTAT, 2019).

The territorial disequilibria have an extensive incidence on the economic situation of households residing in these disadvantaged regions (Table 2). In 2018, the percentage of

¹⁷ The content of Mr Panetta's intervention is available here: https://www.bancaditalia.it/pubblicazioni/interventi-direttorio/int-dir-2019/Panetta 21 settembre 2019 Foggia.pdf (accessed: March 3, 2019)

households who declared to be financially better-off compared to 2017 was almost halved in the Southern areas compared to Northern Italy. Nearly one in three households in Mezzogiorno recorded a worsening, either mild or severe, of its financial position. The endowment of economic resources is scarce or insufficient for nearly 45% of Mezzogiorno's households, compared to the national average of 39.1% – which is *per se* high.

Table 2. Assessment of the economic situation, Italy (2018) (% of all households)

| Households' assess | Households' assessment of the economic situation compared to the previous year | | | | | | | |
|--------------------|--|-----------|------------|-----------------------|--|--|--|--|
| | Improved | Unchanged | Aggravated | Severely aggravated | | | | |
| Italy | 8.1 | 62.5 | 22.7 | 5.9 | | | | |
| North | 10.2 | 62.4 | 21.7 | 5.1 | | | | |
| Centre | 7.3 | 63.3 | 22.9 | 5.8 | | | | |
| South | 5.5 | 62.2 | 24.1 | 7.1 | | | | |
| Households' as | Households' assessment of the economic resources over the last 12 months | | | | | | | |
| | Excellent | Adequate | Scarce | C 1 . CC | | | | |
| | | rucquate | Scarce | Severely insufficient | | | | |
| Italy | 1.3 | 59 | 34.1 | 5 | | | | |
| Italy North | | - | | | | | | |
| | 1.3 | 59 | 34.1 | 5 | | | | |

Source: ISTAT 2020

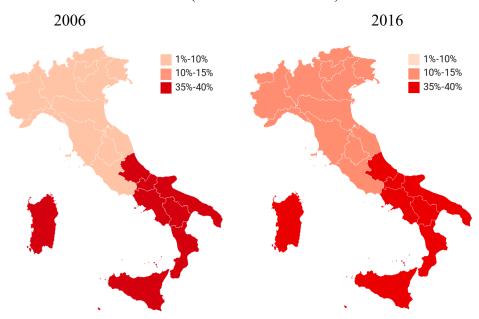
Within the peninsula, the Mezzogiorno area remains the area with the highest percentage of individuals at risk of poverty (Figure 11)¹⁸, which remained substantially unchanged in the past decade (39.5% in 2006, 39.4% in 2016). Overall, the highest risk of poverty occurs in Sicily. An increase in the poverty risk was significantly recorded in both Northern and Central Italy – respectively +6.7% and +2.6% since 2006 (Banca d'Italia, 2018).¹⁹

The risk of poverty indicates the households whose net income is below the poverty risk threshold. The threshold is set at 60% of the median of the individual net distribution of income.

¹⁹ The survey on the balance sheets of Italian households is published by the Bank of Italy every two or three years. The latest survey was released on March 2018.

Figure 11. Incidence of households at risk of poverty by geographical area, Italy (2006 and 2016)

(% of total households)



Elaboration of the author from Banca d'Italia, 2018

As the potential subsistence and prosperity of a household deeply depends on the quantity and quality of its workforce, the issue of work is prominent. In this scenario, demographic trends represent a critical variable. The demographic heritage of Italy has ceased to renew itself; in the last ten years the transfers of residence show a consistently negative migratory balance and a net loss of about 420 thousand Italian residents. Almost half (208.000 units) are young people aged 20-34, of which two out of three have a medium-high level of education. According to the forecasts of ISTAT,²⁰ by 2050, the population over the age of 65 will make up a range between 32% and 37% of the total (compared to the level of 2018, equal to 23%). This figure will have massive repercussions on the composition of employment and a further rise in the demand for assistance and health care services, and is likely to reproduce the structural imbalances, already seen in the household population, between members in a situation of dependency and those able to provide support and care (Visco, 2018). The population ageing would also have an impact on the size and composition of household consumption, with the risk of acting as a brake on the demand for goods and services.

²⁰ Which also considers a net inflow of 165,000 immigrants per year.

The Southern regions are the lesser prepared to consequences of population ageing. First, it must be considered that an increase in both the household disposable income and in the middle-class population has driven to a related rise in savers in Italy. The largest share of savers only resides in North-Eastern Italy (63.8%), followed by Central Italy (54.2%). Although 72% of Southern Italy residents agree that "saving is indispensable", the percentage of savers in Southern Italy is below 45% and half of them qualifies as "small savers" (Russo, 2019). Second, the loss of human capital in the Mezzogiorno has gradually worsened throughout the decades. In Southern Italy, the proportion of young people aged 20-24 years who have completed high school is 76.8%, compared to 83.5% in Central and Northern Italy. Since the beginning of the new century, 2.15 million residents have left Southern Italy; half of them are aged under 35 and almost a fifth holds a bachelor's degree (Svimez, 2019). From 2012 to 2017, the movements from Southern to Central and Northern regions declined; on the contrary, the amount of migration flows from Southern regions to foreign countries almost doubled, from 25.000 to 43.000 (ISTAT, 2019). Looking at in-flow patterns, Southern Italy welcomes fewer foreigners compared to the remaining regions, and most of these belong to emergency flows (migrants seeking for humanitarian protection). By 2019, the presence of foreigners has grown by just over 4% (Italian Ministry of the Interior, 2020).

The challenge is not only in Italy's ability, through its social and welfare system, to respond to the needs of these people; it is equally essential to put households in the position of not being left behind when it comes to managing their wealth.

II. BEHAVIORAL FINANCE

2.1 A departure from the neoclassical theory

Modern finance (or neoclassical finance), and specifically the modern portfolio theory and the life-cycle model, are built on the fundamental premise that households make rational intertemporal choices to maximize their utilities. In modern finance, individuals are assumed to be entirely logical and able to process all the available knowledge; importantly, rational agents do not modify their decisions on the basis of how the question is framed. These underlying assumptions have been extensively questioned by behavioural models. Indeed, it is well-established in the academic literature that most actors exhibit inconsistencies in their consumption and investment decisions. Whereas neoclassical finance follows a normative approach, behavioural finance adopts a descriptive standpoint; thus, the two areas are not in conflict, as neoclassical finance scholars not aim at explaining *what* people would rationally choose, whereas behaviouralists attempt to understand *how* actual preferences are formed.

With regards to the portfolio formation and consumptions choices throughout the phases of the vital cycle, two alternative models are hereby presented: the behavioural portfolio theory (Shefrin and Statman, 1984) and the behavioural life cycle model (Shefrin and Thaler, 1988). Subsequently, the specificities of three fundamental heuristics – mental accounting, procrastination and loss aversion – will be investigated; finally, for each of them, it will be provided an overlook of their impact on the Italian household's behaviour.

2.1.1 Behavioral portfolio theory

As per the previous discussion, the neoclassical Modern Portfolio Theory by Harry Markowitz (1952) assumes that investors are rational agents who select their portfolios based on self-constructed efficient frontiers. Should the combination of assets lie below the preestablished efficient frontier, no investor would pick the unsatisfying portfolio. Shefrin & Statman (1984) proposed the behavioural portfolio theory (BPT) as a more realistic alternative to the Markowitz model. The BPT combine elements from two psychologically-based models, namely Maslow's theory of needs and Lopes' SP/A theory.

Prior to Shefrin and Statman's theorization, indeed, Abraham Maslow (1943) proposed an influent reasoning. In his "theory of needs", Maslow claimed that people define a hierarchical order for their needs. It is represented in a five-level pyramid, where the bottom level contains the more urgent needs; once the priority needs are satisfied, individuals can climb the pyramid to achieve greater aspirations (figure 12). The five levels are: survival needs, safety needs, love/belonging, self-esteem, self-actualization. Especially for the lower layers that do not include relational of affective aspirations (e.g. food, clothing, shelter), a financial endowment is necessary for their realization.

Self-actualization
Self-esteem

Love and belonging

Safety needs

Survival needs

Figure 12. Abraham Maslow's Hierarchy of Needs

Source: Maslow 1943

The "security-potential/aspiration theory" (SP/A) (Lopes, 1987; Lopes and Oden, 1999) is a motivationist model that emphasizes the role of emotions in the process of portfolio selection. It comprises two elements: (a) a security-potential factor, deriving from how the individual looks at risks (desire for success or fear for failure)²¹; and (b) an aspirational level, deriving from the emotions and constrained by circumstantial factors. Even taking into account the variability of the contexts, Lopes observes that for most people the desire for security (risk-aversion) prevails over that of potential (risk-seeking).

The same mechanism of the Maslow's model applies to the portfolio behaviour: people with lower wealth will prioritize urgent needs then, should they have the opportunity, devote a small portion of their resources towards more ambitious aims, in an attempt to elevate their social wellbeing. Furthermore, similarly to the SP/A model by Lopes, people select among

²¹ The notion of security by Lopes' SP/A is similar to Andrew Roy's concept of "safety" (1954) that will be later exposed in this dissertation.

their option under the influence of both systematic mental biases and contextual emotional states at the moment of the evaluation. Both in the MPT and the BPT, individuals build their subjective efficient frontier and consider the portfolio as a whole, namely as a single mental account (see more in paragraph 2.2). However, mean-variance investors pick a portfolio by taking into account the expected returns in relation to the expected risks; BPT investors, instead, pick a portfolio by considering the expected returns in relation to their individual aspirations. The less realistic the aspirations, the harder it is to find the optimal portfolio.

Furthermore, biased investors, especially if naïve or uninformed, tend to ignore or even distrust scientific evidence. During a wide experiment held in 2013, both financial experts and ordinary American citizens were asked if they agreed with the following statement: "it is hard to predict stock prices". Whereas the totality of the experts agreed with the statement, up to 45% of the ordinary citizens disagreed (Sapienza and Zingales, 2013).

Finally, rational and ordinary people differ in the ability to distinguish their positions as investors from their positions as customers. As rational investors, they should only consider the practical reward from the investment; as rational consumers, they should care about both economic and emotional benefits of the commodities they purchase. Instead, ordinary people are hesitant to isolate their roles as investors from their roles as consumers (Statman, 2014). For instance, many individuals prefer socially responsible investment (e.g. avoid buying stocks of tobacco, gambling or military firms) even if the dismissed companies would have significantly higher returns. Nevertheless, as investors become more financially sophisticated their predisposition to fall in cognitive shortcuts when selecting their portfolio diminishes (Vissing-Jorgensen, 2004; Silva Rosa and Durand, 2008).

2.1.2 Behavioral life cycle theory

According to the neoclassical Life Cycle/Permanent Income Hypothesis (LC/PIH) by Modigliani and Brumberg (1954) and Friedman (1957), the first motivation for saving in the present is future consumption. Any buying decision is explained by a rational trade-off between spending now and spending later, taking into account that marginal utility diminishes along the lifetime. As summarized by the Nobel laureate Richard Thaler, the essence of the LC/PIH is as follows: "in any year [you should] compute the present value of your wealth, including current income, net assets, and future income; figure out the level

annuity you could purchase with that money; then consume the amount you would receive if you in fact owned such an annuity" (Thaler, 1990). Even though the LC/PIH has been updated and widened (e.g., Browning and Crossley's life-cycle framework), it still roots on the basic principles that people are able to calculate the correct saving rate and adjust their spending on the basis of the expected lifetime wealth. This assumption is however unsupported, as there is sizeable evidence about sub-optimal circumstances in many Western societies, e.g. personal bankruptcy (Sullivan et al., 1989; Domowitz and Sartain, 1999), household bankruptcy (Fay et al., 2002; Livshits et al., 2007) or household overspending (Hanna and Zan, 2008; Hanna and Wang, 2016). Additionally, growing literature documents that many households fail to save as much as they have wished, or even planned, to do (Farguson and Johnson, 1997; Choi et al., 2004).

In 1988, Shefrin and Thaler launched the behavioral life cycle hypothesis (BLCH) to solve the oversimplistic aspects of previous theories; it is a descriptive model aimed at complementing the LC/PIH that, instead, was normative in its nature. The BLCH allows to form more realistic predictions on how individuals and household are going to perform in their economic decisions, as it takes into consideration previously neglected factors such as mental accounting (to which paragraph 2.2 will be dedicated) and self-control (a relevant consequence of which will be analyzed in paragraph 2.3). The fundamental standpoint upon which Shefrin and Thaler have built the BLCH is that people have hard times refraining from consumption. For this reason, the trade-off between saving and consumption are far from being an exercise of rationality; instead, individuals experience the process as an inner struggle between two contradictory personalities: the "planner" (seeking to achieve the long-run economic wellbeing) and the "doer" (seeking immediate gratification). The interaction between these two opposing forces corresponds to the interplay between the prefrontal cortex and the limbic system at work in the human brain (Shefrin and Thaler, 1988).

Analyzing the behavioral life cycle hypothesis requires to put emphasis on the temporal discount rate. It is the index through which the most common psychological habits are summarized, and many consumption decisions rely on it. As in Fisher (1930), saving is in itself the outcome of continuous intertemporal decisions. Anomalies in the intertemporal choice – and, thus, violations of consumption smoothing as assumed by the LC/PIH – emerge from the various ways in which consumer interpret the importance of their action across time

spans (see more: subparagraph 2.4.1). Not only individuals discount the amount of a reward in a subjective manner, they also have a personal perception of the time required to achieve the benefit. Indeed, the decision to delay an earning in the future inevitably entails the renunciation of minor gains that could be obtained earlier and at the same nominal cost. Dynamic inconsistency explains many patterns of undersaving and overconsumption (Thaler, 1981; Loewenstein & Prelec, 1992).

2.2 Mental accounting

The concept of mental accounting traces back to Keynes (1936) and is the transposition of traditional accounting from corporations to private consumers. Consistently with the insights from behavioural finance, it is a "series of cognitive operations used by individuals and households to coordinate, analyse and monitor financial transactions" (Thaler, 1999). These "mental containers" are structured to ease the decision-making process, but often result in a violation of some basic principles of rationality. When executing cost-benefit analyses on resources inflows and outflows, households differentiate among three wide categories of funding: current income, current assets (e.g. retirement savings, real estates) and future income (Shefrin and Thaler 1988; Thaler 1999).

Across these three categories, people hold unequal marginal propensities to consume, such that one euro of household wealth is weighted differently based on its origin; the propensity to consume is typically high for current income and low out of future income predictions. It follows that, in everyday life, extraordinary revenues (e.g. scratch cards or lottery victories) are immediately spent rather than saved, since they are commonly treated as income instead of wealth. Whereas the storage of liquidity is geared towards consumption, current assets and future income appear to be oriented towards conservation or to form an "aspirational capital" aimed improving their own wellness, or to transmit greater wealth to the next generations. This distinction probably constitutes the most relevant aspect of mental accounting, as it is conditioned by the size and nature of the human capital of the various households. For instance, a head of household who has a risky job (e.g. a SME entrepreneur, or a self-employed worker) is typically more cautious than a civil servant when allocating of savings of the household (Liera, 2010).

Additionally, most auditing systems have a small expenditure account that is subject to lesser rigour as the other accounts – a tendency labelled "denomination effect". In mental accounting, this is well represented by the cash in the wallet. The probability of spending is greater when the equivalent sum of money is expressed by several small denominations (twenty coins of 1 euro) rather than a single large denomination, e.g. one banknote of 20 euro; this explains why people often go to the ATM or are reluctant to change large banknotes. Not by chance, efficacious advertising tends to highlight the daily cost of a commodity (e.g. "less than one coffee per day") in order to diminish the self-blaming tendency related to the expenditure (Wilkinson and Klaes, 2012).

2.2.1 Framing

It is known from mental accounting that people have a tendency to match inflows and outflows, and from prospect theory that displacements from the reference point have asymmetric effects due to the loss aversion. In other words, transactions involving more than one financial aspect (mental accounting) appear as more or less desirable depending on how many and which accounts are considered; one of the most important consequences is a shift in the risk propensity. The attitude towards integration or segregation of the accounts depends on whether the transaction is framed to suggest the use of one or two (more) accounts.

The term "framing" illustrates how the expectations and preferences of individuals differ on the basis of how an issue is presented to them, which is in sharp contrast to what is established by the neoclassical concept of invariance. In fact, the latter would require that "the preference order between prospects should not depend on the manner in which they are described. [...] Two versions of a choice problem that are recognized to be equivalent when shown together should elicit the same preference even when shown separately" (Kahneman and Tversky, 1983). Higher emphasis on potential gains triggers risk appetite, whereas highlighting losses increases loss aversion. The language, context and presentation are all elements that play a vital role in the process of choosing by the individual in general, and by the investor in the specific.

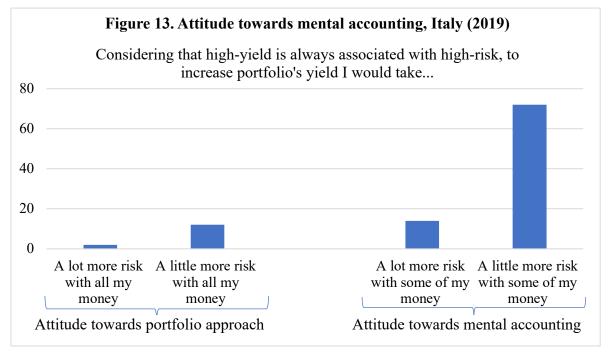
For instance, a transaction is more attractive if: (a) gains are segregated (the person is entitled to two earnings, 10€ and 50€; the transaction would be more convenient by holding it in separate accounts); (b) losses are combined (the person is subjected to two losses of 10€

and 50€; the transaction would be less dreadful by aggregating them); (b) large losses are offset by high gains (the person is exposed to a gain of 50€ and a loss of 10€; the deal would be more desirable by subtracting the loss from the gain); (d) Small gains are separated by large losses (the person is exposed to a loss of 40€ and a gain of 10€; the transaction would be more desirable by keeping the gain separate from the loss).

During an experiment, participants were asked to construct their preferred portfolio and then evaluate it in comparison with the median portfolio (calculated on the basis of all the assets selected). The median portfolio is framed as the safe combination of losses and waste, such as the trade-off between risk and return appears to be balanced. Individuals who are susceptible to framing tend to pick the median risk portfolio, even if it is inconsistent with the portfolio they actually prefer (Bernatzi and Thaler, 2002).

2.2.2 Italy

According to a survey conducted by the CONSOB Observatory (2019), almost all of the Italian households (86% of the totality) seem prone to follow the typical approach of mental accounting in the management of their investments (Figure 13).



Source: CONSOB 2019

The attitude towards mental accounting of Italian households was found to be positively correlated with socio-demographic traits such as age, financial wealth, income, home ownership, living in Northern Italy; and personal traits such as self-efficacy (very high correlation) and optimism. It is very common among head of households who are retired, widowed/divorced and, in general, households relying on a single income (CONSOB, 2019).

2.3 Procrastination

The tendency to postpone economic decisions (procrastination) constitutes a guiding factor behind inadequate handling of household wealth, because it may impede or retard financial planning. These tendencies towards postponement lead households to a departure from rationality; for instance, by taking decisions based on their present needs, neglecting future necessities such as building a social safety net before the pension (Benartzi and Thaler, 2001). Indeed, preferences vary according to the temporal frame in which they are taken into consideration. Therefore, procrastination is a vicious cycle; decision that appear optimal in the present become less attractive as time passes (in the game theory, it is referred to as "dynamic inconsistency") causing dissatisfaction and rethinking.

There are multiple explanations for procrastination: choice overload, embarrassment (fear to admit having financial problems), anxiety of a trade-off between the present and the future (Wang, 2017). In general, repeated episodes of inertia are an expression of poor self-control of those who are in charge of the economic choices of the household. Ainslie (1975) and Loewenstein (1992) suggested that consumption decisions are about handling short-term and long-term goals under the lure of present pleasure. Refraining from gratification – and hence from short-sighted behaviors – is a hard exercise at which impulsive people rarely succeed. The impact of poor self-control on asset accumulation contributes to explain why social class is passed over generations (Martineau, 1977).

Impulsivity can be explained through a "hot-cool" model (Metcalfe and Mischel, 1999) based on two systems that interact in the human brain – as the prefrontal cortex manages the processing of information and is responsible for making decisions. The "hot" system is simple, reflexive and quick; it emerges in early life and is associated with visceral impulses that induce action. The "cool" system is complex, slow and contemplative; it is associated with the hippocampus and frontal lobes, and is consolidated over time. The cool system is

under the cognitive control, while the hot system is controlled by the stimuli. When the hot system takes over, individuals indulge in what makes them feel better – which is explained by the dose of dopamine that accompanies procrastination. Evidence documents that, due to procrastination attitudes, people plan and save less than they wish to do (Katona, 1975).

Moreover, procrastination was found to be adversely correlated with trust in the financial intermediaries, especially when it comes to stock participation. Those individuals who fear that other market players are going to trick them out, tend to consider stocks that project poor returns or, more frequently, be hesitant to participate in the market (Guiso et al., 2008). As a general rule, procrastination is more intense when it is paired with other psychological fallacies. Another example is loss aversion (see more on the next paragraph), as the tendency to delay important decisions is positively correlated with a certain aversion to losses and risks (Van Roon, 2018).

A meaningful implication for procrastination is that consumers have a predisposition for remaining faithful to their current situation, a fallacy that Samuelson and Zeckhauser (1988) described as "status quo bias"; the latter too is connected to loss aversion (see more on the next paragraph). Procrastination is often paired with inattention; in everyday life, Samuelson claimed, individuals fail to answer incentives because they may not even acknowledge the potential for decision-making. Throughout the vital arc, inertia is hump-shaped and positively correlated to the socio-economic status of the household – typically peaking for middle-aged and wealthy households (Andersen et al., 2017).

2.3.1 Hyperbolic discounting

When the axiom of rationality – contained in the neoclassical model of the intertemporal discount – is violated, the dynamic consistency of choices may fail; in extreme cases, this intertemporal inconsistency may lead to a reversal of preferences in the course of time. Drawing from the concepts of self-control and procrastination, the American psychologist George Ainslie (1975) formulated the notion of hyperbolic discounting, according to which individuals innately *discount* the value of earnings that arrive later; this is because the time discount rate is a decreasing function of the waiting time. Such behavior implies that, if "smaller-sooner" (SS) earnings are imminent, many individuals prefer them over "larger-later" (LL) rewards.

Hyperbolic discounting varies in intensity, based on whether the consumer is sophisticated or naïve (Laibson, 1997).²² The first ones are able to acknowledge their self-defeating tendencies and contain it, whilst inexperienced agents underestimate the magnitude of their self-control deficiencies (O'Donoghue and Rabin, 1999). People affected by hyperbolic discounting procrastinate because they erroneously consider that what they are doing in the present is more relevant than what they will do in the future; in turn, the prejudice towards the value of future consumption leads to smaller savings today.

For instance, interesting insights were provided by a broad survey conducted by Choi et al. (2004) involving a number of self-reported undersavers. Among them, 35% declared the intention to raise their savings rate in the next few months, but almost 90% of those well-intentioned respondents did not make any improvements to their plans four months later. They procrastinated about saving more in the present, assuming that they will do it later. In modern times, a growing number of ad-hoc commitment devices are available for customers affected by hyperbolic discounting.²³ They have access to a broad variety of assets that effectively allow them to fulfill multiple levels of commitment. However, abundance of these devices may lead to circularity in self-control deficiencies, as choice overload leads in turn to procrastination.

2.3.2 Italy

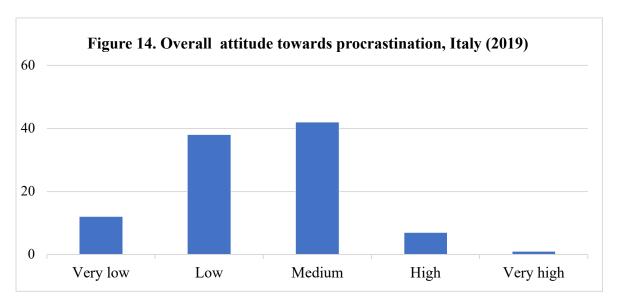
According to the latest available data (October 2019), planning of financial choices is yet to be diffused among Italian households. 60% of Italian households do not follow a precise rule when managing their wealth, whereas the remaining 40% decide by sequentially setting one spending target at a time (CONSOB, 2019). Only one household in three holds a financial plan, and less than half of them is committed to monitoring it. Of those households that do not plan, 20% recognize the necessity of planning but do not feel prepared to change their

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²² Sophisticated agents fully acknowledge their self-control problems, differently from naïve agents who are fully unaware of them. O'Donoghue and Rabin (1999) introduce a third category, the "partial naivete" where a person is "aware that she will have future self-control problems, but underestimates their magnitude".

²³ Commitment devices are conditional arrangements that work by imposing costs, either in monetary or psychological terms – in the latter case, they are called "soft commitment devices" (Bryan, 2010).

habits in the short term (status quo bias). According to self-declarations, procrastination is moderately diffused, but less than 10% is exposed to high intensities (figure 14). This figure is not exhausting; in other situations, household have exhibited procrastination as well. For instance, in 2018, 25% of Italian households declared a strong intention to improve their financial literacy over the next 12 months. Of these, during 2019 just over a quarter claims to have engaged in learning more about saving and investment. Despite the diffused good intentions, inactivity has been dominant and financial knowledge has not recorded significant improvements.



Source: CONSOB 2019

The inclination towards procrastination is prevalent among men who live in Southern Italy and the self-employed; it is negatively correlated with self-efficacy, optimism and trust in financial intermediaries, and increases with financial anxiety.²⁴ Head of households who share the decision-making with a partner record a lesser level of procrastination.

2.4 Loss aversion

The neoclassical theory incorporating the loss aversion standpoint was developed in the earlier 1960s by Andrew D. Roy; through his "safety first" criterion, the British economist

²⁴ The definition of financial anxiety, as proposed by Shapiro and Burchell (2011) is: "an uneasy and unhealthy attitude towards engaging with, and administering [...] personal finances in an effective way".

supposed that investors minimize the probability that the return on their portfolio falls below a pre-defined threshold, or "level of ruin" (Roy, 1954). Subsequent evidence, however, demonstrated that Roy's model assumed too much consistency.

According to Kahneman and Tversky (1979), the term loss aversion describes the heuristic for which the regret of losing an amount of money is greater than the pleasure of gaining the same amount (Figure 15).

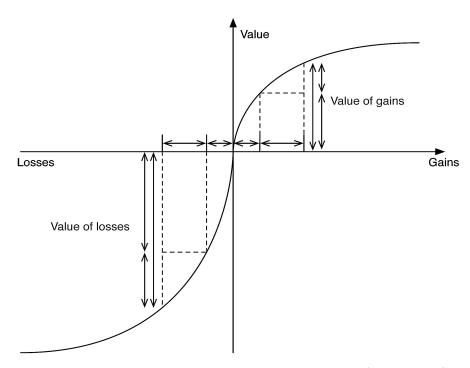


Figure 15. The loss aversion value function

Source: Kahneman and Tversky 1979

Sentiments of loss aversion appear to be strongly influenced by the gender of the investor. Women typically adopt more conservative behaviour in investment decisions, preferring less risky products than their male counterparts. Indeed, women naturally appear as more loss averse and, at the same time, feel less competent than men; they would not therefore suffer from the effects of overconfidence, which seems to influence the behaviour of male investors (Eckel and Grossman, 2002). In the management of a household, the expected interaction between male and female – and, in general, more and less risk averse – decision-makers could constitute a significant predictor of their portfolio behavior. A variant of loss aversion is the "myopic" loss aversion, which combines the emphasis on losses to short-sightedness. The investors who are subjected by this fallacy systematically neglect

long-term perspectives and concentrate on those of short horizon, regarding which the fear of undergoing losses can be dominant (Benartzi and Thaler 1995). Myopic loss aversion helps understanding why households appear reluctant to invest in risky assets e.g. stocks.

2.4.1 Availability heuristic

A further demonstration that the MPT is outdated is provided by the composition of portfolios in terms of foreign and domestic assets. For instance, the mean-variance portfolio theory would make each investor equally familiar – and thus, not loss-averse – with all assets, both national and foreign (Knight, 1921; Huberman, 2001). Instead, most households are subject to the so-called "home bias"; individuals affected tend to unduly concentrate their investments in domestic equities and regard with suspect at foreign stocks, despite the benefits of diversification across international markets (Tesar and Wegner, 1995). Other investors, instead, are disproportionately biased towards the stocks of the firm they work for (Bernatzi, 2001).

This familiarity-induced style of investment derives from the so-called "availability heuristic", or "availability bias", a cognitive fallacy to which behavioral finance scholars drew much attention. The most reliable definition of this heuristic was produced by Kahneman and Tversky (1973), who documented "situations in which people assess the frequency of a class, or the probability of an event, by the ease with which instances or occurrences can be brought to mind".²⁵ Put in easier words, "the availability heuristic operates on the notion that if you can think of it, it must be important" (Esgate and Groome, 2005). This common bias is extremely relevant when the perception of risk is at stake, as people who are systematically affected by it are not reliable in their portfolio-building judgements, as they exempt themselves from processing all the relevant information.

In general terms, the human mind recalls with ease salient and frequent events, rather than facts that are less visible or do not occur with regularity. Since individuals make decisions based on the information available to them, and familiar facts are those more vividly remembered, inaccurate investment decisions can be unintentionally formulated due to this

²⁵ In an experiment held by Kahneman and Tversky (1973), participants were read a list of 40 names, composed of 19 female celebrities and 21 less famous men; people were then asked which of the two genders was the most represented. Since the names of female VIPs were more easily recalled, the majority of respondents erroneously answered that women were most numerous.

shortcut (Kahneman and Tversky, 1973; Campbell, 2006). The propensity to fall in this mental shortcut is likely to last long, as it is the outcome of a ubiquitous subconscious mechanism. The availability heuristic seems to reflect people's propensity to be compassionate about what they perceive as familiar, and to be uncomfortable with – or even distaste – what they perceive as alien and remote (Huberman, 2001). To propose a real-world example, investors are inclined to pick stocks of companies whose public status is aligned with their personalities and values (Ising and Pompian, 2006).

In addition to the earlier mentioned home bias, in the financial market the availability heuristic is reflected by a larger purchase of shares of those companies with (a) extremely high trading volumes, (b) extremely high one-day returns or (c) broad press coverage (Barber and Odean, 2008). In general terms, an object that captures the investor's attention ("all that glitter") is going to remain salient in his/her mind and to shape the choice set. "Frequent reporting of an entity in the media increases its availability in memory and thus increases its likelihood of coming to mind and being selected" (Cheng, 2010).

2.4.2 Disposition Effect

Looking deeper into the portfolio composition, loss aversion holds sizeable impacts on the management of real assets. Substantial academic evidence corroborates the existence of a "disposition effect" (Shefrin and Statman, 1985; Weber and Camerer, 1998). Especially in times of downward market conditions for real estates, "investors tend to sell winners too early and ride losers too long" (Shefrin and Statman, 1985) – that is, individuals are inclined to sell assets in profits too early and keep loss-making securities in the portfolio too long. When market prices fall, many investors who have bought the asset at higher prices will refrain from selling it.

This cognitive fallacy may be better understood in the light of another sub-optimal behavior to which individuals are prone: over consideration of sunk costs. Thaler (1980) stated that a family is more prone to go through a snowstorm to watch a basketball game if they have bought \$40 tickets to the game, than if they were offered the same tickets free of charge. Nobel prize laureate Paul A. Samuelson made it extremely clear that all individuals should "look at the marginal costs and marginal benefits of a decision and ignore past and sunk cost [...] let bygones be bygones!" (Samuelson, 2010). Even though the future

performance of an asset is not related to the price at which the investor has purchased it, loss averse individuals set the latter as their reference price for future selling. Taking decisions based on such an ineffective point of reference leads to reasoning in terms of loss or gain in relation to this value, overshadowing more rational evaluations on whether to retain or liquidate the investment. This behavior is the opposite of rationality, as investors should strive to keep profitable investments as long as possible and to get rid of declining investments immediately. A loss averse course of action is fiscally inefficient as well, as the investor keeps on paying the taxes on gains that were sold in haste, without being able to offset the potential losses generated by the assets still in the portfolio.

Additionally, Kihlstrom and Laffont (1979) claimed that loss aversion could also determine how people choose their professional careers. Because growing a business holds uncertainties in the rate of returns, the more loss-averse will pursue safer professional paths, e.g. fixed-wage careers in the public sector. From this perspective, varied levels of loss aversion among adults contribute to explain who in a society becomes an entrepreneur.

2.4.3 Italy

According to self-assessment indicators presented to Italian households, the majority of respondents acknowledge their aversion to risk and loss; with particular regard to this last aspect, two-thirds of the consulted households claim to be reluctant to invest in an asset that presents even a small risk of capital loss. At the same time, the remaining 37% declares to be tolerant towards losses, either permanent or recoverable in the long term, as far as they are modest (CONSOB, 2019). Of the EUR 4 287 billion in financial wealth owned by Italian households, as many as EUR 1 371 billion are immobilized in bank accounts; they are not spent nor invested, and no interest is collected from them. In 2019, the entrepreneurs willing to make investments are 11%, compared to the 25% recorded in 2018 (Banca d'Italia, 2019).

The degree of loss aversion is associated with both socio-demographic factors and personal traits (table 3). Loss aversion is typically accompanied by some factors of vulnerability such as old age (the bias peaks in the category of the retired), single-income households and marital status (widowers or divorcees).

Table 3. Positive correlation among loss aversion and background factors for Italian households, 2019

| | Loss aversion | Tolerance to short- | Tolerance to long-term |
|--------------|--------------------|------------------------|--------------------------|
| | | term losses | losses |
| Socio- | Age, South and the | Man, education, north, | Man, education, |
| demographics | Islands, out-of- | financial wealth, | financial wealth, |
| | labor, retired, | income, employee, | income, home |
| | widowed/divorced, | relatives in financial | ownership |
| | single-income | sector, married, home | |
| | | ownership | |
| Personal | Anxiety, | Anxiety, mental | Anxiety, procrastination |
| traits | procrastination | accounting | |

CONSOB 2019

The long period of difficulty in the real economy has left an almost indelible mark on investment habits of Italian households and has strengthened the average loss aversion. In 2019, the main objective of the investments is confirmed to be security for 62.2% of Italian households, from 59.6% of 2018. The financial instability and volatility conferred high priority to liquidity in current accounts, even at the cost of losing a purchasing power correspondent to a one-year inflation. After 2009, only 8.3% of Italians founded an economic activity, 5% took over or acquired it and 10.4% has increased its size. Regardless of the economic sector, about 43% of the population has produced the most significant investment in a pre-crisis period, and only one in three was generated from zero. In half of the cases, the investments were made between 2009 and 2012, i.e. before the second recession, when sentiments loss aversion were less intense among the investors (Centro Luigi Einaudi, 2019).

III. FINANCIAL LITERACY

3.1 How to compute Financial Literacy

In a society in which the longevity of components is increasing, the value of learning how to make forward-looking economic decisions is skyrocketing; at the same time, these choices have become more complicated as the supply, in terms of financial and social security products, is becoming larger and more differentiated. The consideration that policymakers, financial institutions, regulators and international organizations have long dedicated to financial literacy highlights the need to define accurate and efficient methodologies for assessing the knowledge, skills and attitudes of financial consumers. The analysis of the applicable literature reveals that the meaning of financial literacy has evolved over time and is still lacking a precise definition (Table 4).

Table 4. Definitions of financial literacy

| Author | Definition | | | | | | |
|---------------------|--|--|--|--|--|--|--|
| Noctor et al., 1992 | "The ability to make informed judgement and to make effective | | | | | | |
| | decisions regarding the use and management of money." | | | | | | |
| Vitt et al., 2000 | "The ability to read, analyse, manage and communicate about | | | | | | |
| | the personal financial conditions that affect material | | | | | | |
| | wellbeing." | | | | | | |
| Kim, 2001 | "A basic knowledge that people need in order to survive in a | | | | | | |
| | modern society." | | | | | | |
| Moore, 2003 | "Individuals are considered financially literate if they are | | | | | | |
| | competent and can demonstrate they have used knowledge they | | | | | | |
| | have learned. Financial literacy cannot be measured directly so | | | | | | |
| | proxies must be used. Literacy is obtained through practical | | | | | | |
| | experience and active integration of knowledge. As people | | | | | | |
| | become more literate, they become increasingly more | | | | | | |
| | financially sophisticated and it is conjectured that this may also | | | | | | |
| | mean that an individual may be more competent." | | | | | | |
| Worthington, 2004 | "Mathematical ability and understanding of financial terms" | | | | | | |

| Danes and Habermann, | "The ability to interpret, communicate, compute, develop |
|-----------------------|--|
| 2007 | independent judgement, and take actions resulting from those |
| | processes in order to thrive in our complex financial world." |
| Lusardi and Mitchell, | "[Familiarity] with the most basic economic concepts needed to |
| 2007 | make sensible saving and investment decisions." |
| OECD, 2013 | "The combination of awareness, knowledge, skill, attitude and |
| | behaviour necessary to make sound financial decisions and |
| | ultimately achieve individual financial wellbeing." |

Financial literacy is not an absolute condition, but a continuously shifting feature that evolves over the life of the person. From a quantitative perspective, it could be formulated in two ways. It is, on the one hand, the knowledge of common financial principles and products, e.g. the concept of risk or inflation (the Lusardi and Mitchell framework); on the other hand, the operational expertise in specific circumstances that emerge from the personal skills and experiences (the OECD/INFE framework, in line with the description set out by Worthington, 2006).

3.1.1 The Lusardi and Mitchell framework

In 2004, Annamaria Lusardi²⁶ and Olivia Mitchell ideated the so-called "big three" questions to measure the level of financial literacy of the respondents.²⁷ The questionnaire evaluates the knowledge of three tools for financial decision-making that are both essential and universal. These are: (a) numeracy, i.e. understanding the rate of interest and interest compounding; (b) inflation; (c) risk diversification (see Table 5). Throughout the years, the authors have provided multiple operational suggestions for those intended to use this method (Lusardi and Mitchell, 2004; 2008; 2011). In the design of the question set, Lusardi and Mitchell were motivated by four principles: simplicity (target basic components of decision-

²⁶ Annamaria Lusardi is the Director of the Global Financial Literacy Excellence Center (GFLEC) and of the National Committee for Financial Education in Italy.

²⁷ The questionnaire was revised and finalized in 2011, when the authors published their article "Financial Literacy Around the World: An Overview". Still today, it remains on the "top ten" of the most-cited works ever published by the Journal of Pension Economics and Finance of the University of Cambridge.

making), relevance (the questions should pertain day-to-day economic choices repeated over the lifetime), brevity (a small number of questions eases their universal adoptability) and capacity to differentiate among the fields of financial knowledge, in order to allow a comparison among respondents (Lusardi and Mitchell, 2014). Since 2004, when the questions were employed by the U.S. Health and Retirement Study, the "big three" method has been inspired financial literacy surveys worldwide – either in the original wording or with small variations; as of today, it is the standard "simplified" method used by the private sector – e.g. Allianz, ING Bank – and in many academic works.

Table 5. The "Big Three" Financial Literacy Questions (correct answer in italics)

| Concept | Question wording | Answer options | | |
|-----------------|--|--------------------|--|--|
| Interest rates | Suppose you had \$100 in a savings | • More than \$102* | | |
| and | account and the interest rate was 2% per | • Exactly \$102 | | |
| compounding | year. After 5 years, how much do you | • Less than \$102 | | |
| | think you would have in the account if you | • Do not know | | |
| | left the money to grow? | • Refuse to answer | | |
| Inflation | Imagine that the interest rate on your | More than today | | |
| | savings account was 1% per year and | • Exactly the same | | |
| | inflation was 2% per year. After 1 year, | • Less than today | | |
| | how much would you be able to buy with | • Do not know | | |
| | the money in this account? | • Refuse to answer | | |
| Risk | Please tell me whether this statement is | • True | | |
| diversification | true or false: "buying a single company's | • False | | |
| | stock usually provides a safer return than • Do not know | | | |
| | a stock mutual fund." | • Refuse to answer | | |

Source: Lusardi and Mitchell. 2004

3.1.2 The OECD/INFE framework

The International Network on Financial Education (INFE) was created in 2008 by the OECD in order to allow the exchange of good practices, the collection of data and the

development of policy tools in the field of financial education.²⁸ It produces data on the financial literacy of adults that are comparable across countries, in order to inform financial education strategies.²⁹ The first comparative analysis of results was conducted in 2011 and concerned only 14 selected countries; following the harmonization of the methodology in 2015, about 30 countries have then adopted the questionnaire. The OECD/INFE model integrates the previously presented "big three" model, as it furthers its scope and proposes specific and subjective situations to which respondents can easily relate.

The questionnaire tests the financial knowledge of the interviewees as concerns three areas: (a) knowledge, which incorporates and extends the "big three" questions developed by Lusardi and Mitchell (8 questions); (b) behaviour, as an indicators of greater ability to manage the finances (9 questions); and (c) attitudes, as an attempt to draw a personality profile of respondents (3 statements). The attitudinal component covers a relevant role, as it is intended to identify tendencies towards consumption or precautionary saving and, in general the far-sightedness of individuals (Table 6 and Table 7).

Table 6. Structure of the main OECD/INFE questionnaire

| Knowledge | Behaviour | Attitude |
|-----------------------------|------------------------|------------------------------|
| Simple and compound | Planning and managing | Propensity towards |
| interest | finances | consumption or saving |
| • Inflation | • Financial goals | • Intertemporal preferences |
| • Risk and return | Making ends meet | • Risk tolerance or aversion |
| • Portfolio diversification | • Choosing and using | |
| | financial products and | |
| | services | |

Source: OECD/INFE toolkit 2018

²⁸ In 2012, the G20 leaders announced the "National Strategies for Financial Education" program that conferred financial awareness a critical role on the global agenda.

²⁹ A specular methodology is used for the Programme for International Student Assessment (PISA), which investigates the degree of financial literacy among students.

Table 7. Attitudes questions – OECD/INFE questionnaire (Agree or disagree with each statement on a scale of 1 to 5)

| Q1 | • I find it more satisfying to spend money than to save it for the long-term; |
|----|---|
| | • Money is there to be spent; |
| | • I am satisfied with my present financial situation; |
| | • I keep a close personal watch on my financial affairs; |
| | • My financial situation limits my ability to do the things that are important to me; |
| | • I set long term financial goals and strive to achieve them; |
| | • I have too much debt right now. |
| Q2 | • I tend to worry about paying my normal living expenses; |
| | My finances control my life; |
| | Before I buy something, I carefully consider whether I can afford it; |
| | • I have money left over at the end of the month; |
| | • I pay my bills on time. |
| Q3 | Because of my money situation, I feel like I will never have the things I want in |
| | life; |
| | • I am concerned that my money won't last; |
| | • I am just getting by financially; |
| | • I tend to live for today and let tomorrow take care of itself. |

Source: OECD/INFE toolkit 2018

3.2 Levels of financial literacy

3.2.1 Cross-country comparison

Reaching a reliable comparison of the level of financial literacy across the countries is a hard exercise, as national surveys are both uncommon (because they are resource-intensive and time-consuming) and rarely conducted under sufficiently comparable methodologies. However, based on the model detailed by Lusardi and Mitchell (2011), it is possible to draw a cross-country comparison of the levels of financial knowledge across 15 Countries (Table

8).³⁰ According to the surveys, financial literacy is diffusely insufficient. Notably, the scores tend to be low even in countries that are equipped with developed economies and markets. Among them, the countries with more generous welfare systems – and in particular retirement schemes – present lower results than those where pension schemes are, even partly, privatized. Italy, in particular, along with Portugal and Spain, ranks low in European countries, with a wide gender imbalance to the detriment of women (Lusardi and Mitchell 2011; Klapper et al. 2014). Whereas the basic functioning of interest rates and inflation are moderately understood (totalling an average score of 62.35% and 62% respectively), one in two respondents across the 15 countries is severely unprepared in the field of risk diversification (45,8%).

Table 8. Findings from financial literacy surveys across 15 Countries (% of correct answers)

| Authors | Country | Year of | Interest | Inflation | Risk |
|-------------------|---------|---------|----------|-----------|-----------------|
| | Code | data | rate | | diversification |
| Lusardi and | USA | 2009 | 64.9 | 64.3 | 51.8 |
| Mitchell, 2011 | | | | | |
| Van Rooij et al., | NL | 2010 | 84.8 | 76.9 | 51.9 |
| 2011 | | | | | |
| Bucher-Koener | GER | 2009 | 82.4 | 78.4 | 61.8 |
| and Lusardi, 2011 | | | | | |
| Sekita, 2011 | JP | 2010 | 70.5 | 58.8 | 39.5 |
| Agnew et al., | AU | 2012 | 83.1 | 69.3 | 54.7 |
| 2013 | | | | | |
| Crossan et al., | NZ | 2009 | 86.0 | 81.0 | 49.0 |
| 2011 | | | | | |
| Brown and Graf, | СН | 2011 | 79.3 | 78.4 | 73.5 |
| 2013 | | | | | |
| Fornero and | IT | 2007 | 40.0 | 59.3 | 52.2 |
| Monticone, 2011 | | | | | |
| Almenberg et al., | SE | 2010 | 35.2 | 59.5 | 68.4 |
| 2011 | | | | | |
| Arrondel et al., | FR | 2011 | 48.0 | 61.2 | 66.8 |
| 2013 | | | | | |

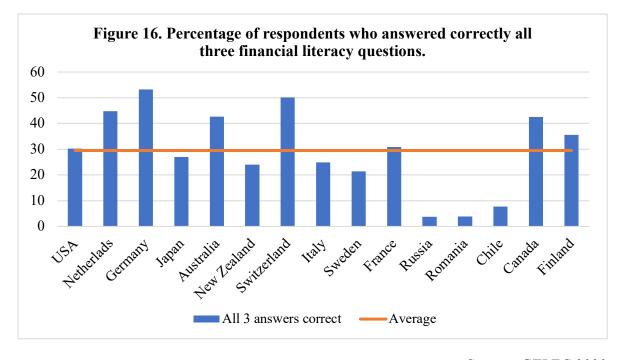
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³⁰ The below-mentioned national surveys were indeed all conducted under the strict observation of the "big three" methodology.

| Klapper and | RU | 2009 | 36.3 | 50.8 | 12.8 |
|-------------------|----|------|------|------|------|
| Panos, 2011 | | | | | |
| Beckmann, 2013 | RO | 2011 | 41.3 | 31.8 | 14.7 |
| Moure, 2016 | CL | 2009 | 47.4 | 17.7 | 14.7 |
| Boisclair et al., | CA | 2012 | 77.9 | 66.2 | 9.4 |
| 2017 | | | | | |
| Kalmi and | FI | 2014 | 58.1 | 76.5 | 65.8 |
| Ruuskanen, 2017 | | | | | |

Source: GFLEC 2020

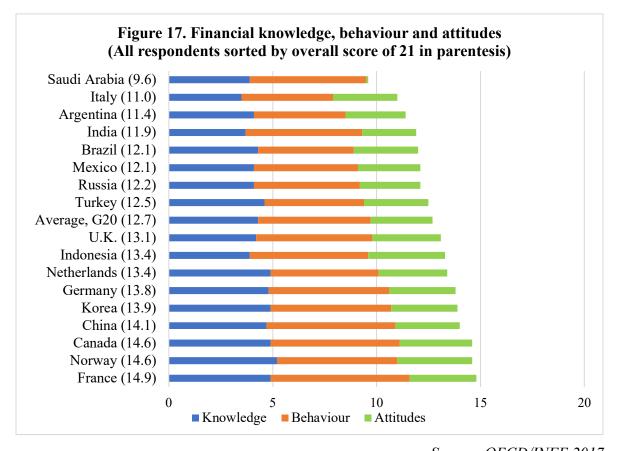
In summary, the findings expose a substantial discrepancy among countries in terms of literacy rates, i.e. the number of citizens who respond correctly to the three main questions (figure 16); it averages 29.5% and ranges from over 50% in Germany and Switzerland to below 10% in Russia, Romania and Chile. This raises concerns about the preparedness of families, their ability to cope with financial decisions, and the effect of uncertainty on savings (Fornero and Monticone, 2011).



Source: GFLEC 2020

The latest available OECD/INFE report, published in 2017, allows to draw more specific insights on the degrees of financial literacy held across countries; in this case, national

surveys have collected data from the G20 members (figure 17).³¹ The mean score for all participating countries is only 13.2 points out of a total of 21, with significant variation across countries. For instance, the Netherlands has fairly high rates of knowledge compared to Indonesia, but citizens have adopted less successful financial behaviours. The study reveals that Saudi Arabia is the least performing of all nations (with an average score of 9.6 out of 21), immediately followed by Italy (11) and Argentina (11.4), as opposed to France and Norway. The average value for each category is: 4.4 (out of 7) for financial knowledge; 5.4 (out of 9) for financial behaviour; 3 (out of 5) for financial attitudes.



Source: OECD/INFE 2017

In particular, results from the category of financial knowledge raise concern in Indonesia, Italy and Saudi Arabia (scoring less than 4 points). On average, only one in two respondents can correctly calculate simple interest on saving, and the proportion decreases for Italy,

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³¹ The OECD invited all G20 countries to gather data using the OECD/INFE toolkit and to submit data for review. This final study includes nineteen G20 countries and two invited guest countries, the Netherlands and Norway. The number of G20 countries included in the following statistics may change based on the availability of comparable data (OECD, 2017).

Russia and Mexico. There are major gender gaps in the extent of financial literacy across the G20 nations, with female respondents being 11% less able to achieve the minimum target score for financial knowledge (54% of men and 43% of women). Among financial behaviours, the OECD recognizes budgeting as essential to resource management. However, only 60% of the G20 households have declared to use one, and the percentage falls to 32% in Norway and to 37% in Italy. In Italy, only 27% of respondents agree with the statement "I set long term financial goals and strive to achieve them". It is the lowest level recorded across all countries; even the second worst-performing country, Turkey, scores a significantly higher value (44%).

3.2.1 Italy

The Italian Literacy and Financial Competence Survey (IACOFI) conducted by Banca d'Italia in early 2017, based on the OECD/INFE harmonized methodology for measuring adult financial skills, largely confirmed the results of other surveys that used heterogeneous methodologies (S&P Global Financial Survey, 2015; Allianz, 2017; CONSOB, 2017; Centro Luigi Einaudi and Intesa Sanpaolo, 2019). Financial literacy in Italy is the second-lowest recorded among G20 countries, and the Italian scores are lower than the average in two of the three areas considered (knowledge and behaviour). In fact, the previously presented data inform that Italian households struggle with basic economic notions and, in turn, exhibit limited ability in money management. As concerns the attitudinal parameter, Italy is quite in line with the G20 average. Similarly, the trend in the answers to the three questions regarding the long-run attitude is nearly identical to the mean value; in particular, 40% of Italians disagree that "spending is more satisfying than saving for the long term" (the corresponding G20 average is 43%). In terms of financial literacy, Italy is closer to the Brics (Brazil, Russia, India, China and South Africa) than to the G7 nations.

The socio-demographic features of the Italian population partly clarify the gap with other G20 countries. The degree of financial literacy is not consistent across the population and, importantly, the report is able to reveal which groups are most vulnerable (Table 9). The category more straightforwardly at risk is that composed by individuals with low levels of formal schooling; as a matter of fact, education appears to be one of the most critical aspects in providing a sufficient degree of comprehension of financial notions. The average level of

knowledge is about 4 for university graduates, and decreases to 3.2 for those with secondary education and 2 for the lowest schooled. There are, however, sections of the population for whom poor financial skills are less visible. For instance, all the above-mentioned surveys indicate that women have a lesser understanding of financial notions. The gender differences in financial knowledge in Italy, though fewer than those reported in other countries, remain relevant – on average, the score is 3.42 for women and 3.63 for men. For the Centro Luigi Einaudi (2017), which conducted the survey under the Lusardi and Mitchell's model, at the same level of education and type of job women are 10% less likely to respond correctly to the three questions than their male peers. Employees are well prepared, particularly when it comes to legislative adjustments, new instruments and regulations. This phenomenon may be explained by the existence of labour unions, which potentially play a part in the distribution of information and the promotion of improvements in the field of employment. Furthermore, the BOI report informs that the elderly (64+ years old) have relatively poorer financial abilities, a value that is more unclear and heterogeneous for younger respondents. Some studies, such as IACOFI, indicate a humped profile of financial knowledge, i.e. rising up 40-50 years (with the peak at around 44 years) and then declining; for to the S&P Global Financial Survey, younger respondents are the most skilled. Finally, all three categories exhibit discrepancies based on the geographical area of residence of the respondent; on average, people living in Northern and Centre Italy are more financially literate.

Table 9. Financial literacy scores in Italy, 2017 (averages; weighted data)

| Gender | | | | | | | |
|----------|------------------|------------------|------------------|--|--|--|--|
| | Knowledge | Behaviour | Attitude | | | | |
| | (total score: 7) | (total score: 9) | (total score: 5) | | | | |
| Female | 3.4 | 4.4 | 3.1 | | | | |
| Male | 3.6 | 4.4 | 3 | | | | |
| | Age | | | | | | |
| Below 35 | 3.5 | 4.1 | 2.8 | | | | |
| 35-44 | 3.7 | 4.6 | 3.1 | | | | |
| 45-54 | 3.6 | 4.6 | 3.1 | | | | |
| 55-64 | 3.6 | 4.4 | 3.2 | | | | |

| Over 64 | 3.3 | 4.5 | 3.3 | | | | | | |
|----------------|-------------------|-----|-----|--|--|--|--|--|--|
| | Work status | | | | | | | | |
| Self-employed | 3.8 | 4.7 | 3 | | | | | | |
| Employee | 3.7 | 4.7 | 3.1 | | | | | | |
| Stay-at-home | 3.2 | 4.2 | 3.1 | | | | | | |
| Unemployed | 3.2 | 4 | 2.9 | | | | | | |
| Retired | 3.4 | 4.5 | 3.3 | | | | | | |
| | Education | n | | | | | | | |
| Primary | 4 | 4.8 | 3.2 | | | | | | |
| Secondary | 3.5 | 4.4 | 3.1 | | | | | | |
| Post-secondary | 2.4 | 3.7 | 3.1 | | | | | | |
| | Geographical area | | | | | | | | |
| North | 3.6 | 4.5 | 3.2 | | | | | | |
| Centre | 3.6 | 4.5 | 3.1 | | | | | | |
| South | 3.4 | 4.3 | 3 | | | | | | |

Source: Banca d'Italia, 2017

3.3 State of the art: Impact of Financial Education Initiatives (FEIs)

For the time being, education in finance theory is not widespread. For instance, financial literacy lacks a dignity of its own within the framework of the Sustainable Development Goals; however, it has been brought to the attention of the United Nations as it constitutes a transversal driver for at least six SDGs,³² and the UN has increasingly asked governments to adopt financial education initiatives (henceforth referred to as FEIs).³³ Indeed, the growing

³² The SGDs that would benefit from financial education, according to the "Center for Financial Education and Capability", are: the eradication of poverty (SDG 1), promotion of healthy lives (SDG 3), the achievement of quality education (SDG 4), gender equality (SDG 5), innovation and infrastructure (SGD 9) and the fight against climate change (SDG 13).

³³ It is necessary to bear in mind the distinction between the concept of financial education and the concept of financial literacy. Financial education is a mechanism by which consumers and investors develop their understanding of financial products and principles. Financial literacy, on the other hand, is the outcome of this process and describes the opportunity to use the expertise and skills acquired to handle economic resources. Education and literacy are strictly related, and it is precisely on the advancement and propagation of financial education that many organization and governments have focused their investments.

sophistication of the financial decisions that people have to make in their lifetimes requires financial literacy rates that are much higher than those presently available in large parts of the population. Financial education initiatives are the mechanism that should enable citizens to improve their skills. Regulatory agencies, advocacy groups and financial institutions have been growingly designed campaigns in order to spread financial preparedness and improve financial literacy rates among consumers, with a special emphasis on members of minority groups. As a consequence, there is a variety of approaches that can be employed to raise the awareness of consumers. There is a range of outlets from which information can be gained, all at differing standards of accuracy or reliability; these include formal schooling, such as high school or college courses, workshops and out-of-school lessons, as well as informal channels such as parents, peers and work (Lee and Hogarth 1999). FEIs seek to raise the level of awareness of individuals; a greater comprehension of financial processes improves the abilities required to perform more conscious activities (OECD, 2011). It is then believed that there is a double causal correlation between information, skills and future behaviour. In-depth research has attempted to investigate the relevance of this causal relation (knowledge-skillsbehaviour) with inconclusive findings. Some reports indicate a positive correlation between financial education and: (a) age of retirement readiness and accumulation of sufficient backup saving (Lusardi and Mitchell 2007, 2011; Almenberg and Save-Söderberg, 2011; Fornero and Monticone 2011; Van Roiji et al., 2012); (b) involvement in the capital market (Van Rooij, et al., 2011; Almenberg and Dreber, 2015); (c) a higher overall return on financial assets and a lower level of debt (Thorne e Porter, 2007; Hastings and Mitchell 2010, 2011). At the other side of the coin, an experimental game conducted by Campioni et al. (2017) show that poor financial knowledge is conducive to unnecessary and more expensive debts, as well as to the imprudent use of credit and debit cards. Financial literacy training has a positive impact on the likelihood of correctly distinguishing items the household budget, knowing the minimum amount needed to open a bank account and separate productive loans from those unproductive (Carpena, Shapiro and Zia, 2011). It is also demonstrated that the number of literacy courses organized by high schools increases the likelihood of holding higher financial profits and diminishes the amount of debt and the risk of home foreclosures in middle adulthood (Cole et al., 2016).

Notwithstanding these significant correlations, there is conflicting evidence on the causal impact of financial education on either financial literacy or real behaviour (Fernandes et al., 2014; Miller et al, 2014) partially due to heuristics and biases (Cole et al., 2012; Gale and Levine, 2010). Unsurprisingly, the biggest drawback in this research is the lack in experiments that can sort out unequivocal causal links. In general, the researches raise the issues of self-selection and causal inference typical of the correlation studies (Fondazione Cariplo, 2010). For instance, Meier and Sprenger (2008) demonstrate the presence of a positive correlation between the propensity to undertake financial education initiative and sensitivity towards intertemporal choices (what the authors define as "farsightedness"); other analyses seem to suggest that the effectiveness of a financial education course depends strictly on the level of financial knowledge prior to the course itself (Lyons et al., 2006).

Further difficulties emerge from the concept of financial education itself; it ranges from low-touch, time-limited and tightly focused informative measures to high-touch, long-term programs intended to include a wide spectrum of expertise (Beshears et al., 2018). Results also depend on individuals selected to participate to the FEIs, such that the same initiative may have various impacts based on the sample on which it is carried out. Most times, the participation to financial education initiatives (especially in the case of those workplacebased) is voluntary. Those who enroll in these programs tend to be more diligent and attentive, features that are already associated with higher wealth accumulation; others start attending late and use financial education as a remedial device, in order to make up for previous undersaving. For instance, Lusardi and Mitchell (2007) found that retirement seminars generally have a positive wealth impact, but recorded a higher effect for the lowincome or low-schooled audience – which was precisely the category that attended less. At the other hand, Choi et al. (2018) concluded that participants in retirement seminars had optimist intentions (e.g. they claimed their commitment to change their retirement plan) but did not follow through. The study of the factors explaining the lack of interest in finance was given broad prominence in the late economic literature, in particular associated to the gender. It emerged that the technicality of the language domains used in finance are one of the biggest barriers to women's involvement in both capital markets (Boggio et al., 2014) and simple financial activities (Boggio and Coda Moscarola, 2017), understanding a lower demand for participation in the FEIs. Other variables that may also affect the impact of FEIs include

personality traits (Borghans et al., 2008) and family environment (Cunha and Heckman, 2007; Cunha et al., 2010). Another critical hurdle is arguably technology: owing to cost-containment purposes, the primary medium for the distribution of financial education services is currently the internet, and this excludes the older and less educated segments of the population (Franceschi et al., 2017).

3.3.1 Why are FEIs desirable even under uncertain outcomes

It was observed in the previous paragraph that it is unclear how much a FEI is capable of improving the skills of individuals and impacting the future behaviour of households. Despite this uncertainty, though, several projects have been implemented in a variety of countries in recent years and many more are about to be introduced. The obvious problem is why, in the face of unclear gains, the community (international bodies, national and regional governments, regulatory agencies, privates and financial intermediaries) still bears costs, sometimes high, for these programs. The explanations may be different, but they are largely due to the fact that, if they were effective, interventions might produce very high returns for society (figure 18).

Medium-Term Short-term Long-term Efficient financial markets Better financial decisions Less financial exclusion Attitudes Better resources management Less household distress Knowledge Better financial planning Less financial disputes Awareness Faster response to crisis Less insolvency Less burdens on taxpayers (e.g. subsidies)

Figure 18. Potential benefits of financial education initiatives

Elaboration of the author from Chionsini and Trifilidis, 2010

If successful, financial education programs could help to reduce the number of financial disputes, with benefits in terms of the cost of civil justice; increased financial literacy could facilitate the step towards complementary pension schemes and informed economic decisions could lessen the burden of support measures. Indeed, it was previously demonstrated that

financial literacy is especially modest among the least educated, the elderly and women – under a paternalist perspective, one would assume that these segments of the society are the inherent beneficiaries of public welfare; calculations on the sustainability of social system requires citizens to rely more on individual responsibility, being able to offset the long-term consequences of financial inculturation. Additionally, lowering the emotional stress arising from financial pressure can lead to lower health costs; for instance, a research conducted by the British Journal of Psychiatry in 2003 showed that 25% of citizens in financial distress received care for anxiety and depression (for a total of £370 millions of direct treatment costs) and causing losses to the society by wasting 109.7 million working days, at the cost of another £8.1 billion (Thomas and Morris, 2010). The financial crisis has been a reminder of how both the stability of the banking system and the preservation of the customer trust are essential safeguards for the security of savings, and a prerequisite for full competition. In the case of banking and financial products, intermediaries and clients are in an asymmetrical role in terms of their respective knowledge, assessment ability and expertise. More knowledgeable customers, as well as making healthier decisions for themselves, can be strengthen intermediaries, by creating demand for new services and products, resulting in increased innovation, improved quality of supply and market efficiency (Chionsini and Trifilidis, 2010). Furthermore, enhanced financial culture generates positive externalities at the macroeconomic level; financial knowledge is a proxy for a deeper understanding of economic policy choices, with virtuous consequences in terms of sustainability of public finances (Murtinu et al., 2017), facilitates the resilience of the financial system and reduces the inequalities among investors (Lo Prete 2013).

Ultimately, the literature seems to indicate that the heart of the matter is not whether or not FEIs are effective, because it is known that they might not be efficient. As in other areas of policymaking, the success of financial education programs depends on how they are executed, that is, on the degree to which they can leverage the emotional variables that influence human decision-making. In conclusion, it should be acknowledged that a FEI is not an instrument for the wealthy, nor solely as an opportunity for "enrichment". Instead, it is a tool that can work properly alongside others to counter poverty and foster constructive attitudes towards a more inclusive, equitable and invigorated community (Centro Luigi Einaudi, 2017).

IV. INFORMING THE DESIGN OF FEIS

4.1 Methodology

Improving financial literacy should be a priority item in the agenda of policymakers, as it can have positive spillover effects not only on those who personally benefit from it, but also on their households components – e.g., in terms of more financially secure professional career, earlier retirement and higher education – and for the society at large – e.g., in terms of diffused wellbeing, larger private investment and lesser burden on the social welfare.

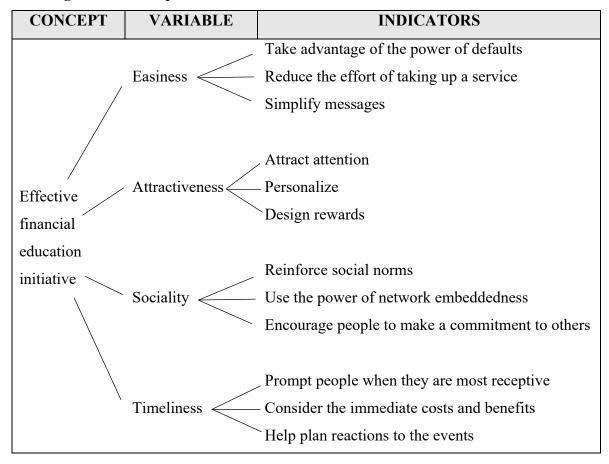
Starting from an overview of the FEIs that are either in place or in the design stage in Italy (numerically insufficient and currently lacking an available impact analysis), a study about the international best practices in the field of financial education is hereby presented. The research is a qualitative document analysis. The purpose of the study is to extract operative insights that are applicable in Italy, based on both the OECD recommendations (see: 4.2), the stated mission of the relatively newborn National Committee for Financial Education (see: 4.2.1) and the country-specific priorities (see: 4.2.2).

The population under study is understood as the international best practices from financial education initiatives with available impact evaluation. The rationale for the selection is that the intervention shows a strong, statistically significant impact on a level of financial knowledge. The design of the selected FEIs is consistent with the behavioural re-adaptations of the modern portfolio theory (see: 2.1.1) and the life-cycle theory (see: 2.1.2). The selected timeframe is from 1977 to 2018. These years are chosen because, by the second half of the 1970s, most advancements in behavioural science were made. Specifically, in 1977 Marylin Kourilsky published the results of a pioneer study on the interplay between psychology and decision-making in elementary school children; in 1979, Kahneman and Tversky perfectioned their prospect theory (see: chapter 2) which was then used by policymakers as a framework for designing programs and interpreting results. The latest available evidence date back to 2018.

Data are inductively gathered from multiple sources and conceptualized as in figure 19. The sources of data about financial education interventions are policy reports, official documents and academic studies made available to the public. The data corpus consists of forty-five interventions with a total sample size of over 130.000 observations, that are

subdivided according to the target audience into three categories: (a) workplace-based initiatives (targeting employees); (b) school-based initiatives (targeting all school grades); and (c) community-based initiatives (targeting the members of the society under a logic of lifelong learning, with priority being given to vulnerable groups). Effectiveness of school-based programs to enhance household finance is mostly measured through the impact on financial knowledge; for workplace-based and community-based initiatives, some papers even identify behavioural changes steering from participation. Notably, most empirical evidence comes from the U.S. experience, where financial education programs have been in place for several decades. Both traditional (lecture-based and pamphlet-based) and non-traditional interventions (media campaigning, web-based) are included in this analysis, provided that they present evidence-based data consistent with the methodology.

Figure 19. Conceptualization



As emerges from the figure above, the findings from each paper are then integrated into a pragmatic framework for behavioural change named "EAST" (Easy, Attractive, Social and

Timely) that was developed by the Behavioural Insight Team in 2010. In section 4.3, four behavioural frameworks have been presented (COM-B, BCW, MINSPACE, EAST) and, for all of them, the pros and cons are identified. The selected framework, EAST, has been defined as a framework for "busy policymakers" because it is an extraordinarily accessible and pragmatic way of designing policies. About the EAST, the U.K. Minister for Government Policy Oliver Letwin declared in 2014: "the behavioural science literature can be complex, so having a simple framework which policymakers can easily access and apply is invaluable. As the Minister responsible for Government Policy, I have seen how some of these insights can be applied in practice to help generate a policy that's smarter, simpler and is highly costeffective".

The information gathered for the purpose of the research have limitations. First of all, many possibly virtuous initiatives are taken out from this study because empirical data conform to the methodology are unavailable. Indeed, the vast majorities of FEIs currently in place do not include rigorous monitoring and evaluations; in this regard, relevant barriers are the time- and labour-intensiveness of performing impact evaluation, and self-selection biases arising from the non-mandatory nature of financial education initiatives. Secondly, since most financial literacy programmes are fairly recent, much of the work is being developed in the form of pilot projects with small, context-specific samples. Third, as there are relatively few longer-term impact analyses in the present literature, there is no definitive evidence of the longevity of impacts. Finally, only seven papers out of forty-five include a discussion of costs. In order to partly fill this gap, section 4.8 presents a matrix elaborated by Kraft (2019) for assessing the cost-effectiveness of financial education initiatives.

4.2 OECD Recommendations on the NSFEs

The supranational organizations that sponsored the establishment of national educational initiatives to foster financial literacy were primarily three: (a) the European Commission (especially DG MARKT); (b) the World Bank; and (c) the Organization for Economic Cooperation and Development (OECD). The mission of the European Commission focused on standard-setting and the exchange of information among the EU Member States.³⁴ The

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For instance, the Development of Online Consumers Education Tools or Adults (DOLCETA)
 in 2003; the Recommendation on Principles and Good Practices for Financial Education and

WB based its research on protecting consumers and investors, primarily to stimulate the development of consumer protection rules (e.g. the Global program for consumer protection and financial literacy, 2010; the WB's Good Practices for Financial Consumer Protection, 2012). The most heterogeneous stimulus originated from the OECD. Its contribution has been articulated in several initiatives, such as assessing and tracking the level of global financial literacy, protecting consumers and helping policymakers to develop an effective financial education strategy. In 2005, the OECD developed the International Gateway for Financial Education (IGFE), a database that gathers all the work and research that has been done so far around the world on the subject; in 2008 it created the previously-mentioned INFE, a group of public agencies from various countries, established with the goal of exchanging ideas and projects to outline strategies and methodologies for spreading financial literacy.

In line with the best practices at the international level, successful financial education shall include tools for organizing the delivery of training aimed at fostering coherence between the initiatives and the needs of citizens. The OECD encourages synergies between existing programs and the need to disseminate the most effective teaching methods; this coordination is pursued through the National Strategy for Financial Education (NSFE). In 2015, fifty-nine countries had adopted a national financial education strategy, which is an impressive 200% increase since 2011. At the time of writing, NSFEs are implemented in more than sixty countries. Research on national strategies for financial education was initiated in 2009 as an integrative component of the OECD initiatives on consumer security and financial inclusion; in particular, it was launched with a view to improving economic stability in the aftermath of the 2008 global crisis. The remarkable rise in the number of governments that have designed these national approaches to financial education bears witness to its prominence. Nevertheless, it is imperative for FEIs-promoting countries to carry out further impact evaluations and, in particular, to report data that are comparable both at national and international level; it would ease the identification of the successful initiatives, facilitating the reallocation of resources while encouraging the transparency and sustainability of financial education policies. The assessment of the program should be

Awareness in 2005; the establishment of the Expert Group on Financial Education (EGFE); the creation of the European Database for Financial Education (EDFE) in 2009 – a portal that collects all the work carried out on the subject divided by geographical area, methods and target audience. It is, however, no longer working.

carried out qualitatively via consultation with stakeholders, on the ground of an evidence-based logic. The preferred tool of quantification, on the basis of the entire population or specific interest groups, is the reiteration of financial knowledge questionnaires (OECD/INFE, 2015). To the date, there is no such thing as all-inclusive data on the impact of many components of the national policies, both ongoing and concluded.

On several occasions³⁵, the OECD has specifically recommended a joint expenditure of public and private resources and involvement of private, non-profit and national entities (multi-stakeholder approach) in the execution of the national strategy; however, the public contribution shall assume a prominent role. Furthermore, behavioural science – the "nudge" method (Thaler and Sunstein, 2008) – shall be increasingly incorporated in the design of national strategies, to develop performance-maximizing initiatives at the lowest cost. Adopting a low-cost perspective is beneficial in both financial terms (as budgets are tight and the private entities are unlikely to deploy extensive resources in these programs) and in terms of opportunities for rapid and large-scale delivery (Billari et al., 2017). As a general rule, the application of behavioural insights should be interpreted as complementing, rather than substituting, conventional delivery models for investor awareness. Schemes that incorporate behavioural knowledge and cognitive-based strategies will be able to push deeper into both automatic and analytical mental processes, making them more capable of achieving positive behaviour transformation (OECD/INFE, 2018).

4.2.1 Italy

The previously mentioned surveys showed that the level of Italian financial culture is among the lowest in developed economies. These unsatisfying rates of literacy require efficacious and coordinated formative interventions. Financial education in Italy officially began in 2005, with the *Codice del Consumo* (art. 4 of Legislative Decree no. 206/2005) which gives consumers education the status of an indispensable right for individuals. In Italy, a nationwide discussion on the topic only gained momentum following the outbreak of the financial crisis. A range of public and private bodies have initiated various programs in the

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³⁵ G20-OECD High-level Principles on Financial Consumer Protection, 2011; OECD/INFE High-level Principles on National Strategies for Financial Education, 2012; OECD/INFE Policy Handbook, 2015.

field of financial education, each targeting its group of interest. The core problem has been the absence, for a long time, of a central agency that could coordinate and monitor the initiatives; it did not allow for the correct application of the article 4.2 of the Codice del Consumo, according to which "activities aimed at consumer education, carried out by public or private entities, have no promotional purpose and [...] take particular account of the most vulnerable categories of consumers". To this end, the Italian Ministry of Economy and Finance (MEF), in agreement with the Ministry of Education University and Research (MIUR), has adopted a "National Strategy for financial, social security and insurance education" (Law. No 15/2017). In order to enforce this strategy, a "National Committee for the Planning and Coordination of Financial Education" was formed by the MEF in August 2017.³⁶ It functions through regular meetings and can set up different study groups in which academics and experts are involved. The expenses resulting from the operations of the Committee shall be covered, up to a limit of EUR 1 million per year from 2017 (initial budget), by a corresponding reduction of the Special Current Account Fund of the MEF. The key initiatives of the NSFE are outlined in the National Strategy Plan for Financial Education, spanning the period 2017-2019. In designing the NSFE, the Committee took into account the framework of the pre-existent supply, as emerged from the FEIs Census conducted in Italy by the Supervisory Authorities and addressing the three-year period 2012-2014. At that time, the census acknowledged the presence of about 200 programs sponsored by 250 subjects; a volume that, although not insignificant, was not sufficient to meet the educational needs of Italians. On average, the interventions were small: almost two-thirds involved fewer than 1,000 individuals, targeted general audience and were mostly limited to the dissemination of information material. From the launch of the Committee, many new programs were designed that could reach the disadvantaged segments of the population (such as young people, women, migrants) and by testing new informative methods, e.g. the development of a financial education web-portal, "finance at the theatre" or at the cinema, interactive games for children, workplace-based interventions.

³⁶ The Committee is composed of eleven members and is directed by Prof. Annamaria Lusardi. The members are appointed by the MEF, the MIUR, the Minister for Economic Development, (MISE), the Minister for Labour and Social Policy, Bank of Italy, CONSOB, the Insurance Supervisory Institute (IVASS), the Pension Funds Supervisory Board (COVIP) and the National Council of Consumers.

In late February 2020, BOI announced the establishment of the Customer Protection and Financial Education Department. The mission of the department is stated as follows: "strengthening protection instruments for persons using banking and financial services and increasing the level of financial awareness of the population".

4.2.2 What to target

From the post-war period onwards, Italy has been a country of savers who own at least the first home and are little indebted. These peculiarities have been clarified by the relentless speed of the productive engine, the generosity of the welfare state and the high level of public debt (Visco, 2018). Such system, however, has slowly jammed in the last two decades. According to the previously mentioned survey on Italian households, the rate of gross savings continues to decline and remains slightly below 10%, compared to about 12% on average in the euro region. Centro Einaudi recently investigated the financial perception of Italian households; it emerged over 80% of respondents dedicate no more than one hour to collecting information on how to manage their resources. Young and middle-aged households struggle to choose how to invest, and more than half respondents in all categories fear inadequate risk calculation. Strikingly, over 77% of people below the age of 35 is unable to choose the right timing for investing, and 40% predicts his old-age income to be insufficient (Table 10).

Table 10. Survey on financial perceptions of Italian households, 2019 (% of respondents)

| "Time spent weekly to collect information on money management" | | | | | | | | |
|--|---|--------|---------|-------|-------|-------|------|--|
| | Male | Female | Age <35 | 35-44 | 45-54 | 55-64 | >64 | |
| No time | 30.6 | 37.1 | 35.2 | 30.1 | 34 | 29.7 | 35.9 | |
| Up to 1 hour | 53.6 | 50.5 | 51.6 | 52.3 | 51.3 | 56.8 | 50.9 | |
| 1-2 hours | 4.1 | 2.7 | 3.7 | 5.1 | 3.9 | 3.6 | 2.5 | |
| >2 hours | 2.8 | - | - | 2.3 | 2 | - | 2.1 | |
| "The most | "The most difficult aspects when making an investment is" | | | | | | | |
| Choosing among | 32.3 | 25.8 | 34.8 | 32.3 | 29.5 | 32.6 | 26.6 | |
| different types of | | | | | | | | |
| investment | | | | | | | | |

| Choosing a specific | 26 | 22.5 | 29.6 | 29.7 | 24 | 27.4 | 21.6 |
|----------------------|-----------|-------------|-------------|-----------|----------|------|------|
| asset, bond or fund | | | | | | | |
| in the market | | | | | | | |
| Understanding the | 55.5 | 57.2 | 52.2 | 51.1 | 55.4 | 55.3 | 55.9 |
| risks of investment | | | | | | | |
| alternatives | | | | | | | |
| Choosing the right | 45.8 | 42.3 | 77.3 | 42.7 | 42.1 | 43.9 | 44.6 |
| moment to invest or | | | | | | | |
| disinvest | | | | | | | |
| "At 65-70 | years old | d, you thin | nk that you | ır income | will be. | ••" | |
| More than sufficient | 8.7 | 4.7 | 11 | 6.4 | 5.1 | 9.1 | - |
| Sufficient | 47.4 | 43.7 | 33.9 | 40.7 | 43.9 | 57.6 | - |
| Barely sufficient | 25.9 | 25.9 | 28.6 | 24.5 | 29.4 | 23.4 | - |
| Insufficient | 8.3 | 9.5 | 6.7 | 8.3 | 12 | 5.8 | - |
| Totally insufficient | 1.9 | 3.2 | 4.6 | 3.4 | 2.4 | 0.6 | - |

Source: Centro Luigi Einaudi, 2019

In 2018, BlackRock Inc. conducted a broad survey targeting Italian heads of households aged between 25 and 74, in order to investigate the financial regrets of Italian households and what aspects they would improve. In line with the above, Italians consider themselves as savers and not investors (78% of Italians, compared to 69% of the world) and 33% of the lost investment of a household is due to insufficient financial knowledge. Interestingly, it emerged that Italian savers aspire to be investors: seven out of ten interviewees agree that financial health is living without having to rely solely on the present salary, and 50% of them recognize that their future outlook would be brighter if they started investing now; when respondents take a step to invest, indeed, they feel 18% more satisfied and 12% happier, and Italians who have started saving for retirement report a 17% higher sense of wellbeing than those who have not. However, only 43% of respondent declared to have started saving for retirement, a value that is 20% lower than the global average. This might be partly explained by hyperbolic discounting patterns (see subparagraph 2.3.1). The financial goals of Italian households appear to be disproportionately focused on the present - for instance, the economic priority of 46% of respondents is to improve their current quality of life, and 36% would like to go on holiday (BlackRock Global Investor Pulse, 2018).

In conclusion, FEIs should be conveniently designed to steer citizens towards less conservative choices that imply a bearable exposure to risks (because Italian households are loss averse), to consolidate their propensity to save (currently stable but deteriorated since 2008) and to point up the long-term decision-making, especially in the light of the retirement saving, taking into account the above-mentioned propensity to seek immediate gratification.

4.3 Behavioural frameworks applicable

Although financial education initiatives have recently gained momentum, abundant research underlies the inherent difficulty of substantiating successful interventions (see paragraph 3.3; for an in-depth analysis of the literature, see Miller et al., 2014). It was often highlighted that these interventions would benefit from the incorporation of cognitive factors, as the latter are found to significantly shape the economic behaviour (see chapter 2; subparagraph 3.3.1). Given these insights, following a behavioural framework is a practical manner of screening the spectrum of available interventions; these "big picture" models set the basis for a systematic study of how behaviorally informed strategies can be chosen and mixed together as to achieve the maximum outcome while minimizing the risk of overlapping policies. In order to determine the form or types of treatments that are likely to be successful, behavioural scientists have built various methods that guide policymakers in the selection of the available options. As concerns financial education interventions, the IOSCO³⁷ and OECD/INFE members have canvassed at least two valid behavioural change frameworks, the BCW and the MINDSPACE, which are hereby paired with their corresponding simpler version, COM-B and EAST.

4.3.1 COM-B

The COM-B framework was theorized by Michie, Stralen and West (2011). It is a generic model that takes into account three minimal factors for behavioural change, *id est* (a) capability, the psychological or physical skills to enable the behaviour; (b) opportunity: the

³⁷ The International Organization of Securities Commissions (IOSCO) is an international organization that brings together more than two hundred securities regulators across the globe. The IOSCO member for Italy is CONSOB.

environment, either physical or social; and (c) motivation: the attitudes and aspirations that initiate or prevent behaviour (Figure 20).

CAPABILITY MOTIVATION OPPORTUNITY

Type of intervention: Type of intervention: Type of intervention:

o Education (increase o Persuasion o Incentivization (create knowledge) o Modelling expectation of reward)

o Training (increase skills) o Coercion (create expectation

Figure 20. The COM-B system

Elaboration of the author from Michie et al., 2011

of punishment)

• Restriction (prohibit by rules)

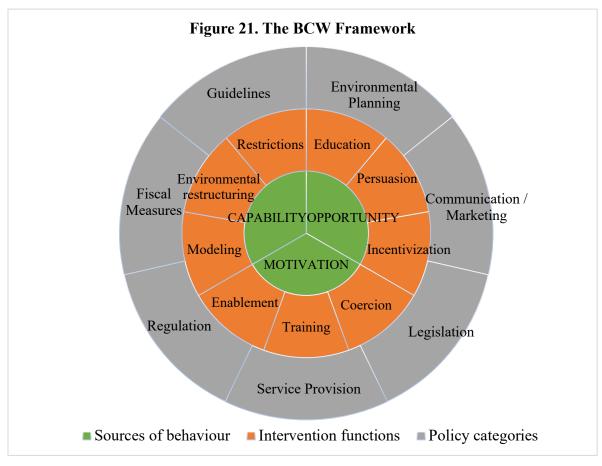
The direction of the arrows indicates the interaction between the COM-B components; for instance, Bachmann and Hens (2015) demonstrated that motivation (e.g., consciousness of the need for information) influences capability (e.g., investment competence) that in turn shapes behavior (e.g., seeking professional advice). Similarly, Lusardi and Mitchell (2007) found that capability (e.g., financial literacy) influences behavior (e.g., anticipated planning) that in turn increases opportunity (e.g., wealth holdings). These conclusions are consistent with findings by Van Rooij et al. (2007), Lusardi and Mitchell (2011) and Calcagno and Monticone (2013).

4.3.2 BCW

Modelling (provide

models to imitate)

Contextually to the COM-B model, Michie et al. (2011) have developed the Behaviour Change Wheel (BCW). It integrates and details the COM-B framework by singling out three layers: policy categories (seven items), intervention functions (nine items) and sources of behaviour (three items, coinciding with the COM-B system). The interaction among the components is no longer linear as in the COM-B (Figure 21).



Elaboration of the author from Michie et al., 2011

When confronted with endless possibilities for intervention, the BCW serves as a link between policies and target behaviour (for a definition of the policy categories, see Table 11). The BCW is rigorous and sophisticated, as it creates a web of possible interventions that are associated to multiple benefits. According to the authors, it allows to identify non-overlapping approaches and, possibly, keeping stringent interventions – *id est*, that would require environment modification (coercion, environmental restructuring, restrictions, modelling) – as the last resort.

Table 11. Definition of the policy categories

| Policies | Definition | Examples |
|----------------|-------------------------------|-----------------------|
| Communication/ | Using print, electronic, | Conducting mass media |
| marketing | telephonic or broadcast media | campaigns |

| Guidelines | Creating documents that | Producing and |
|-------------------------------------|----------------------------------|---------------------------|
| | recommend or mandate | disseminating treatment |
| | practice. This includes all | protocols |
| | changes to service provision | |
| Fiscal | Using tax system to reduce or | Increasing duty or |
| | increase the financial cost | increasing anti-smuggling |
| | increase the imancial cost | activities |
| Regulation | Establishing rules or principles | Establishing voluntary |
| | of behaviour or practice | agreements on advertising |
| Legislation Making or changing laws | | Prohibiting sale or use |
| Environmental/ social | Designing and/or controlling | Using town planning |
| | the physical or social | |
| planning | environment | |
| | Delivering a service | Establishing support |
| Service provision | | services in workplaces, |
| | | communities, etc. |

Source: Michie et al., 2011

However, there are at least two limits to these models (COM-B and BCW). First, the authors tested the application of both of them as concerns health care and energy conservation interventions; while the frameworks seem plausible, no improvement in financial behaviour has been yet established – when reviewing the system, financial regulators may add other ties and comparisons to the three layers (IOSCO/OECD, 2018). Second, as a single intervention is designed embed multiple behavioural insights, such three-layer method is intensive in terms of both resources and knowledge, especially for policymakers using it for the first time. Even though these models are appealing, it does not seem viable to test them in Italy, given the limited public resources that the country has so far reserved to the national strategy for financial education.

4.3.3 MINDSPACE

The Behavioural Insights Team (BIT), unofficially known as the "nudge unit", developed the MINDSPACE framework in 2010. Originally designed to incorporate behavioural

insights in the policymaking of the U.K. Cabinet, it now offers a viable model for the Italian government as well. As highlighted in the foreword of the discussion document, "many of the biggest policy challenges we are now facing will only be resolved if we are successful in persuading people to change their behaviour, their lifestyles or their existing habits. [...] Whilst behavioural theory has already been deployed to good effect in some areas, it has much greater potential to help us. To realize that potential, we have to build our capacity and ensure that we have a sophisticated understanding of what does influence behaviour." (BIT, 2010). Concretely, MINDSPACE is a mnemonic checklist of nine sources of behaviour (Table 12), upon which policies should be built or reshaped.

Table 12. The MINDSPACE Framework

| Messenger | We are heavily influenced by who communicates information. | |
|-------------|--|--|
| Incentives | Our responses to incentives are shaped by predictable mental shortcuts, | |
| | such as loss aversion and mental accounting. | |
| Norms | We are strongly influenced by what others do. | |
| Defaults | We "go with the flow" of pre-set options. | |
| Salience | Our attention is drawn to what is novel and seems relevant to us. | |
| Priming | Our acts are often influenced by sub-conscious cues. | |
| Affect | Our emotional associations can powerfully shape our actions. | |
| Commitments | We seek to be consistent with our public promises, and reciprocate acts. | |
| Ego | We act in ways that make us feel better about ourselves. | |

Source: BIT, 2010

Inspired by the "theory of nudge" by Thaler and Sunstein (2008), MINDSPACE underlies some behavioural dimensions that are relevant in the area of FEIs shaping. For instance, in the receipt of an information, people are influenced by the perceived authority of the "messenger" and the emotions they have towards him. Citizens are more inclined to act on the instructions of experts, but also of people showing demographic or behavioural similarities to them; similarly, a good initiative undertaken by a government or a private institution may be ineffective if the latter is disliked. As previously mentioned, people weight losses more than gains, measure the worth of money based on a narrow reference point and prefer present payoffs to larger but distant rewards. Having acknowledge that people filter

out information as a coping strategy (BIT, 2010), the target groups shall be provided with stimuli that are salient and trigger their emotional response. The most relevant insight is given by the Ego component. People like to consider themselves as self-consistent and, should their actions and self-beliefs be in conflict, it is often the convictions – rather than the behaviour – that are adjusted. It has been found that after individuals make initial minor improvements to their behaviour, a strong urge to consistently change their beliefs arises. This insight shows that not only, as traditionally believed, does attitude change behaviour; it also works the other way around, possibly with even better results.

4.3.4 EAST

The EAST framework was developed by the BIT in 2012, as a simplified version of the MINDSPACE. Based on the model, policies shall be made "Easy, Attractive, Social and Timely" (Figure 22). Ideally, tasks for average citizens shall be made nearly effortless (e.g., simplifying application processes for financial assistance) and contents and messages shall be customized, meagre and specific; interventions should tickle social norms (e.g., underly the widespreadness of the desired behaviour, encourage the formulation of public commitments) and be timely implemented when people are most receptive to them.

EASY

ATTRACTIVE

TIMELY

SOCIAL

Figure 22. The EAST Framework

Source: BIT, 2012

According to the BIT, there are four-stages of application of the EAST frameworks: (a) identify the behaviour to be targeted, the benchmarks to be achieved and the extent of the effect necessary to justify the programme (a cost-benefit analysis); (b) consider the context from the viewpoint of the segment involved, as an identical intervention might not elicit the same outcome in different contexts; (c) construct an intervention consistent with the EAST model and, if appropriate, review the previous phases; (d) test, re-learn and adapt: whenever possible, use randomized controlled trials (RCTs) to assess the impact of the intervention.

There is reason to believe that EAST is the most viable among the previously mentioned frameworks. The limits of COM-B and BCW have been previously discussed (see subparagraph 4.3.2). As for the EAST, instead, it was specifically designed to overcome the limitations of the previous system and to make it more flexible in case of changes in the context, as it is more generic and counts less items. The third stage of EAST can be integrated with insights from the MINDSPACE. On the other hand, EAST removes all frictions from complex models; it provides a minimal set of "action-oriented principles for busy policymakers" (BIT, 2012) and underlies the RCTs as an essential part of the methodology.

4.4 Workplace-based FEIs

According to the life-cycle hypothesis, spending during the professional life should be planned as to minimize debt accumulation and prepare for the long-term goal of income adequacy at old-age. However, an increasing number of workers struggle to handle their resources wisely. Work instability, divorce and the strains of home ownership endanger the financial wellbeing of numerous households belonging to all socio-economic strata.

4.4.1 Italy

The EduFin Committee is committed at carrying out workplace-based financial education initiatives in collaboration with the National Institute of Social Security (INPS), other occupational funds and the Ministries (MIUR, MEF, MISE). The Committee may set up partnerships with associations, professional organizations and private bodies, with a view to build a capillary network capable of targeting different segments of the society.

On January 25, 2019, the Committee has signed an agreement with the National Institute for Insurance against Accidents at Work (INAIL) to encourage financial awareness in the

workplace.³⁸ It is the first public institute that provides financial education to all its workforce; the program targets 8.600 INAIL employees, distributed in 272 organizational units located around the national territory. Participation to the courses are free and lessons can occur in the form of e-learning. The modules will address five macro areas: currency and payment instruments, and social security, insurance and investment instruments. Insights from the course are meant to increase not only the productivity of employees, but to help them develop skills that are useful at the personal and household level as well. Data on the impact of the initiatives have not been processed yet. Similarly, on February 15, 2019, the Committee has signed a protocol with INPS in order to spread information on pensions and to enable medium to long-term financial planning among the employees of the institution. The Committee is currently working on a series of pilot financial education programs on the workplace, to be carried out in collaboration with the Bocconi University of Milan as a part of the 2019-2021 Program.

The 2017-2019 "National Strategy for financial education" identifies micro-entrepreneurs as privileged beneficiaries of financial awareness strategies. Small and medium-sized enterprises (active companies with revenues of less than EUR 50 million) constitute an essential component of the productive fabric. In 2017, the nearly 5.3 million SMEs gave employment to over 15 million people and generated a total turnover of EUR 2,000 billion (Prometeia, 2019). Not only does SMEs constitute the backbone of the economy at the aggregate level; they also explain much of household wellness, as 85% of all business in Italy are family businesses (AIDAF, 2020). Fair to say that SMEs play an especially vital role in the economy of some territories; in the South, small and medium-sized businesses account for 83% of productive activities (Prometeia, 2019). Moreover, entrepreneurship is a tool for reaching out to women. Based on the estimates of Confartigianato (2019), Italian women outnumber men in the entrepreneurial vocation: in 2018 were born 368 female-lead enterprises per day, with a birth rate of 7.2% compared to 5.3% of male enterprises. Throughout the decades, dependence on debt financing – and especially banking debt – has remained the preponderant feature of the SMEs' capital structure. It follows that an essential element in the empowerment of small and medium entrepreneurs is explaining the "usability"

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³⁸ The integral version of the protocol is available at: https://www.inail.it/cs/internet/docs/alg-prac-prot-int-inail-comitato-edufin-2019.pdf

of market finance as a sustainable alternative to the banking circuit (examples of alternative resources: mini-bonds, private equity, crowdfunding). In support of small entrepreneurs, the Committee aims at encouraging financial awareness through the Association that reunites the Chambers of Commerce (Unioncamere) starting from the three-year period 2019-2021. Among the projects that are already in place, instead, there is an experimental project between CONSOB and Federterziario (a non-profit confederation of 50,000 Italian SMEs that operate in the tertiary sector). The program is articulated in two phases: the phase A, in 2019, offering a five-meetings financial education course to some territorial representatives of Federterziario, that were selected as a "study class", in five meetings; and phase B, in 2020-2021, directly involving all the SMEs associated to Federterziario and coordinated by the previously formed members of the study class; the formative modules will take place in fifteen Italian cities and entail distance-learning instruments.

4.4.2 Evidence-based best practices

Table 13. Best practices from workplace-based FEIs

| Authors, | Intervention | Findings | EAST |
|---------------|----------------------|----------------------------|-------------------------|
| date, | and sample | | Best practice |
| country | | | |
| Bayer et al., | Employer-provided | Both participation and | EASY: Seminars are |
| 2009 | financial education; | contributions to voluntary | more effective than |
| (USA) | written materials. | savings plans are | written materials (e.g. |
| | (N=1.162) | significantly higher when | newsletters, printed |
| | | employers offer retirement | brochures) that would |
| | | seminars. Firm size is | require a proactive |
| | | negatively correlated with | attitude from the |
| | | participation. No effect | employee. |
| | | from written materials is | SOCIAL: seminars are |
| | | detected. | well-effective in small |
| | | | firms where the peer |
| | | | effect is highly felt. |

| Bernheim and | Employer-based | Workplace-based | EASY: Target low and |
|---------------|-------------------------|-----------------------------|--------------------------|
| Garrett, 2003 | seminars for the | seminars highly stimulate | moderate savers. |
| (USA) | purpose of retirement | retirement saving among | TIMELY: Courses |
| | for household whose | low and moderate savers | tend to be less |
| | respondents are aged | (those in the first two | effective as a remedial |
| | 30 to 48 (N= 2.055 | quartiles of wealth). | device; consider the |
| | households) | Evidence that most | delivery of mandatory |
| | | seminars are remedial, i.e. | courses and anticipate |
| | | offered by employers | timings, as voluntary |
| | | when they perceived that | attendees are those |
| | | employees are | already inclined to |
| | | undersaving). | save and, thus, the less |
| | | | affected by the content |
| | | | of the seminar |
| | | | (overcome selection |
| | | | bias). |
| Brune et al., | Treated farmers were | Treated farmers exhibited | EASY: Capitalize on |
| 2015 | offered training | higher savings than those | the status quo bias by |
| (Malawi) | programs matched | in the control group. A | proposing to |
| | with the direct deposit | year later, the treatment | automatically sort |
| | of their cash crop | had a positive impact on | worker surpluses into |
| | harvest into bank | expenditure on crop inputs | separate bank |
| | accounts in their | (e.g., savings were spent | accounts. |
| | names; farmers in the | on fertilizers) and | |
| | control group were | household expenditures | |
| | paid harvest proceeds | (e.g., savings were spent | |
| | in cash (the status | on clothes, soaps, school | |
| | quo) (N=5.985). | fees). | |
| Calderon et | Free 48-hours | The treatment group | EASY: Especially for |
| al., 2013 | business course for | exhibits higher profits, | firms having fixed |
| (Mexico) | randomly selected | serve more customers and | costs, teach how to |

| female entrepreneurs, is more likely to be | imamagaa |
|--|--------------------------|
| | increase profits by |
| intensive form licensed with the | changing business |
| (lasting 6 weeks with government. High-quality | practices and the |
| two classes per week entrepreneurs gain from | catalogue of products. |
| four-hour long) business experience, | |
| (N=875). while many lowest-quality | |
| entrepreneurs leave their | |
| companies as training | |
| makes them fully grasp | |
| that they are ill-suited to | |
| business management; the | |
| faster departure of bad | |
| firms could cause good | |
| firms to expand to a size | |
| that is more competitive | |
| (see: Hsieh and Klenow, | |
| 2009) | |
| Clark and Voluntary seminars 12% of attendees reported | ATTRACTIVE: |
| D'Ambrosio, for employees of changes in retirement age | |
| 2008 (USA) colleges and non- goals, and approximately | |
| | |
| | |
| about retirement retirement income goals. | wealthier than they |
| plans (N=633). However, three months | think (have exceeded |
| after the seminar, only | their stated goal) hence |
| one-fourth of those who | they may save less, or |
| declared the intention to | retire earlier. |
| change plan followed- | SOCIAL: Asking |
| through. | employees to state |
| | their preference in |
| | front of other attendees |
| · · · · · · · · · · · · · · · · · · · | is a form of implicit |

| | | | commitment that |
|-----------------|------------------------|-----------------------------|-----------------------|
| | | | could help fill the |
| | | | intention-action gap. |
| Clark, Morrill | Seminars for | After the seminars, one- | ATTRACTIVE: In |
| and Allen, | retirement-eligible | quarter of retirees | order to avoid status |
| 2011 (USA) | employees. Retirees | modified their purchase | quo bias, leverage on |
| | were explained the | choice. The purchase of | the risk aversion of |
| | benefits of both | annuities (rather than the | employees. |
| | annuities 401(k) and | default option) is | |
| | of lump-sum (DB) | positively associated with | |
| | pension plans | patience, risk aversion and | |
| | (N=1.269) | life expectancy. | |
| Drexler et al., | RCT to evaluate the | The rule-of-thumb training | EASY: simplifying |
| 2014 | effect of two business | dramatically strengthened | training programs by |
| (Dominican | education programs | company financial | introducing rule-of- |
| Republic) | for Dominican | standards, accurate | thumb components |
| | microentrepreneurs, | performance efficiency, | boost the effect on |
| | in collaboration with | and sales. For poorly | low-skilled workers. |
| | ADOPEM Bank: | literate entrepreneurs, the | Examples of rule-of- |
| | (a) traditional | influence of the rule-of- | thumb training: why |
| | accounting training, | thumb training was | separate household |
| | (b) streamlined, rule- | considerably more | money from business |
| | of-thumb training to | significant than that of | money and how to |
| | teach simple financial | standard training, | keep records of the |
| | heuristics (N=1.193). | indicating that simplifying | flows (mental |
| | | training programs could | accounting); how to |
| | | boost their usefulness for | make realistic |
| | | less skilled individuals. | estimates on the |
| | | | increase/decrease of |
| | | | resources from the |

| | | | beginning to the end of |
|-------------|------------------------|------------------------------|-------------------------|
| | | | the month. |
| Duflo and | University-organized | Those who received the | ATTRACTIVE/ |
| Saez, 2003 | information fair for | reward were five times | SOCIAL: Small |
| (USA) | the college | more likely to attend the | monetary incentives, |
| | employees; the | fair than other employees. | especially when |
| | treated group | Peer effect: even those | combined with the |
| | received a 20\$ | excluded from incentives, | peer effect, are likely |
| | monetary reward for | who were in departments | to be cost-effective – |
| | attendance. Follow- | with those receiving the | in the study, the |
| | ups after five and | incentive, show both | increases in savings |
| | eleven months | higher attendance and | more than offset the |
| | (N=6.200). | saving rates. 11 months | cost of incentives. |
| | | after the fair, plan | However, the effects |
| | | participation rates in | tend to be short-term. |
| | | treated group was 1.3% | |
| | | higher than the control | |
| | | group. | |
| Edmiston et | Pilot program in three | 13% rise in the share of | ATTRACTIVE: |
| al., 2009 | firms who have | income saving for the | Consider providing a |
| (USA) | perceived financial | pension; 50% rise in the | one-on-one |
| | distress among their | share of respondents who | component where |
| | employees. Two | paid off their monthly | workers and possibly |
| | components: (a) A | credit card balances. At the | their households |
| | classroom | end of the treatment, | receive customized |
| | component: 1-hour | attendees said that | financial consultancy |
| | long classes once a | working with an advisor | from a planner. |
| | week for 9 weeks; | made them realistically | SOCIAL: At the end of |
| | and (b) One-on-one | conscious about they were | the intervention, HR |
| | component: | financially; two to three | may organize a short |
| | employees (and their | years after, there were | session in which |

| | households, if they | major improvements in the | participants share their |
|-------------|-------------------------|------------------------------|--------------------------|
| | wish so) work with an | average satisfaction with | |
| | advisor for at least a | the financial situation of | |
| | year (3 to 5 meetings) | attendants (long-term | perception of having |
| | to develop and | effect). All the three firms | committed to a new |
| | implement a plan. | that hosted the pilot | |
| | (N=700) | program are still running | manetar patri. |
| | (11 700) | the program and have | |
| | | extended it to more staff. | |
| Goda et al. | Provide by mail | 29% higher probability of | EASY: Providing |
| 2012 | income projections | a change in contributions | income projections |
| (USA) | along with general | relative to a control group | matched with |
| (USA) | plan information and | over a six-month period. | information on how to |
| | materials assisting the | While the share of those | improve the financial |
| | | | situation stimulates the |
| | | who changed contribution | |
| | University of | level is limited, those who | availability heuristics. |
| | Minnesota through | did follow-up increased | |
| | the steps of changing | | |
| | contribution rates | \$1.100 per year. | |
| *** | (N=16.881). | | |
| Hira and | An hour-long | Workers improved four | |
| Loib, 2005 | introductory session | indexes of financial | Intervene on the |
| (USA) | during which | literacy and registered | motivation of |
| | employees of a large | more optimist expectations | employer; companies |
| | insurance firm were | about their future financial | benefit from providing |
| | given a preview and | capabilities; this, in turn, | educational programs |
| | asked to take part in a | impacts their emotional | in terms of worker |
| | more intense 3.5-hour | bond towards the | loyalty. |
| | training session | employer (self-assessed | |
| | (N=1.486). | indexes of company | |

| | | ratings and company supports). | |
|------------|--|--------------------------------|--|
| Joo and | Clerical employees | 20.7% desired two | EASY: Ask |
| | 1 7 | | |
| Garman, | were asked to indicate | financial education | employees which |
| 1998 | the financial | programs, 16.2% three | • |
| (USA) | education program | programs, 13.7% four, | like to follow; the |
| | topics they would like | 11.8% five. Workers | answer reflects the |
| | to see offered at their | clearly are interested in | |
| | place of employment. | workplace financial | cycle. ATTRACTIVE/ |
| | (N=447) | education. Parents and | TIMELY: Provide |
| | | younger workers asked for | courses on home- |
| | | courses on credit | buying for young |
| | | management, college | workers and on |
| | | planning, budgeting and | budgeting for parents. |
| | | home-buying. | |
| Karlan and | Business literacy | Attendees increased their | EASY: |
| Valdivia, | courses for female | knowledge good business | Entrepreneurship is |
| 2011 | entrepreneurs | practices, e.g. on how to | not a "fixed spirit"; |
| (Peru) | conducted by FINCA | produce and sell products, | frequent microfinance |
| | (microfinance | the using of discounts and | programs can enhance |
| | institution). The | credit, reinvesting profit. | it. |
| | control group | Positive although small | SOCIAL: Underlie |
| | received education | effect on the number of | that business success |
| | sessions on lending | hours female children | empowers female |
| | and saving, the | spend in school or doing | workers vis-à-vis their |
| | treatment group | schoolwork (subtracted by | husbands and |
| | | leisure); more educated | increases their |
| | | mothers increase | |
| | | | |
| | | - | |
| | frequency of both | | repay debt). After a |
| | received also 30- to 60-minute-long entrepreneurship training courses; the | leisure); more educated | increases their bargaining power and contribution within the household (e.g. help |

| | courses was 22 | | free trial, customers |
|-----------------|----------------------|--|-------------------------|
| | weekly or bi-weekly | | with low-prior demand |
| | sessions throughout | | would appreciate it |
| | one to two years | | and seek the services. |
| | (N=6.429). | | and seek the services. |
| Lusardi et al., | Planning and saving | First, through a focus | EASY: Information |
| | | | |
| 2009 | aid program for no- | group, employees were | was made more |
| (USA) | profit organizations | asked to indicate their top | concrete, as employees |
| | employees (N=459). | three perceived obstacles | themselves indicated |
| | | to money management: | what they were willing |
| | | they indicated lack of self- | to work on. |
| | | control, little income and | TIMELY: employees |
| | | lack of information. | close to the retirement |
| | | Sharp rise in | age are the most |
| | | supplementary retirement | inclined to make |
| | | accounts: the election rate | sizeable changes. |
| | | of pension plans tripled in | |
| | | a 30-day and doubled in a | |
| | | 60-day period. | |
| Muller, 2001 | Classroom-based | Attending a retirement | TIMELY: Targeting |
| (USA) | seminars at the | meeting increases the | middle-life workers, as |
| | workplace (N=640) | likelihood of saving | they are in the wealth |
| | | among persons age 40 or | accumulation phase of |
| | | under. For women, the | the life-cycle income. |
| | | response to seminars | Unmarried women are |
| | | depends on marital status; | more receptive to |
| | | after the seminars, | FEIs. |
| | | unmarried women are 9% | |
| | | more likely to invest in a | |
| | | retirement vehicle than | |
| | | married women. | |
| | | THE TOTAL OF THE PARTY OF THE P | |

| Prawitz and | Year-round initiatives | Workers started making | ATTRACTIVE: |
|--------------|--------------------------|-----------------------------|-------------------------|
| Cohart, 2014 | targeting basic | use of, or updated a | Supply service |
| (USA) | financial concepts | budget; exhibit a gradual | providers discounts to |
| | (LTSI plans, | build-up in both retirement | incentivize the |
| | insurance, retirement | and non-retirement | completion of pre- |
| | planning, estate) for | savings (especially the | survey tests; |
| | the employees of a | former, consistently with | EASY: Based on the |
| | large company. To | the life-cycle theory); | preliminary skills |
| | attract participation in | decline in the frequency of | assessment, sort |
| | pre-test | negative bill-paying | employees into |
| | questionnaires, | habits. | different education |
| | people were given an | | programming and, |
| | insurance premium | | possibly, give them |
| | discount and a | | customized action |
| | customized financial | | plans. |
| | action plan and | | SOCIAL: Being in a |
| | education | | group with selected |
| | programming based | | people having similar |
| | on their pre-test | | needs stimulates social |
| | assessment (N=995). | | networking (see also: |
| | | | Duflo and Saez, 2003). |
| Skimmy- | Mandatory 8-hour | PFMC doubles savings | TIMELY: Provide |
| horn, 2012 | Personal Financial | and has persisted effects | courses to newly hired |
| (USA) | Management Course | for two years; PFMC | employees (people |
| | (PFMC) for new | reduced cumulative | who start new jobs are |
| | soldiers (N=85.879) | account balances and | inclined to save) |
| | | aggregate monthly | |
| | | payments. | |

Another intensive research that was a milestone in the field was carried out by Kim (2007); it is not mentioned in the above table, due to the small dimension if the sample (N=93). Kim investigated the impact of a workplace-based series of 1-hour workshops in 8 modules, with

20-25 participants per class. As an incentive, attendants were given financial workbooks. Three months after the last workshop, attendees showed improvements in self-assessed indexes of financial behaviour (following a weekly or monthly budget, risks gauging) and recorded higher financial wellbeing of their households (feeling more secure and less stressed) compared to the pre-workshop survey outcomes. In turn, the financial wellbeing of employees positively reflects on the workplace in terms of absenteeism, organizational commitment and job satisfaction (Kim, 2007).³⁹ The finding that financial distress hurts job performances has been widely reported (see also: Garman et al., 1996; Joo and Grable, 2000; Kim and Garman, 2003; Miller, 2016; Mrkvicka et al., 2016; PWC, 2018). This constitutes a potentially attractive incentive, in terms of return on the investment, for employers to offer educational programs as, in the words of Meyer and Allen (1997), a "psychologically rewarding experience" (Figure 23).

Figure 23. Relationship between workplace-based education and workplace satisfaction

| | Financial Literacy | | Workplace |
|---------------|-----------------------|---------------------|------------------------------------|
| Participation | of the employee | Expectations | Satisfaction |
| in Workplace | o Retirement needs | for Future | Company rating |
| Educational | → ○ Investing money → | Financial - | Company support |
| Session | o Long-term vision | Situation | ("proud to work", |
| | o Managing credit use | | "sincere interest in |
| | | | my wellbeing") |

Source: Hira and Loibl, 2005

4.4.3 Key takeaways

Workplace-based FEIs should provide employees with information they find useful. The easiest and most effective way to do so it by asking them what courses they would like their company to offer (Lusardi et al., 2009). As Joo and Garman (1998) put it, "workers, much

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³⁹ A very similar research – once again excluded due to the small dimension of the sample – was conducted by Miller et al. (2019); the authors confirm that financial education programs at the workplace are likely to be mutually beneficial for employees and employers.

like voters in an election, know what they want and what will help them. They only have to be asked". At the same cost, general-content courses are less effective than those targeted and customized. As concerns organizing meetings with financial planners, one-on-one components may yield significant success (Edmiston et al., 2009). Effective programs should also attempt to teach mental accounting techniques (see paragraph 2.2) and rule-of-thumb practices, e.g. how to label and separate the household budget from the business budget (Drexler et al., 2014).

The empirical evidence exhibits consistence with the life-cycle hypothesis (Modigliani and Brumberg, 1954; see: chapter 1.2). There are three moments in which employees are especially inclined to internalize financial notions: the start of a new job, middle-life (the wealth accumulation phase for the retirement in the LC/PIH) and immediately before their retirement. Each category would benefit from knowledge that is useful to its circumstances, e.g. providing information on credit management and home-buying to newly hired workers and those with many dependent children, investment notions to middle-aged employees, savings tips to retirement-eligible workers.

It is useful to consider employing benefits in order to increase the take-up; it is no mystery that individuals are generally little interested in financial education topics, and it is true for Italy (see: Table 10). Many individuals do not take part into FEIs because they do not perceive benefit to outweigh costs; a small monetary incentive significantly helps improving workers participation (Duflo and Saez, 2003). There is lesser positive evidence that in-kind incentives, or incentives in the form of simple reimbursement, work.

Finally, using the power of networks plays a pivotal role on the success of the FEI, either due to a wish to conform with one's colleagues (Duflo and Saez, 2003; Bayer et al., 2009), social learning (Edmiston et al., 2009; Prawitz and Cohart, 2014) or reinforcing intrahousehold bargaining (Karlan and Valdivia, 2011).

4.5 School-based FEIs

From the 2018 Blackrock survey has emerged that the fear of being financially unprepared is widespread among young people, equal to 42% among the millennials and 26% among the baby boomers. According to the OECD estimates, Italy exhibits the third-highest share of NEETs, i.e. young people who do not work, study or attend any training program; they are

26% of all citizens aged 18-24, compared to the 14% OECD average; at the same time, the percentage of Italians NEETs aged 20-34 is the highest in Europe (OCED, 2019). High school is the last chance the society has to mandate the financial training of students.

School is an essential medium because youngsters can be extraordinarily receptive – not by chance they are regularly targeted by marketing campaigns and aggressive ads – and public schools allow to access all segments of the society, including those in the vulnerable groups. Supplying financial education to young people can, in fact, bridge the inequities in the level of financial knowledge that are attributable to the socio-economic background of the household. Basing the transmission of financial information exclusively on a parent-to-children exchange would only exacerbate this disparity, because parents with very poor education and wellbeing are likely to pass insufficient knowledge to their children (Bucks et al., 2006; Lusardi, Mitchell e Curto, 2010; Ronchini et al., 2013; Lusardi and Lopez, 2016);⁴⁰ this explains why household finance should account for non-adult members of the families as well.

Skill formation is a life cycle process that begins in the womb and goes on throughout life (Cunha et al., 2005). Talking about American citizens, in 2005 the Nobel graduate James Heckman made a provocative statement that could fairly be enlarged to broadest segments of the world population: "the family is the major source of inequality in the society". Investing in children while they are young is the most cost-effective manner to remediate the disadvantages due to adverse family circumstances (Clement, 2005).

4.5.1 Italy

The latest data from the 2015 OECD/PISA (International Student Assessment Programme) survey shows that Italy is lagging behind in the field of financial education and poor familiarity with issues related to saving (OECD/PISA, 2017).⁴¹ It shall be noted that the

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⁴⁰ The socio-economic factors appear to be the biggest indicators of financial literacy. Quoting Lusardi and Lopez (2016), "students born in households that are one standard deviation richer than the average household (top 84% of the socio-economic index) have, on average, a financial literacy score that is 35.5 points higher than students who live in the mean household".

⁴¹ The latest available OECD/PISA survey was released in December 2019 and it does include a section that evaluates of financial literacy, to which Italy has participated since 2012. However, at the time of writing the results of that section have not yet been made public; therefore, the data presented are those of the survey published in 2017.

Italian Constitution explicitly protects savings of all forms (art. 47) and assigns to the Republic itself the responsibility to lay down "general rules for education" (art. 33).⁴² According to Ignazio Visco (2010), economic and financial training provided to young people from primary school, even when not ensuring significant results in the short term, remains one of the essential tools for the growth and development of the nation. Financial education is, in this sense, a public good and, as such, a fundamental right.

Various initiatives by the Committee, Feduf and BOI are already in place for young people. Among these, the "Collana dei Quaderni Didattici" i.e. the publication, from 2012, of a series of books intended to teach cash alternatives to primary school students. The Feduf's project "Fiabe e Denaro" ("fairytales and money"), i.e. a book with nine illustrated fairytales and educational cards about economy, was intended to be accompanied by creative workshops and group games involving children of the primary schools. The most comprehensive project is the educational path organized by Feduf called KIDS, JUNIOR and TEENS (Table 14), which progresses from primary to first-grade secondary school students. It is optional; an interested teacher may register one or more classes free of charge through the website www.economiascuola.it by filling in the appropriate registration form. As far as Feduf is concerned, in the school year 2018-2019, 594 schools were enrolled in the education programmes with an estimated 1,656 classes for a total of 39,465 students.

Table 14. Summary of the KIDS, JUNIOR and TEENS educational path

| Initiative | Target | Modules | Content |
|------------|------------------|--------------------------|----------------------------|
| KIDS | Primary school | Three lessons of an hour | (1) The value of money and |
| | (primary | and a half each. | profit. |
| | school), classes | | (2) The conscious use of |
| | III, IV, V | | money and savings. |
| | | | (3) The banking and |
| | | | payment systems. |

⁴² Article 33 of the Constitution of the Italian Republic: "The Republic lays down general rules for education and establishes state schools of all branches and grades. [...] Higher education institutions, universities and academies, have the right to establish their own regulations within the limits laid down by the law".

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Article 47 of the Constitution of the Italian Republic: "The Republic encourages and safeguards savings in all forms. It regulates, co-ordinates and oversees the operation of credit".

| JUNIOR | Lower | Three lessons of an hour | (1) Labour, income, |
|--------|-------------------|------------------------------|-------------------------------|
| | secondary | and a half each. At the end | consumption: human capital, |
| | school (92i ach | of the program, it is | the life-cycle of the |
| | media) | possible to take part in the | household. |
| | | national contest "racconti | (2) Savings and investment. |
| | | di valore" which proposes | (3) Bank and money |
| | | the dramatization, set to | management. |
| | | music or writing of stories | |
| | | related to the issues | |
| | | addressed in the classroom. | |
| TEENS | Upper | Four lessons of an hour and | (1) Labour, income and |
| | secondary | a half each. At the end of | consumption. |
| | school (92i ach | the program, classes can | (2) Saving and investment. |
| | superiore). | participate in the contest | (3) Bank and money |
| | Particularly | "che impresa ragazzi!" that | management. |
| | recommended | awards the best business | (4) The enterprise and its |
| | to third classes | plan, or the contest | financing. |
| | as a prerequisite | "mamma 92i ache | In-depth modules are also |
| | for alternance | impresa!" that awards | available as concerns: |
| | work school | written works about the | economy, ethics and |
| | programs) | entrepreneurial culture. | globalisation; economy and |
| | | | legality; prevention of usury |
| | | | and over-indebtedness. |

Source: Feduf, 2019

Throughout the school year, the Committee organizes multiple free enrollment initiatives such as seminars to teach financial education pills, tax seminars (in collaboration with Agenzia delle Entrate), household finance and spending reviews courses for university students, ad hoc events on the protection of savings (in collaboration with Cassa Depositi e Prestiti and Poste Italiane). In collaboration with the MIUR, the Committee also promotes the organization of Financial Economy Olympics, an initiative aimed at young people in the first three years of upper secondary schools. Last year the initiative saw the participation of

over 7,600 students in almost 300 schools. Another concrete example is the pilot project "Finance: a story to tell from barter to bitcoin" launched by CONSOB for secondary school in Lombardy. The initiative involved 27 schools in 10 provinces and consisted of three lessons of 2 hours each in October (the "month of financial education"), anticipated by a teacher training coordinated by the CONSOB staff. The modules covered historical events such as: the bubble of tulips (Netherlands, 1637), the Ponzi and Madoff frauds (USA, 1920), the birth of the stock markets (Belgium, 1950), and the 2007 crisis, along with information on behavioral traps (optimism, herding behaviour, risk aversion). Of the various financial education initiatives, no empirical evaluation of the effectiveness is available.

The Committee plans to strengthen memoranda of understanding with more associations and bodies interested in furthering financial education, regional school offices or individual schools for the next three years. Among the proposals of the Committee, there was the introduction of the subject of financial education, as a part of the national civic education training, as early as the 2018-2019 school year (in accordance with Law No. 107/2015, Article 1, paragraph 7 – the so-called "Buona Scuola"). The introduction, initially foreseen in the financial manoeuvre for 2020, was then postponed. The "milleproroghe" decree, then published in March, introduces financial education as part of the civil education curriculum; however, the financing are increased by EUR 200.000, a seemingly inadequate figure faced with the prospect of training the teachers. Some relevant recommendations to the MIUR are:

(a) to encourage the INVALSI study to monitor the evolution of the financial skills of students over time; (b) that the Ministry authorizes, at the request of individual schools, experimentations to advance financial education in the curricular programs.

4.5.2 Evidence-based best practices

Table 15. Best practices from school-based FEIs

| Authors, | Intervention | Findings | EAST |
|---------------|----------------------|-------------------------------|---------------------|
| date, country | | | Best Practice |
| Bernheim, | State-wide review of | Five years since the mandate, | EASY: Early |
| Garrett and | financial curriculum | adults who attended it held | exposure to |
| Maki, 2001 | mandate for high- | saving rates 1.5% higher | financial education |
| (USA) | school students. It | than those not subject to the | mandates in middle |

| | extends the study of | program. The impact was | school stimulates |
|---------------|------------------------|--------------------------------|----------------------|
| | Bernheim and Garrett | higher for those lived in non- | status quo heuristic |
| | (2003) on employer | frugal households. Middle- | and availability and |
| | financial education, | aged adults who attended | is likely to have |
| | using the same Merrill | financial management | long-term effects. |
| | Lynch-sponsored | courses in high school saved | |
| | household survey, on | larger shares of their | |
| | individuals aged 30-49 | incomes. This demonstrates | |
| | who have or not | that early exposure to | |
| | attended financial | financial topics increases | |
| | education mandates in | confidence and familiarity | |
| | high school (N=2.000). | with financial issues, | |
| | | weakening obstacles that | |
| | | inhibit sound decision- | |
| | | making and eventually | |
| | | increasing the rate at which | |
| | | people save and accumulate | |
| | | in their adulthood. | |
| Bruhn et al., | Comprehensive | The treatment groups | EASY/ |
| 2014 | financial education | showed statistically | ATTRACTIVE: |
| (Brazil) | training delivered to | significant improvements in | Incorporating |
| | high school students | the likelihood of saving, | financial education |
| | aged 15-70, created by | listing monthly expenses and | in regular subjects |
| | the NSFE working | holding a bank account. The | (mathematics, |
| | group in collaboration | intervention did not divert | italian, history) |
| | with the Ministry of | from academic records; | rather than creating |
| | Education. The | instead, the graduation rate | a separate subject |
| | intervention spanned | of the treated students was | may help diminish |
| | three semesters for a | 1% higher than that of the | the workload of |
| | total of 17 months. It | control group. Parent | teachers and |
| | includes textbooks for | workshop had an attendance | students; repeating |

| | students with 72 case | rate of 46%; following them, | the most relevant |
|------------|------------------------------|--------------------------------|-----------------------|
| | studies that applied | and the take-home exercises, | notions helps to |
| | theory to daily life. | parents of treated students | simplify and |
| | Teachers attended | were found to be more likely | internalize them. |
| | training sessions, taught | to increase their saving rate. | Being integrative |
| | by educators, before and | It shall be noted that follow- | of the curricular |
| | during the program. | up surveys only captured the | subjects, not only |
| | Parents were offered | short-term effects of the | does the FEI not |
| | facultative workshops. | program. | interfere with the |
| | (N=815 schools). | | regular didactic, it |
| | | | may even boost the |
| | | | final grades of |
| | | | students. |
| | | | SOCIAL: Make it |
| | | | collaborative by |
| | | | involving parents. |
| Carlin and | Simulation game named | Students who received the | ATTRACTIVE/ |
| Robinson, | "Finance Park" for | pre-simulation training have | SOCIAL: Set up a |
| 2012 (USA) | students aged 13-19 | internalized the notions and, | gaming occasion in |
| | years old. Participants | indeed, made kiosk choices | which students can |
| | are randomly assigned | that demonstrated preference | put into practice the |
| | fictitious identities, e.g., | for delayed gratification. | theory they have |
| | 25-year-old single | However, in the kiosk of | been taught, e.g. |
| | mother of two children. | health insurance (the only | assign a fictional |
| | Based on their fixed | one in which no support | family |
| | disposable income, they | decision was provided, hence | membership. To |
| | select a budget plan | children were not helped by | help understanding |
| | with concrete | volunteers in weighting | household |
| | expenditures (telephone | plans), some students who | budgeting, assign |
| | plan, insurance, charity, | received the training made | students with |
| | recreation). Students | inferior choices. The authors | "unexpected |

expenses", such as can physically go to associate this unintended kiosks located in the consequence to patterns of home park, serviced overconfidence. improvements, and by volunteers, demonstrates that financial stimulate their to get information education and decision ability to amortize and "purchase" their bundle. support are complementary, To avoid costs. Before the not substitutes. overconfidence game, children can attend a remind bias, non-mandatory 19-hour students of the benefits of seeking curriculum (N=2,357) decision support. Education program for Ertac and The intervention improves EASY/ students aged 9- or 10-Alan, 2018 non-cognitive skills. Treated ATTRACTIVE: (Turkey) year-old in 73 primary children are more patient and design projectschool classes show higher self-control related activities Istanbul, offered by a overriding temptations. e.g. case-studies. Overall, the treatment is major bank Example of a casecollaboration with the successful in training study: a girl desires a bike she cannot Ministry of Education. forward-looking mindset The curriculum was (e.g. giving up one gift now afford; she has the delivered for two hours for receiving more gifts a possibility to come once a week, for eight week or two from now). The back in time and weeks. impact of the intervention is decide alternative through educational materials uniform in the sample. saving and (fun games, eight mini By follow-up tracings of the consuming scenarios. Children case studies followed by sample, the authors found discussions) conveyed that results persisted almost are asked to draw by previously trained pictures and build a three years following the teachers. (N=3.850) program (authors were able time machine to eventually reach to 63% of (making a vivid the initial sample).

| | | | representation of |
|-------------|------------------------|---------------------------------|----------------------|
| | | | future payoffs). |
| Frisancho, | "Finanzas en mi | The highest financial literacy | EASY: Differently |
| 2018 (Peru) | Colegio" semester | improvements are exhibited | from adults who |
| | program for students | among the oldest cohorts, | generally prefer |
| | aged 14 to 17. In | who also declared to have | stand-alone |
| | addition to financial | become 2% more likely to | subjects or |
| | knowledge, emotional | discuss household budget | specialized |
| | traits were surveyed. | with their family. For 15- | training, students |
| | Teachers were surveyed | year-old, the effect of the | appear to benefit |
| | as well. (N=300 public | treatment equals a 14.8-point | from repetitive |
| | schools) | improvement in the 2015 | cumulative |
| | | PISA assessment. The | knowledge. |
| | | expense per student is \$4.80 | ATTRACTIVE/ |
| | | and a \$1 increase in program | SOCIAL: Teachers |
| | | spending results in a 3.3- | seem to benefit |
| | | point gain in the PISA | from training as |
| | | evaluation. As concerns | well, especially in |
| | | emotional traits, overall post- | psychological |
| | | test scores are as follows: | terms. The impact |
| | | 1.8% increase in the share of | of FEIs may |
| | | risk averse; 1.8% decrease in | permeate the |
| | | the share of hyperbolic | psychological traits |
| | | discounters. The level of | of participants, |
| | | self-control shows promising | making them more |
| | | increases. | financially aware |
| | | Results from pre- and post- | and risk averse. |
| | | test surveys on teachers show | TIMELY: Target |
| | | changes in their attitudes as | high school |
| | | well: a striking 7% increase | students as they are |
| | | in their self-assessed level of | getting prepared to |

| | | risk aversion, and a decrease | move to the labour |
|--------------|---------------------------|-------------------------------|----------------------|
| | | in their impulsiveness in | market or invest in |
| | | their consumption habits. | their human capital |
| | | | by pursuing |
| | | | university |
| | | | education. |
| Harter and | "Financial Fitness for | A year after the treatment, | ATTRACTIVE: |
| Harter, 2007 | Life" (FFFL) program | exit surveys sat by | As participation to |
| (USA) | for students in | participants in all three | FEIs are not |
| | elementary, middle, and | grades showed increased | mandates, and |
| | high school in an | financial skills; the highest | courses may be |
| | underprivileged region | overall increase was | time-consuming, |
| | of Kentucky. Once | recorded in elementary | consider providing |
| | teachers completed the | schools. The share of | monetary |
| | participation in the | students who were satisfied | incentives for |
| | study and submitted the | by the programs were high: | teachers to take |
| | results from the final | 86% for elementary schools, | training. Have an |
| | test, each received a | 72% for middle schools, | introductory |
| | \$250 stipend. | 67% for high schools | session with the |
| | (N=1.041) | (although the appreciation is | teachers and let |
| | | smaller than in other grades, | them have their say |
| | | 80% of high school students | about which |
| | | found the lessons "useful or | lessons would be |
| | | very useful") | most useful for |
| | | | their classes. |
| Kourilsky, | Teacher-guided | Results from both teachers | EASY/ SOCIAL: |
| 1977 (USA) | program for five | and parents report are | Exchange goods |
| | kindergarten classes in | positive; The treatment | and services, create |
| | California. Pupils | group showed more | a banking point (to |
| | ranged from five- to six- | competence in basic | stimulate deferred |
| | year-old. Teachers | economic notions – | gratification). |

| | received a 30-hour pre- | especially as concerns | Reinforce |
|---------------|---------------------------|--------------------------------|------------------------|
| | program training. The | scarcity, decision-making | experience through |
| | program lasted a | and business organization – | games and role |
| | semester. (N=96) | compared to the control | play. |
| | | classrooms. Boy-girl gaps | ATTRACTIVE: |
| | | were found to be statistically | Make children |
| | | insignificant. 97% of parent | perform classroom |
| | | reported a positive attitude | activities for which |
| | | towards the program and | they are paid in |
| | | 91.3% wished for the | classroom |
| | | program to be prolonged | currency. |
| | | until the end of the grades. | |
| Kourilsky and | Interdisciplinary project | The project helped children | EASY: Confront |
| Keislar, 1983 | called "Mini Society" | blossom their entrepreneurial | children with a |
| (USA) | targeting economics, | vocation, e.g. some children | real-life situation (a |
| | entrepreneurship, ethics | became store managers. | scarcity problem, |
| | and mathematical skills | Others showed risk aversion | e.g. not enough |
| | for children aged 8-12 | and preferred to become | pencils for all the |
| | years. It lasts 10 weeks | salaried workers. As new | children) and |
| | (3 hours per week); for | elements were progressively | encourage them to |
| | the first two weeks, the | introduced to the story, | create a market |
| | teacher is the leader, | children become aware of | society (e.g. create |
| | then become a member | new topics such as inflation | pencil and erasers |
| | of the society. Children | (e.g. "after a couple of | businesses). |
| | are faced with an initial | weeks, the treasurer | SOCIAL: Help |
| | scarcity problem (not | announces that the treasury | each child finds |
| | enough pens for | was running out of currency. | his/her position in a |
| | everyone) and have to | After a lengthy discussion of | microcosm and |
| | design ways to solve it | the alternatives, the citizens | discover their |
| | by "setting a market | voted to have the | entrepreneurial |
| | economy in motion". | government print more | vocations. |

| | New problems are | money"). At the end of the | |
|---------------|---------------------------|-------------------------------|----------------------|
| | progressively presented | project, students showed | |
| | to the "society" and | higher self-esteem, attitude | |
| | children are in charge to | towards learning and | |
| | decide how to deal with | entrepreneurship awareness. | |
| | them while protecting | | |
| | their community. | | |
| | (N=1.853) | | |
| Lührmann, | Three 90-minute | Exit surveys from the treated | EASY: Short |
| Serra-Garcia, | financial education | group showed a decrease in | financial training |
| and Winter, | sessions, taught by | impulse shopping based on a | may have positive |
| 2012 | volunteer coaches, for | hypothetical saving scenario | impact; however, it |
| (Germany) | 14- to 16-year-old | ("how would you allocate | would be preferred |
| | students, offered by a | EUR 100 if you had no other | for them to be |
| | non-profit organization | source of income"). Higher | taught by |
| | and sponsored by for- | numeracy correlates with | specialized coaches |
| | profit providers. | increased financial literacy. | rather than |
| | Modules deal with | The largest improvement is | teachers. |
| | shopping, planning and | in terms of identifying the | |
| | saving. (N=716) | riskiness of assets. | |
| Morgan, 1991 | Five 15-minute video | "Yes or No" test to measure | EASY: Provide |
| (USA) | program called "Econ | the effectiveness of the | visual and |
| | and Me" for elementary | program. The post-test | multimedia support |
| | children (mostly seven- | scores of children whose | using story formats. |
| | year-old). Videos | teachers received training | SOCIAL: Videos |
| | starred children actors | showed higher scores than | are more effective |
| | and addressed themes as | their own pre-test trials; | if presented in |
| | household finance (e.g. | furthermore, that have better | forms of stories |
| | interdependence, | scores than the control | starred by other |
| | resources pooling), | classrooms. | children. |
| | business planning (e.g. | | |

| | building a clubhouse), | | |
|--------------|----------------------------|--------------------------------|----------------------|
| | saving and consuming | | |
| | given scarce income. | | |
| | (N=300) | | |
| Schug and | School-based program | Children were asked to agree | EASY: Provide |
| Hagedorn, | for children of second | or disagree with self- | experiential skills |
| 2005 (USA) | and third year of | assessment sentences by | about the |
| | primary school. Each | using symbols: a smiley face | importance of |
| | child received 8 | for agree, a straight-mouth | saving money in |
| | financial lessons and a | face for do not know or am | banks by |
| | "money savvy pig", i.e. | unsure, a frown face for | distributing |
| | a piggy bank with four | disagree. After the test, | physical tools (e.g. |
| | slots (instead of one) for | children agreed: 13% more | piggy money |
| | saving, spending, | with the statement "I know a | boxes) to the |
| | investing, and donating | lot about how to handle my | pupils. |
| | (N=300) | money"; 16% less on "it is | |
| | | important to have things I | |
| | | want when I want them", | |
| | | showing lesser inclination | |
| | | towards immediate | |
| | | gratification; 25% less on "it | |
| | | is best to put the money you | |
| | | save in your room at home" | |
| | | and 17% more on "it is | |
| | | important for families to | |
| | | keep money in real banks". | |
| Sherraden et | 4-years in-class | The attendance decreased | EASY: Make the |
| al., 2011 | financial education "I | throughout the years due to | students perform |
| (USA) | can save" (ICS) | the children changing after- | concrete tasks, e.g. |
| | curricula for elementary | school activities or moving | visiting banks, |
| | school children; 90% | out of school. ICS students | filling out the |

were African American are at ease with economic deposit slips and 50% came from vocabulary, talk more about (activity that a child low-income households economic concepts and are in the study found (qualified overall more confident about "the most fun"). discounted lunch). Each especially ATTRACTIVE: money, child received financial concerns the interaction with Reward students lessons from ICS staff banks. Most children agreed with free snacks and incentives: \$1 and that the activity they liked the and a symbolic sum free snacks for each most was doing games. At (e.g. 1€) for each meeting (1-hour after the end of the treatment, then lesson. school most weeks for children capabilities were encourage them to four years). Meetings improved regardless save them and put included games and, parent education or income. them into a bank The only relevant difference from year 2, monthly account. field trips to deposit was that children of married savings in the bank. parents outperformed There children of unmarried or were 20 workshops for parents. divorced parents. (N=167)Sosin et al., Eighteen elementary Though the control group TIMELY: The 1997 (USA) school classes (except scored best in the pre-test financial education first survey, after the classes it investment should grade pupils) received four-module early. Had was outperformed by treated start basic economics classes students. Significantly, high older students after having their improvements were recorded started learning teacher trained; none of in the "macro-international" financial themes in the teachers had module (income distribution, younger grades, background they would have trade, unemployment, role of economics. **Teachers** government,) even though it likely scored better were free to decide how was the least extensively in of terms taught. No significant effect

| | much time to dedicate to | was found as concerns | financial attitude |
|----------------|---------------------------|--------------------------------|---------------------|
| | each module (N=323) | income and ethnic | and confidence. |
| | | background, yet in the last | |
| | | grade little gender difference | |
| | | was found; however, the | |
| | | authors have not found an | |
| | | explanation for it. | |
| Varcoe et al., | Six-month financial | Post-test scores exhibit | EASY/ TIMELY: |
| 2005 (USA) | education curriculum | increases in both financial | Teach concrete, |
| | for high school | knowledge (e.g. notions | everyday life |
| | students, mostly aged | about depreciation, liability | situations that are |
| | 17-18 in four California | insurances, impulse buying) | useful for their |
| | counties. Teachers were | and financial attitude (e.g. | situation, e.g. |
| | free to choose the | likelihood of saving money | saving on credit |
| | frequency of courses | by sharing a magazine | card bills or car/ |
| | based on the classroom | subscription with friends, | motorcycle |
| | necessities (N=114). | sale shopping, talking about | insurance as they |
| | | household budget with the | turn the driving |
| | | parents, saving money on the | age. |
| | | car insurance). Minimal | |
| | | gender differences are found. | |
| Walstad et | DVD-based curriculum | Before the training, both the | EASY/ |
| al., 2010 | "Financing your future" | control group and the | ATTRACTIVE: A |
| (USA) | (FYF) for high school | treatment exhibited the same | series of |
| | students; five videos for | level of literacy. After the | edutainment tools, |
| | six-hours over two- to | training, the overall | such as videos, |
| | four- weeks. Volunteer | performance of FYF students | could be a valuable |
| | teachers were provided | rose by 19.7%, from 49.2% | alternative to |
| | with 3-hour training. | correct answers to 68.9% | extensive teacher |
| | Lessons covered topics | (the control group scored | training. |
| | as: setting economic | equal pre- and post-survey). | |

| goals, investing in one's | The highest increases were | |
|---------------------------|--------------------------------|--|
| own human capital, cost | recorded among credit card | |
| and benefits of being | possessors and senior | |
| banked and making | students (circumstance that | |
| credit, how to build a | the authors associate to their | |
| financial plan. (N=800) | expected greater maturity). | |

4.5.3 Key takeaways

From the above-mentioned literature emerged that postponing financial training until the late school years (e.g., high school senior year) is suboptimal; by then students may have already started developing poor financial habits (Borden et al., 2013). Luckily, there is evidence suggesting that delivering early financial education not only is desirable, but can as well yield high improvements in terms of cognitive and non-cognitive skills.

Consistently with the "timely" section of the EAST framework, two moments have emerged as particularly teachable: lower primary school years (Kourilsky, 1983; Schug and Hagedorn, 2005) and the last three grades of high school (Bernheim and Garret, 2001; Varcoe et al., 2005; Frisancho, 2018). On the one hand, elementary school children are found to be a malleable and receptive audience whose critical spirit can be successfully fostered; on the other hand, secondary school students prepare to make relevant intertemporal decisions as they gradually move into the labour market, stipulate a vehicle insurance or hold their first credit card; quoting Frisancho (2018), "school-based financial education is a promising avenue to improve financial literacy among older children who are soon to be adults".

Effective interventions appear to be interactive and experiential, succeeding to create an enjoyable learning experience for the audience. An effective way for achieving it is by using gamification and simulations. For instance, in the design of the household budget, students may be randomly assigned fictitious identities of a family member (Carlin and Robinson, 2012) who face both planned and unforeseen expenditures. To contain hyperbolic discounting in children, Ertac and Alan (2018) suggested to make the benefits of future payoffs vivid (e.g., requesting children to paint drawings of what they would receive should they give up immediate gratification). In order to internalize theory, students are encouraged

to perform concrete tasks, such as making field visits to local banks, filling out the deposit slips, making stock market simulations, running a school bank (Sherraden et al., 2011).

Short interventions (e.g., one-day meetings, short intensive modules) appear to be more cost-effective when directly serviced by external "coaches", specialized in the content of the modules, rather than offering teacher training (Lührmann et al., 2014). Professors themselves could, instead, find profitable to attend pre-test training before a long intervention with frequent dosage (e.g., in-class weekly sessions, semester-long curricula). Teachers be involved in the decision-making process and the selection of modules; in fact, teachers are likely to select realistic goals for their students (Harter and Harter, 2007). Should the initiative be expected to be time-intensive, consider providing incentives (e.g. a lump-sum contribution) to the teachers involved (Harter and Harter, 2007). Similarly, younger students could be rewarded with a symbolic sum (e.g. 1€) for each lesson, then encouraged to save the reward and put it into a bank account (Sherraden et al., 2011). For instance, each child could be given a piggy bank; following Schug and Hagedorn (2005), the money boxes could be conveniently divided in four slots – intended for saving, spending, investing and donating - in order to stimulate mental accounting and deferred gratification. If educators choose not to use real monetary incentives, some "classroom money" (Kourilsky, 1977) could be created instead that, once accumulated, may correspond to a reward (e.g., snacks or in-kind gifts).

4.6 Community-based FEIs

An effective financial education strategy cannot be separated from an infrastructure that promotes continuative formal and informal insights throughout the life cycle. The empirical evidence on the impact that psychological traits exert on behavior cannot be neglected; therefore, it is necessary to intervene not only to stimulate the knowledge of individuals but on their attitude towards finance as well, acting under to a logic of "lifelong learning". The research describes "community-based FEIs" as financial literacy programs which require involvement of a civil society, often through funding collaborations with non-governmental organization, businesses and financial institutions.

In financial education, "there is no substitute for the government providing information in an independent manner" (Gale, 2010). In the absence of a capillary system of public knowledge, consumers receive most information from the financial industry. For cost-benefit

considerations, public and private partnerships could be stipulated in order to convey financial information while preventing the public from covering all costs. Outside from workplaces or schools, there are two viable options for delivering community targeted FEIs. Campaigning tends to be more efficacious when the message is personalized for internally homogeneous subsets of the population. A less costly option is to spread the same message across the members of a wider community – which, however, dilutes the impact of the intervention. One of the benefits of web interventions is that both general and tailored messages can be delivered in a less costly way than in a conventional campaign. Today, a convincing strategy must take full advantage of multichannel activated at the level of educational involvement. In terms of accessibility, the online presence is a fundamental instrument of individual and collective growth with enormous potential in the field of financial education.

4.6.1 Italy

The launch of a web platform named "Quello che conta" (www.quellocheconta.it) was the pivotal initiative of the National Strategy for Financial Education 2017-2019.⁴³ At its design and activation, which took place in January 2018, were allocated most of the resources for the three-year period. The public portal offers guidelines on desirable and less virtuous behaviours, as well as food for thought on the cognitive biases of consumers and investors; it also provides guidance on the various active FEIs, distinguishing them according to the target audience and geographical location. CONSOB has identified the best practice in the experience of the major Anglo-Saxon countries (United Kingdom, USA, Australia), with regard to insightful content, the diversification of subjects and the various resources offered (both general orientation and specific educational themes), as well as the high degree of transparency and comprehensibility for retail investors and savers (ASSBB, 2019). "Quello che conta" is currently being improved through the economic assistance of the European Commission (in the context of the Structural Reform Support Service, or SRSS). Specifically, interactive exercises will be introduced to strengthen the segmentation of the portal users; games and simulators that will assist with financial decisions (e.g. the "investire").

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⁴³ The Committee portal sums up to the CONSOB website "Web Investor Education" (http://www.consob.it/web/investor-education).

non è un gioco" game created with the University of Trento to capitalize on mental accounting); computer and telephone apps; and video tutorials to encourage the use of new content on the website. However, no discussion on online tools should disregard considerations on the digital divide. It has decreased over the last decade: if, on average, one in two Italian households had access to the Internet at home in 2010, that figure has hit three out of four in 2019. Nevertheless, there are variations not only among regions but also among urban and rural areas; in centers with fewer than 2.000 inhabitants, for instance, 30% of households do not have an Internet connection (Istat, 2019). Predictably, the digital gap excludes (a) the elderly (just one in four adults aged 65 or older makes use of the Internet) and (b) the least educated (only 69% of those with secondary education makes use of the Internet, compared to 93% of graduates).

In 2018, October was designated the "Month of Financial Education". The Month has become a fixture with the largest number of initiatives, national and local, to raise awareness on the issues of financial education, insurance and social security. The first edition (1-31 October 2018) involved 197 entities, both public and private, which realized about 350 events in 120 Italian cities. The calendar of the second edition (1-31 October 2019) was marked by 602 appointments (+72% compared to the year of debut). As it is physiological, some regional differences persist, e.g., activities were planned and executed in all the regions of Italy, although Lombardy (143), Lazio (89) and Veneto (42) alone have hosted almost half of the initiatives. There are many ways in which financial education has been delivered: meetings, workshops, seminars, lessons, but also games, quizzes, treasure hunts, cinematic forum, theater performances. As concerns the field of edutainment, finance projects for theater or cinema are worth mentioning. An example is "Occhio alle Truffe!", a CONSOB-promoted theatrical play about the so-called "Charles Ponzi scheme". From 2019 the show toured the major Italian cities; at the time of writing, the show is still itinerant, though remotely due to the Covid-19 outbreak.

For the support of the elderly, the Committee is building partnerships with Third Generation University and other organisations devoted to them (e.g. local elderly centers).

⁴⁴ Charles Ponzi is an Italian immigrant to America who, in the first decades of the XX century, carried out a fraud that has affected about 40 thousand investors and raised nearly \$20 million. The money-making mechanism designed by Ponzi is still in use in online scams.

The Committee will also facilitate the incorporation of financial education into the teaching units of the Provincial Adult Education Centres (CPIA), already initiated in 2016 by Rete Italiana Istruzione degli Adulti (RIIA) and MIUR, also with a view to including vulnerable communities as migrants; by the end of 2019, almost all CPIA (97) and more than 2,200 adults as learners were involved in the initiative (Miceli, 2019). After the 2018-2019 academic year, the "Edufin Docenti" project has also been launched for CPIA teachers (23 hours of attendance and 10 hours in webinars). The Committee also intends to promote the creation of initiatives tailored for women. For example, it signed a Memorandum of Understanding with Komen Italia, an association devoted to the prevention of breast cancer, to collaborate on women's financial wellbeing, e.g. the dissemination of information material of health insurances in the care centers of Komen.

Awareness-raising programs will be conducted in favor of the general public, leveraging advertisement and broadcasting spaces (national radio and television services), regional news outlets, websites and social media. The advertising initiative, ongoing since 2018, intends to spread the visibility of the portal as well. In April 2020, Consip (the central purchasing body of the Italian public administration) launched a call for tenders for a national financial awareness information program, split into two calls, to carry out (a) marketing campaigns for the proper management of their money; and (b) a cross-media campaigns for the development of radio and TV commercials, TV and radio promotional graphics, print, social media and posters. The total value of the campaign is EUR 1 million.

4.6.2 Evidence-based best practices

Table 16. Best practices from community-based FEIs

| Authors, | Intervention | Findings | EAST |
|-----------|---------------------------|--------------------------|----------------------------|
| date, | | | Best practice |
| country | | | |
| Berg and | Insertion of targeted | The follow-up surveys | EASY/ SOCIAL: Seek |
| Zia, 2017 | messages on gambling | indicate statistically | the insertion of financial |
| (South | and debt management | significant improvements | education messages in |
| Africa) | scripted in "Scandal!", a | in the treatment group: | the plot of popular |

popular TV soap opera South Africa, sponsored by a large noprofit association. The storyline aired for 2 months and involved a main female character falling into a debt trap, experiencing the effects of mismanagement in her home life, and eventually developing responsible budget management skills. Follow-ups were conducted four and seven months after the end of the plot. Since preventing the control group from watching the series same impossible, while the treatment group was given monetary incentive to watch "Scandal!" the control group received the same incentive to watch a comparable soap opera that overlapped with "Scandal!" in primetime 4.9% increase in treatmentspecific knowledge (e.g., the hidden costs of borrowing), 5.2% decrease in the likelihood gambling, greater likelihood of borrowing through formal channels (2.8%)and, strikingly, 7.1% increase in the willingness to borrow for productive purposes (e.g., making investments, house restructuring). No variations in the understanding of financial notions external to the soap opera plot was recorded. Seven months after the storyline ended, many viewers did not recall the presence of the financial counselor who appeared in couple of episodes; according to the authors, the short exposure to the character did not allow the audience to emotionally connect with him. Those remember who the character said they recalled

television shows is very effective. Instead of disseminating openly informative messages, media should "speak" to the audience through emotions (e.g., the emotional distress that debt holding causes to the home life).

TIMELY: In the case of media campaigns, the impact is higher if the exposure to the message is prolonged; for instance, some characters (e.g., financial counselors) should be given repeated exposure in many that the episodes, so audience develops emotional connections and familiarity with them.

(they would be asked questions about the episodes via phone call and receive \$7 if they correctly answered to 3/4 questions).

(N=1.031)

a strange particular: the counselor was a woman, which did not coincide with their expected representation of such worker.

Bruhn et al. 2014

(Mexico)

Large-scale financial education course, free and 4-hour long, offered by a major financial institution for local adults who either responded to: an invitation letter from the institution, a Facebook advertisement, screener surveys on the streets of Mexico City. Five types of incentives employed: (a) gift card of the value of \$72, (b) gift card of the value of \$36 (c) \$36 gift card to be received a month after the course, (d) a free taxi roundtrip ride to the training location, (e) a CD video showing positive testimonies

months Six after the course, the treatment group recorded an 8.7% rise in financial knowledge, 9.5% rise in an index of saving, while no impact borrowing behaviour. The effect could be either longor short-lived, as after the six-month period there is no data on the effects. As concerns the incentives, the three types of monetary payments boosted attendance rates by about 10% (+114 attendants); there was no significant difference in attendance between those who got the immediate gift card and those who received the one-month deferred (statistically payment

insignificant impact of the

ATTRACTIVE:

Expressing interest towards financial education is rarely conducive per se to attending training, even when such training enjoys high reputation. People who have little in financial interest training will not attend unless they are given monetary (rather than inkind) rewards. Timedeferred payment rewards is equally effective as timely payments (no present bias). However, due to the possibility of a minimal impact of the courses, such rewards should be minimal.

| | from previous | present bias) The | |
|-------------|----------------------------|-------------------------------|--------------------------|
| | participants (N=3.503). | interventions lowering | |
| | | transportation cost (d) and | |
| | | reducing information | |
| | | uncertainty (d) did not | |
| | | affect the motivation of | |
| | | clients. | |
| Doi, | 4-month long, free | The authors find strong and | EASY/ SOCIAL: In the |
| McKenzie | financial training for | statistically significant | definition of the target |
| and Zia, | migrant workers and | impact of the treatment on | group, it is crucial to |
| 2014 | their households. The | financial knowledge and | identify the head of the |
| (Indonesia) | sample in the treatment | awareness. On average, | household; for instance, |
| | was assigned three types | treated households were | many households (in this |
| | of training | 10% more likely to have | paper, migrant |
| | interventions: (a) for the | saved in the past six | households) have |
| | migrant only (two full | months, 11.5% more | declared that stay-at- |
| | days, 9h per day); (b) for | inclined to save in the | home women are in |
| | the other household | following two months, | charge of the |
| | member (responsible for | 10.2% more likely to have | management of the |
| | the decision-making in | a bank account. | family. |
| | the absence of the | Intervention C (migrant | The training should be |
| | household head) only (2 | plus household member) | participative and |
| | half days, 4h per day); | was the most effective | interactive (discussion |
| | (c) provided separately | (e.g., resulted in 9% rise in | groups, share |
| | to both the migrant and | the likelihood of preparing | experiences and |
| | their household | cash records, and | thoughts). The theory |
| | member. The mean age | significant increases in an | must be applicable to |
| | was 41-year-old. | aggregate measure of | day-to-day situations |
| | Participants were given | budgeting and financial | (e.g., examples on how |
| | transportation | planning); the authors | to use an ATM machine |
| | allowances and one- | believe that the | or fill in a bank form). |

night accommodations complementarities are the ATTRACTIVE: in rooms in the same reason for its success. Give participants a takebuilding as the public-Furthermore, home book with sample many owned training location. migrant households budgeting templates. Follow-ups declared TIMELY: Middle aged that the were conducted 6, 12 and 18 management of the participants are months after household budget and generally receptive. intervention. (N=400) routine needs was the wife, de facto making her the head of the household. Federal Two-year pilot program 24% of schools opted for EASY: On-site visits Deposit consisting of 21 Model A, 38% for model B increases availability convenience Insurance geographically diverse and another 38% for model and for Corporation "Youth Savings C. Accounts are low-cost young clients and (FDIC), education" programs for (minimum opening encourages saving 2017 (USA) all students of all grades monthly balance = habits. (mostly 13- to 17-yearminimum deposit = \$1, no SOCIAL: Reward old). Lessons dealt with fees) and can be nonsaving behaviours with concrete notions such as custodial (the minor is the prizes has a positive credit management, sole owner) or custodial social impact on cohorts; Custodian parents are identity theft, buying a (an adult manages the account until the owner car, or asking teenagers first-hand involved in reaches the age of majority children perform "reality how their checks" (imagine their - the minor can freely manage their money. future spouse, children, make deposits, but needs ATTRACTIVE: banks salary and household the permission of the adult are likely to open new budget) Banks either (a) make regular accounts for the withdrawals). household members of opened permanent Mean account balances branch in school ranged greatly with the participants and to build (through highest being \$4,005 and fidelity in the young the smallest \$5; four banks memorandum of customers; in turn,

| | understanding with the | had an overall balance of | students get very |
|-----------|-------------------------------------|--------------------------------|----------------------------|
| | school district), (b) | more than \$1,000. Some | convenient zero-fee |
| | organized periodic | banks provided encouraged | banking accounts or are |
| | banking days or (c) | account openings through | even offered bank- |
| | simply encouraged | (a) monetary incentives, | sponsored monetary |
| | students to visit nearby | e.g., \$50 incentive for | incentives to open an |
| | branches. (N=4.672) | opening an account and | account, e.g. bonus |
| | | then \$25 for keeping \$50 or | coupons to be spent in |
| | | more in the account after 6 | local shops strengthens |
| | | months (Montecito Bank | community |
| | | and Trust) or bonus | relationships. |
| | | coupons to be spent in local | |
| | | stores every (tot \$) deposits | |
| | | (WesBanco Bank); (b) | |
| | | non-monetary incentives, | |
| | | e.g., annual pizza parties, | |
| | | "parent nights", distribute | |
| | | piggy banks. Three-quarter | |
| | | of banks said the program | |
| | | resulted in new accounts | |
| | | being created from family | |
| | | members of the treated | |
| | | children as well. | |
| Haynes- | "Second-chance" | For 22% of unbanked | EASY: Unbanked |
| Bordas et | program named "Get | consumers, the reason for | consumers should be |
| al., 2008 | Checking TM ", organized | not having a bank account | reminded of the vital |
| (USA) | by the no-profit NEFE, | is mistrust in the financial | benefits stemming from |
| | for people who were | system due to previous bad | good credit history (e.g., |
| | previously reported for | experiences. This is | likelihood that the |
| | account abuse or | however suboptimal for | borrower approves a |
| | mismanagement. | them, as negative | loan application). |

| | Consumers register and | experiences make it harder | ATTRACTIVE/ |
|----------|--------------------------|--------------------------------------|---------------------------|
| | pay a fee for six-hour | to access loans. The | TIMELY: Financial |
| | course; it covers topics | intervention has a | courses can help |
| | as selecting an account | significant positive impact | reconciliate individuals |
| | that is right for the | on the management | who had previous |
| | participant and | behaviours, e.g., follow-up | problems with the |
| | managing it. If | surveys indicate that many | banking system and |
| | consumers passed the | consumers increased their | rebuild their trust and |
| | course, they received a | transaction records, | understanding vis-à-vis |
| | certificate and the | communication with the | financial institution. |
| | opportunity to open a | bank and started building a | Again, middle-aged |
| | checking account. | positive credit history. | individuals are the most |
| | Follow-ups were | Note: Since Get | receptive. |
| | conducted every year | Checking TM consumers are | |
| | for three years. (N=160) | generally highly motivated, | |
| | | it is hard to clearly separate | |
| | | the effect of the course | |
| | | from that of the attitude. | |
| Hung and | Individual online | Most investors were found | EASY: Working on |
| Yoong, | counselling for | to under diversify, be | motivation and the |
| 2010 | investments portfolio, | overly aggressive or overly | personality traits (e.g. |
| (USA) | organized by the RAND | conservative (especially | risk aversion) of an |
| | Population Center and | women). Unsolicited | investor is itself a form |
| | delivered to a sample of | advice has no effect on | of training. |
| | employees with defined | investment behaviour of | ATTRACTIVE: |
| | contribution plans. The | households. Instead, | targeting employees |
| | sample was either | individuals who actively | who are less financially |
| | assigned to "no advice" | solicit advice (65% of the | literate is generally a |
| | (control group), | treatment group) tend to be | good idea, as they are |
| | "unsolicited advice" | the lowest financially | the most inclined to seek |
| | (default treatment | literate and, by the end of | |

| | group) or "affirmative | the counselling, showed an | free advices and to |
|------------|---------------------------|------------------------------|-----------------------------|
| | decision", i.e. those who | improvement in their | follow them. |
| | actively seeked for | financial performance. | |
| | counselling (choice | | |
| | treatment group). | | |
| | (N=618). | | |
| Carpena et | 5-week video-based | From the beginning, | EASY: Targeting low- |
| al., 2011 | financial training for | participants knew that their | schooled households is |
| (India) | low-income and low- | compensation would be | key in the design of |
| | schooled households. | determined by their final | community-based |
| | Participants were | knowledge and skills. | interventions. However, |
| | stratified by | Regardless of the | short-term training is |
| | neighborhood and | incentives, financial | unlikely to produce any |
| | randomly assigned to | numeracy shows no | significant effect on the |
| | watch health videos | improvements – on the | population in terms of |
| | (control group) or | contrary, the videos did | numeracy skills: they are |
| | financial videos | produce an effect on the | just too hard to learn in |
| | (treatment group). Each | control group; according to | limited amounts of time. |
| | session lasted 2-3 hours, | the authors, health notions | Short-term training |
| | once a week. | are easier to understand | should focus on the |
| | Participants were told in | than financial ones. There | attitudes, rather than the |
| | advance that they would | is a strong positive effect | skills, of participants. |
| | earn compensation | on the level of financial | ATTRACTIVE: |
| | based on their correct | awareness and financial | Compensations should |
| | answers about the topics | attitudes, e.g., respondents | be calibrated on the |
| | presented. Follow-up | are 17% more likely to | objective of the |
| | three weeks after the | know the minimum | intervention. If the effort |
| | treatment. | requirements to open a | required is high (e.g., to |
| | (N=1.200) | bank account and 20% | increase the numeracy |
| | | more likely to consider | skills of participants), |

| | | borrowing for consumption | credible offers should be |
|--------------|--------------------------|-------------------------------|---------------------------|
| | | an unproductive behaviour. | rather high as well. |
| Schreiner et | On average 12-hours | The courses did increase | EASY: Courses need not |
| al., 2002 | courses matched with | savings for low-income | to be long to be |
| (USA) | IDA ⁴⁵ saving | households: exposing the | effective; on the |
| | opportunities targeted | households to between 1 | contrary, excessive |
| | for low-income | and 10 hours of financial | length (e.g. >10 hours) |
| | households (e.g., self- | education raised their mean | may turn out to be cost- |
| | employed women, | IDA savings by | ineffective; target low- |
| | public housing | \$1.16/month for each hour; | income workers who |
| | residents) organized by | after 10 hours, additional | have numerous |
| | microenterprises | time did not affect saving. | dependents; teach |
| | organizations. | Marital status did not affect | psychological |
| | (N=1.103) | the probability of being a | techniques to assist |
| | | saver; instead, household | attendees in managing |
| | | composition affected the | the household budgets. |
| | | amount saved (an | |
| | | additional adult in the | |
| | | household increased | |
| | | savings and an additional | |
| | | child decreased it). | |
| | | Findings are in line with | |
| | | those by Grinstein-Weiss | |
| | | and Schreiner (2001). | |
| | | Note: IDA participants | |
| | | tend to be highly motivated | |
| | | savers (Mills et al 2008) | |
| | | | |

⁴⁵ IDAs (Individual Development Accounts) are matched saving accounts, typically sponsored by no-profit or governmental agencies in collaboration with financial institutions. For each \$1 deposited by the IDA holder, a co-contribution (generally \$1) is erogated, provided that participants undergo financial training and spend the sum for a pre-determined goal (e.g., start a business, home-purchasing, save for education or job training).

| Song, 2012 | Two treatments for | Neglect of compound | EASY: The delivery of |
|------------|---------------------------|-------------------------------|--------------------------|
| (China) | farmer, in the form of | interest is associated with | mathematical |
| | household visits: (a) the | poor pension payments, | projections combined |
| | calculation treatment: | and teaching awareness on | with teaching notions on |
| | provide projections of | compound interest allows | compound interest and |
| | expected benefit levels | households to partly | time preference may |
| | at age >60 at different | correct the mistakes: 40% | allow a sensible rise in |
| | levels of contribution | rise in the mean | pension savings for low- |
| | (b) the education | contribution rate of the | income households. |
| | treatment, ie. the same | education treatment group | TIMELY: Intensive |
| | treatment plus seminars | compared to the control | training on retirement |
| | on basic financial | group. | savings are most |
| | notions (N=1.104) | | effective for poorly |
| | | | educated older adults. |
| Tisdell et | Mixed method research | 95.5% agreed that the | EASY: Do not expect a |
| al., 2011 | to study culturally | teaching approach should | single course to improve |
| (USA) | responsive financial | be calibrated based on | the financial behaviour |
| | education practices. | differences among learners | of attendees altogether. |
| | Financial educators | (e.g., age, disabilities, | Aim at improving |
| | responded a survey | socio-economic status, | people's emotion around |
| | about what they | ethnicity). Most | money, starting from the |
| | perceived to be the best | interviewees underlined | household budget. |
| | techniques for teaching | that it is vital to intervene | SOCIAL: A large |
| | financial notions; it | on how people feel around | sample of financial |
| | followed an in-depth | money (quoting an | educators believe that |
| | interview of 15 of them | educator, "the dollars are | encouraging learners to |
| | (N=271) | not the legacy, the attitudes | share their experiences |
| | | are the legacy!". On a scale | is the best-performing |
| | | from 1 to 5, the most | tool in financial |
| | | effective tools are thought | education. |
| | | to be: "drawing on learner | Alternatively, educators |

| | | experiences (M=4.2), | can share their own |
|------------|---------------------------|------------------------------|---------------------------|
| | | group discussions (M=4.2), | stories. |
| | | educators sharing their own | |
| | | stories (M=3.8), using | |
| | | stories featuring members | |
| | | of diverse groups | |
| | | (M=3.8)". | |
| Maynard et | Website providing | Using Google Analytics, it | EASY/ ATTRACTIVE: |
| al., 2012 | various types of | was estimated that, | Capitalize on |
| (USA) | financial literacy games, | between 2009 and 2012, | gamification. Aside |
| | e.g.: managing a farm | the games entertained the | from television, video |
| | ("Farm Blitz"), a | web users 260.785 times. | games are an immersive |
| | vampire night club | All users navigated the | and appealing medium, |
| | ("Bite Club") or the | website voluntarily. The | especially when trying |
| | budget of a dancing | return rate was 18% and the | to reach the audience of |
| | team during a tour | average time spent playing | young adults. |
| | ("Groove Nation"), | equaled 34 minutes. Based | TIMELY: Gamification |
| | helping celebrities to | on a game-specific survey, | has women aged 18-29 |
| | find their way out of | players showed better skills | as its key audience. Such |
| | debt ("Celebrity | and confidence in the | target is optimal, |
| | Calamity"), or doing the | financial decision-making. | because women are part |
| | personification of a | More than one-third of | of the vulnerable group |
| | financial planner | users chose Celebrity | and the age bridges |
| | ("refund rush"). Sample | Calamity. Females play | school-based initiatives |
| | taken from users who | more casual games that | and work-place |
| | played the game and | men (63% compared to | initiatives in a logic of |
| | compiled a | 37%). Age: 19% of users | lifelong learning. |
| | demographic survey. | are <18, 45% of users are | |
| | (N=11.656) | 18-29, 34% are 30-59 and | |
| | | only 2% are 60 or older. | |

| Russell et | Matched saving | Prior to the program, 61% | ATTRACTIVE: |
|--------------|----------------------------|-------------------------------|---------------------------|
| al., 2006 | program (IDA) named | either saved nothing or | Delivering financial |
| (Australia) | "Saver Plus" for low- | saved irregularly. A key | curriculum together with |
| | income households, | part of the program was to | matched saving program |
| | lasting seven to eighteen | set a saving goal; for 77% | (i.e., having co- |
| | months. 90% of the | of participants it was | contribution |
| | sample is composed by | \$1.000, the lowest target to | arrangements); beware |
| | women aged 30-to 50- | get the maximum amount | that the matching cup |
| | year-old. 88% of the | of co-contribution. By the | does not discourage |
| | sample joined the | end of the program, 59% | saving above that sum. |
| | program for the matched | matched their goal and | SOCIAL: Publicly |
| | saving. Follow-up three | 35% exceeded it; many of | commit to a saving goal. |
| | months after the end of | those who failed declared | People tend to conform |
| | the program. (N=268) | they had to face unexpected | to the saving goal of |
| | | household expenditures. | others. |
| | | Three months later, 84% | |
| | | were still saving. | |
| Xiao et al., | Financial education | In New Jersey alone (where | EASY: provide fact |
| 2003 (USA) | program named | the program debuted), it | sheets on the benefits of |
| | MONEY 2000^{TM} , | was reported \$7 millions of | counterconditioning, |
| | sponsored by | aggregate savings and debt | e.g. "saving \$3 a day |
| | Cooperative Extension | reduction. According to the | instead of buying drinks |
| | systems (cooperative | cost-benefit analysis | or lottery tickets saves |
| | governmental agencies), | carried out by the sponsors, | more than \$1000 a |
| | to encourage | each \$1 spent on the | year". |
| | participants to reduce | program multiplied in \$25 | ATTRACTIVE: |
| | the debt by, or save, a | of benefits. According to | Encourage participants |
| | pre-determined amount | the Transtheoretical Model | to make small-term |
| | of money by the end of | of Change (TTM), a | commitment, e.g., "I |
| | the year 2000. | framework that was mostly | will not go to the mall |
| | Participants received | used for health care | more than one a month" |

quarterly newsletters, classes, conferences, home study courses, computerized debt reduction through a program analysis named Powerpay. People in the sample were randomly selected from those who completed an online Tracking survey. of participants every six months. (N=520)

behavioural change, financial attitudes can improve following: socialliberation and selfliberation. e.g., make public commitments and write down the saving/debt reduction goal (leverage on social norm); dramatic relief (share dramatic stories); counterconditioning, i.e. teach healthier behaviours to substitute the unhealthy practices; stimulus control: enroll in an automatic saving plan (e.g., the 401(k) in the USA) such that money is automatically deposited into a separate account (status quo).

and set non-monetary rewards for their actions, e.g., "If I do not go to the mall today, I will reward myself by listening to my favourite music and taking a long bath".

SOCIAL: Arrange such courses that participants create support group; stimulate mutuality among individuals who share a goal, share psychological arousals (e.g., how they felt when they saw their bank balance increase).

4.6.3 Key takeaways

The design of financial education programs requires the preliminary identification of the target group. In this regard, it is necessary to single out who is really in charge of the household decision-making. As it is often the case, the highest-paid member of the family do not necessarily coincide with the head of the household; it is no mystery that many women are paid less than men, yet they are often in charge of the household management and

expenses.⁴⁶ This is also true for many stay-at-home women who would benefit from financial education more than working males, and would not receive workplace-based training (Doi et al., 2014). It is useful to place emphasis on measurable goals and set deadlines for their achievement, e.g., save \$2.000 by the end of the year, or extinguish a debt. Possibly, such goals should be expressed in a written form and/or as a public commitment; it occurs often that participants conform to the goal stated by others (peer effect). (Xiao et al., 2003; Russell et al., 2006).

According to a large sample of financial educators, storytelling is a key determinant of success of a community-based FEI (Tisdell et al., 2011; Klontz et al., 2008; Tyler, 2009). Preferably, participants should be put into a situation in which they are at ease when speaking about their experiences. It may be difficult to achieve it, yet educators can stimulate openness by sharing their own experiences as equals to attendees (Tisdell et al., 2011). Another tip is to create group discussions in which attendants are asked how they might react to a hypothetical economic situation. Free individual counselling e.g. supplying feedbacks on the quality of portfolios, should be provided yet only if solicited (Hung and Yoon, 2010); this makes the treatment cost-effective and avoids triggering negative emotions, such as perceiving the intervention as intrusive. These findings are consistent with those of Gino (2008), who underlined that people are far more open to the advice they pay for, rather than the advice they obtain free of charge.

Needless to say, there is no such thing as a compulsory community-based initiative. It would come naturally to argue that attendance rates heavily depend on the credibility the program has vis-à-vis potential participants. However, non-compulsory FEIs usually have very low enrollment rates and even large-scale programs with high reputation may struggle to keep attendants going; Willis (2011) summarizes this as "voluntary financial education is widely available today but rarely used". To avoid the risk of immobility, incentives could be provided to participants. They should be monetary rather than in-kind, with no significant differentiation needed on whether making the payment timely or deferred (no present bias detected); in order to outweigh limited impacts, such incentives should be kept to a minimal value (Bruhn et al., 2014). Higher rewards should correspond to higher efforts required (e.g.,

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⁴⁶ Although decreasing, in 2019 the gender salary gap in Italy was equal to gross EUR 2.700 (Job Pricing Observatory).

improving numeracy skills is harder than absorbing general knowledge), yet changing numeracy literacy is hard and rarely cost-effective (Carpena et al., 2011). It is rational to solicit emotions and attitudes, rather than skills. The literature demonstrates that even the best-designed intervention will not work, unless people will voluntarily follow it. For instance, voluntary bank account opening paired with financial education training sponsored by the financial institution may constitute a win-win strategy to increase awareness without imposing high costs on public resources. From the demand side, young people would benefit from low-cost, no minimum deposit, zero-fee bank accounts possibly custodial (i.e., the responsible adult has to authorize withdrawal operations); this empowers the sense of responsibility and familiarity of youngsters with financial notions, and they could be rewarded if they open the account after the training course (e.g., coupons to be used in local stores) or if they achieve pre-determined saving goals. From the supply side, such initiative is likely to stimulate fidelity and the opening of other bank accounts from other members of the household (FDIC, 2017).

At the time of the writing, most financial education initiatives are based on lectures or informational pamphlet, and most take place in a static site of learning. When it comes to community-based strategies, however, it seems plausible to test non-traditional forms of financial education. Berg and Zia (2017) found strong positive impact of an awareness campaign conducted by inserting financial literacy notions in the storyline of a popular soap opera; similarly, Maynard et al. (2012) found that advertising the use of educative video games yields improvements in the level of financial knowledge and perceived self-efficacy, especially among women aged 18- to 50-year-old. Campaigning should stimulate emotional persuasion and the effect is found to be higher when the exposure to the media stimulus is longer. In fact, according to Bertrand et al. (2010), campaigning appeals to intuitive rather than deliberative processes (the "hot" fast system rather than the "cool" decision-making, as in Metcalfe and Mischel, 1999. See: chapter 2.3). However, the impact of these initiatives is hard to capture, and indeed there is little empirical evidence in the field.

4.7 Roadmap for the construction of the empirical evidence

It shall be considered that the topic of financial literacy has recently asserted itself and has been accompanied by a strong push for the expansion of programs. However, that often occurred to the detriment of a logic of randomization in the construction of empirical evidence.⁴⁷ It is necessary to identify a practical and concise framework (upon which to establish the design), the target audience (prioritizing the vulnerable and highly receptive population), measurable goals (in terms of knowledge and skills that the audience is expected to acquire) with pre-determined time frames, and effective evaluation methodologies (allowing cost-benefits analysis and to pursue economies of scale and scope). For instance, Kraft (2019) has proposed a scheme to evaluate the cost-effectiveness and scalability of education treatments having academic scores as the key achievement (figure 24); the chromatic scale indicates from the preferred combination (dark green) to the least preferred (red). The matrix may also serve as a blueprint for other types of interventions and outcomes.

Figure 24. Scheme for interpreting effect sizes from causal studies with achievement outcomes

| | | Cost-Effective | eness ratio (ES/cos | st) |
|----|----------------|----------------|---------------------|------------|
| | Cost per pupil | | | |
| ES | | Low (<\$500) | Moderate | High |
| | | | (\$500 to \$4.000) | (\$4.000>) |
| | Small | Small ES/ | Small ES/ | Small ES/ |
| | (<.05) | Low cost | Moderate cost | High Cost |
| | Medium | Medium ES/ | Medium ES/ | Medium ES/ |
| | (0.5-<.20) | Low cost | Moderate cost | High Cost |
| | Large | High ES/ | High ES/ | High ES/ |
| | (.20>) | Low cost | Moderate cost | High Cost |

| Scalability |
|---------------------|
| Easy to scale |
| Reasonable to scale |
| Hard to scale |

Source: Kraft 2019⁴⁸

For future enquiries, a data collection approach is needed to reliably estimate the short, medium and long-term effects of financial education interventions. With regard to the institutional research, Fondazione Cariplo (2010) identifies excellent examples in the multipurpose surveys of ISTAT, the Survey on Household Income and Wealth by Banca

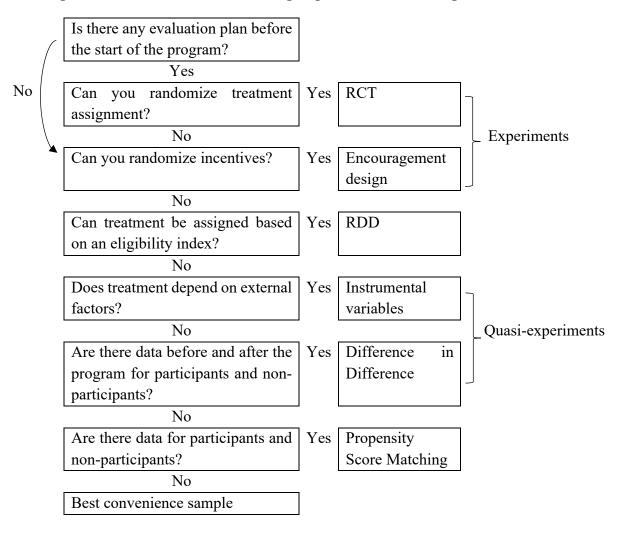
⁴⁷ A randomized evaluation of an intervention (treatment) shall be carried out by excluding from it a group of potential participants, drawn randomly (control group).

⁴⁸ ES = effect size; Cost-effectiveness-ratio = ES/costs. The scheme includes all expenditures, e.g., total cost of training, salaries, reimbursement expenses etcetera. The matrix is adaptable to intervention-specific assessments.

d'Italia, and the International Survey of European Statistics on Income and Living Conditions (EU-SILC). For instance, the Italian National Committee for Financial Education has signed a long-term partnership with ISTAT for the gatherings of future data and the tracking of improvements. Instead, even at the international level, a method for calculating knowledge and outcomes in the area of insurance is missing. The IVASS is working on a proposal to create and administer an insurance literacy exam in this regard; the results of this work can be as well employed by the Committee (Open Government, 2019). In the short horizon, a preliminary effect on the level of financial awareness can be examined via effort-related indicators (input rather than outcome indicators), summarized by such metrics: (a) public awareness of the initiative, or how many people have been reached through financial, social and insurance initiatives; (b) diffusion among the most disadvantaged groups; (c) diffusion of knowledge on the activities of the Committee.

Whereas experiments (RCTs and encouragement designs) conventionally allow making reliable estimates, it is often complicated to adopt them in the FEIs evaluation plan. A concrete example are large-scale communication initiatives, especially websites, for whose development are diffusedly allocated consistent resources. These are tools that, by their nature, do not lend themselves to robust experimental impact assessments; for instance, it is difficult – if not impossible – to randomly exclude subject groups from accessing these information channels (Fondazione Cariplo, 2010). An equivalent problem occurs when, due to the voluntary nature of participation, self-selection bias occurs; for instance, employees who attend a seminar in their company are not necessarily a randomize group. When randomization is not viable (neither for the treatment assignment nor of incentives), the second-best option is using quasi-experiments, that simulate randomness by creating control groups via econometric tools, e.g., difference in difference estimations (figure 25). It is recommended that future studies include one or two-years follow-up, in order to capture not only the persistence of the effects on the attitudes but, possibly, the effects on financial behaviour as well.

Figure 25. Decision tree for selecting impact evaluation design



Source: Young et al., 2013

CONCLUDING REMARKS

The inclusion of a behavioural framework in the design of financial education initiatives is a useful exercise that is likely to boost their efficacy. From the application of the EAST framework to forty-five successful FEIs emerges that interventions should be Easy, Attractive, Social and Timely. Some of the best practices identified are as follows:

- (a) Easy: capitalize on the status quo bias by encouraging participants to automatically sort a percentage of the income surpluses into separate bank accounts; simplifying curricula by introducing rule-of-thumb components (e.g., mental accounting training); provide fact sheets on the benefits of counterconditioning (e.g., "saving \$3 a day instead of buying drinks or lottery tickets saves more than \$1000 a year"). Especially for school-based treatments, design project-related activities e.g. visiting banks, filling out the deposit slips; installing ATM in high school helps developing earlier familiarity with banking tools; whereas adults tend to prefer stand-alone subjects or specialized training, students appear to benefit from repetitive cumulative knowledge. Provide visual and multimedia support, rather than written materials, using story formats whose main characters are aged the same as the target audience; introduce an edutainment dimension via non-traditional FEIs e.g., games, role play, insertion of financial notions in television programs.
- (b) Attractive: provide participants (especially adults) with the knowledge they regard as useful, by asking them directly what they would like their communities and workplace to offer. Given the non-mandatory nature of FEIs, monetary rewards are generally efficacious and sometimes the only reason people take part in the FEI at all; most volunteers use interventions only as a remedial device, which is suboptimal because voluntary attendees are those already inclined to save and, thus, the less affected by the content of the seminar (selection bias). Small monetary incentives, especially when combined with the peer effect, are likely to be cost-effective; however, effects may be short-lived, and compensation should increase as the require effort increases. Consider providing a one-on-one component where the head of the household receives customized financial consultancy from a planner, but only if such measure is solicited; search for sponsors to supply discounted services conditional on the completion of the program; deliver financial curriculum together with matched saving program (the

equivalent of the U.S. IDAs). As for the initiatives targeting the young population, test incentives for both teachers (since training can be time-intensive and long as financial education is not compulsory in the school system) and students (e.g., perform classroom activities for which they are paid in classroom currency or a symbolic sum of \$1 dollar for each lesson, or increase their grade in a regular school subject). There is inconclusive evidence that in-kind incentives, or those in the form of simple reimbursements, work. For a cost-effective review of the programs, it is helpful to adopt the Kraft (2019) matrix for interpreting the effect size of financial education interventions.

- (c) Social: asking participants to state their commitment publicly or in a written form helps to fill the intention-action gap; if participants are encouraged to share their experiences, the educator should share his/her own as well, in order to build a pair-to-pair relationship; underly that the virtuous behaviour is already diffused (social norms); at the end of the intervention, organize short session in which participants share their thoughts, to psychologically reinforce the perception of having committed to a new financial path. For interventions targeting low-income women, repeatedly underline that financial success empowers women vis-à-vis their husbands and increases their bargaining power and contribution within the household. Create simulation games (valid especially for students) in which each participant impersonates a fictional family member who has to co-manage the household budget and deal with unexpected expenses. When it comes to media-based initiatives, the media should use storytelling to create emotional challenges with the audience, rather than disseminating explicitly informative contents.
- (d) Timely: the available evidence suggests not to carry out FEIs aimed at the entire population, but instead to target specific groups and set the strategies for each of them. As a general rule, the most receptive segments of the population tend to be: middle-life workers (as they are in the wealth accumulation phase of their life-cycle), newly hired employees, unmarried women and those with more than one dependent child, people seeking for "second chances" in the financial markets (e.g., who were previously reported for account abuse or mismanagement), employees immediately close to the retirement age. Teach concrete, everyday life situations that are useful for

the situation of participants, e.g. saving on credit card bills or car/ motorcycle insurance as they turn the driving age, courses on home-buying and retirement accumulation for the middle-aged audience and on budgeting for parents; provide vivid income projections for salient moments of the life-cycle.

It is necessary that the NSFE initiatives are articulated and conducted in continuity under a lifelong learning perspective; the Committee should enjoy reliable and constant financing, including those stemming from eventual synergies between public and private providers; the monitoring should be based on pre-determined benchmarks, taking into account that the most reliable tool of impact evaluation, the RCT, is often the less viable due to self-selection biases and time and resource constraints. Financial education shall be cultivated under a long-term perspective, in order to invigorate the financial wellbeing of the Italian households and, in turn, of the society at large.

APPENDIXES

A. List of Abbreviations

AFA American Financial Association

AIDAF Associazione Italiana delle Aziende Familiari

ASSBB Associazione per lo Sviluppo degli Studi di Banca e Borsa

BCW Behaviour Change Wheel
BIT Behavioural Insight Team

BLCH Behavioural Life-Cycle Hypothesis

BOI Banca d'Italia

COM-B "Capability, Opportunity, Motivation, Behaviour" framework

CONSOB Commissione nazionale per le società e la Borsa
COVIP Commissione di Vigilanza sui Fondi Pensione
CPIA Centri Provinciali per l'Istruzione degli adulti
EAST "Easy, Attractive, Social, Timely" framework

ECB European Central Bank

FEI Financial Education Initiative

FEDUF Fondazione per l'Educazione Finanziaria e al Risparmio

GFLEC Global Financial Literacy Excellence Center
HFCS Household Finance and Consumption Survey

HMR Household Main Residence

IDA Individual Development Account
ILO International Labour Organization

IOSCO International Organization of Securities Commissions

INAIL Istituto Nazionale per l'Assicurazione contro gli Infortuni sul Lavoro

ISTAT Istituto Nazionale di Statistica

IVASS Istituto per la Vigilanza sulle Assicurazioni
LC/PIH Lifecycle/Permanent Income Hypothesis
MEF Ministero dell'Economia e della Finanza
MISE Ministero dello Sviluppo Economico

MIUR Ministero dell'Istruzione, dell'Università e della Ricerca

MPT Modern Portfolio Theory

NEET Neither in Employment nor in Education or Training

NSFE National Strategy for Financial Education

SME Small-Medium Enterprise

SP/A Security-Potential/Aspiration Theory

OECD Organization for Economic Co-operation and Development

OECD/INFE International Network on Financial Education
OECD/PISA International Student Assessment Programme

RCT Randomized Control Trial

RDD Regression Discontinuity Design
RIIA Rete Italiana Istruzione degli Adulti

U.K. United Kingdom

UNECE United Nations Economic Commission for Europe

USA United States of America

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ABSTRACT

This work aims at understanding how behaviorally informed financial education strategies can be employed to augment financial literacy scores. The research question addresses the extent to which is possible to intervene on the design of financial education initiatives (FEIs) in order to deliver higher financial literacy scores (the dependent variable), with particular reference being made to (a) workplace-based FEIs, (b) school-based FEIs and (c) community-based FEIs. The vision of reality is interpretivism, the reasoning is deductive, and the two main theoretical paradigms are behavioralism (the dominant lens) and functionalism. The case study, Italy, has been selected by virtue of its peculiar traits: compared to the other OECD Countries, Italy exhibits lower financial literacy scores and diffused household vulnerability. At the same time, it was no earlier than 2017 that a National Committee for Financial Education was put in place to coordinate public and private strategies. Concretely, the study extracts operative insights that are applicable in Italy, based on the OECD recommendations, the stated mission of the relatively newborn National Committee for Financial Education, and country-specific priorities.

Chapter One

The dissertation starts with a state of the art about the neoclassical theories salient to household finance. It analyzes both:

- (a) Saving Models: Browning and Crossley's "life-cycle framework" (2001) provides a sophisticated synthesis of the LC/PIH model (Modigliani and Brumberg, 1954; Friedman, 1957), Deaton's hypothesis (2005), and the buffer-stock savings model (Carroll, 1997);
- (b) Investment models: the Modern Portfolio Theory (Markowitz, 1952) stipulates that, by weighting potential risks and expected returns, investors are able to discern their preferred portfolio that is close to the efficiency frontier and, ideally, overlaps with it.

Secondly, household trends are presented in both the EU and in Italy, with a specific focus on territorial patterns in the Italian peninsula. Data shows that, on the one hand, the number of households has risen; on the other hand, the number of their members has faced a contraction. Compared to the eurozone average, Italian heads of household have lower shares of secondary and post-secondary education. Overall, the net wealth of Italian households

remains higher than the Euro-zone, but it grows at significantly lower rates compared to the euro area average. The saving rate, at around 10%, confirms the stable trend of the past five years and is lower than the value recorded in the EU-28 area. As concerns how wealth is invested, the absolute majority of Italian households records a preference for real assets, mostly residential properties, that are suffering from the contraction in the real estate markets that has been in place since 2012. Finally, territorial differences are detrimental to the Mezzogiorno area, where the unemployment rate is twice as high as in the rest of Italy.

Chapter Two

In the second chapter, the two main theoretical frameworks of referral (the LC/PIH model and the modern theory of portfolio allocation) are enriched with earlier findings from behavioural finance; first, both the behavioural life-cycle model and the behavioural theory of portfolio allocation are presented. It emerges that:

- (a) Saving models: consistently with Shefrin and Thaler's behavioral life cycle hypothesis (1988), the trade-off between saving and consumption is an inner struggle between two contradictory personalities: the "planner" and the "doer", whose dynamic inconsistency explains many patterns of undersaving and overconsumption;
- (b) Investment models: Shefrin & Statman's behavioural portfolio theory (1984) provides a realistic alternative to the Markowitz model. MPT investors pick a portfolio by taking into account the expected returns in relation to the expected risks; BPT investors pick a portfolio by considering the expected returns in relation to their individual aspirations. Furthermore, ordinary people are hesitant to isolate their roles as investors (that requires consideration of the practical reward from the investment) from their roles as consumers (that computes the emotional benefits of the commodities they purchase).

Three cognitive biases are then eviscerated and, for each of them, specificities about their diffusion among Italian households is presented:

(a) Mental accounting: The attitude towards mental accounting of Italian households was found to be positively correlated with socio-demographic traits such as age, financial wealth, income, home ownership, living in Northern Italy; and personal traits such as self-efficacy and optimism. It is very common among head of households who are retired, widowed/divorced and, in general, households relying on a single income.

- (b) Procrastination: Throughout the vital arc, inertia is hump-shaped and positively correlated to the socio-economic status of the household. In Italy, only one household in three holds a financial plan, and less than half of them is committed to monitoring it. Of those households that do not plan, 20% recognize the necessity of planning but do not feel prepared to change their habits in the short term (status quo bias). The inclination towards procrastination is prevalent among men who live in Southern Italy and the self-employed; it is negatively correlated with self-efficacy, optimism and trust in financial intermediaries, and increases with financial anxiety. Head of households who share the decision-making with a partner record lower levels of procrastination.
- (c) Loss aversion: it appears to be strongly influenced by the gender of the investor, with women typically being more loss averse and, at the same time, suffering less from the effects of overconfidence. Loss aversion is very diffused in Italy: two-thirds of households claim to be reluctant to invest in an asset that presents even a small risk of capital loss. Of the EUR 4 287 billion in financial wealth owned by Italian households, as many as EUR 1 371 billion are immobilized in bank accounts. The fallacy is associated is typically accompanied by some factors of vulnerability such as old age (the bias peaks in the category of the retired), single-income households and marital status.

Chapter Three

Moving to the third chapter, the research expands and covers both formal and operative definitions of financial literacy and cross-country comparisons are provided. In particular, the "Big Three" questionnaire by Lusardi and Mitchell (2004) evaluates the knowledge of three tools for financial decision-making that are both essential and universal: numeracy, inflation and risk diversification. The OECD/INFE Framework furthers the scope of the "big three" model, and proposes specific situations to which respondents can easily relate. The questionnaire tests knowledge, behaviour; and attitudes. The socio-demographic features of the Italian population partly clarify the gap with other G20 countries and, importantly, formal schooling is a major indicator of financial literacy – with the average level of knowledge being 4 for university graduates, and 2 for the lowest schooled. For Centro Luigi Einaudi (2017), at the same level of education and type of job women are 10% less likely to respond correctly to the three questions than their male peers. On average, people living in Northern

and Centre Italy are more financially literate. Some studies, such as IACOFI (2017), indicate a humped profile of financial knowledge, i.e. rising up 40-50 years and then declining.

When it comes to the design of FEIs, there is a range of outlets from which information can be gained, all at differing standards of accuracy or reliability; these include formal schooling, workshops and out-of-school lessons, as well as informal channels. In-depth research has attempted to investigate the relevance of this causal relation (knowledge-skills-behaviour) with inconclusive findings. Some reports indicate a positive correlation between financial education and: (a) age of retirement readiness and accumulation of sufficient backup saving (Lusardi and Mitchell 2007, 2011; Almenberg and Save-Söderberg, 2011; Fornero and Monticone 2011; Van Roiji et al., 2012); (b) involvement in the capital market (Van Rooij, et al., 2011; Almenberg and Dreber, 2015); (c) a higher overall return on financial assets and a lower level of debt (Thorne e Porter, 2007; Hastings and Mitchell 2010, 2011). Notwithstanding these significant correlations, there is conflicting evidence on the causal impact of financial education on either financial literacy or real behaviour partially due to heuristics and biases (Cole et al., 2012; Gale and Levine, 2010).

The underlying problem is why, in the face of unclear gains, the community still bears costs, sometimes high, for these programs. The explanations may be different, but they are largely due to the fact that, if they were effective, interventions might produce very high returns for society. If successful, financial education programs could help to reduce the number of financial disputes, with benefits in terms of the cost of civil justice; they could facilitate the step towards complementary pension schemes and informed economic decisions could lessen the burden of support measures. Additionally, lowering the emotional stress arising from financial pressure can lead to lower health costs (British Journal of Psychiatry, 2003). Knowledgeable customers create demand for new services and products, resulting in increased innovation and quality of supply (Chionsini and Trifilidis, 2010). Finally, financial culture generates positive externalities at the macro-economic level; financial knowledge is a proxy for a deeper understanding of economic policy choices, with virtuous consequences in terms of sustainability of public finances (Murtinu et al., 2017), it facilitates the resilience of the financial system and reduces inequalities among investors (Lo Prete 2013).

Ultimately, the literature seems to indicate that the heart of the matter is not whether or not FEIs are effective, because it is known that they might not be efficient. As in other areas of policymaking, the success of financial education programs depends on how they are executed, that is, on the degree to which they can leverage the emotional variables that influence human decision-making. Chapter three concludes that financial literacy should be a priority item in the agenda of policymakers, as it can have positive spillover effects not only on those who personally benefit from it, but also on their households components and for the society at large.

Chapter Four

Finally, through a qualitative document analysis, the fourth chapter identifies operative best practices to enhance financial literacy by intervening on the design of FEIs. The selected timeframe is from 1977 to 2018. These years are chosen because, by the second half of the 1970s, most advancements in behavioural science were made. Starting from FEIs that are currently in place or the design phase in Italy, it is performed a study of forty-five policies that had a positive, statistically significant impact on financial knowledge and skills. Each finding is then integrated within a mnemonic behavioural framework named "EAST". For more detailed information on the methodology, and the limitations of the research, see chapter 4.1. The data corpus consists of forty-five interventions with a total sample size of over 130.000 observations, that are subdivided according to the target audience into three categories: (a) workplace-based initiatives (targeting employees); (b) school-based initiatives (targeting all school grades); and (c) community-based initiatives (targeting the members of the society under a logic of lifelong learning, with priority being given to vulnerable groups).

In the aftermath of the 2008 financial crisis, the OECD has encouraged the establishment of National Strategies for Financial Education (NSFEs). The Italian MEF, in agreement with the MIUR, has adopted a NSFE in 2017. In order to enforce this strategy, a "National Committee for the Planning and Coordination of Financial Education" in August 2017. In Italy, FEIs should be designed to steer citizens towards less conservative choices (because Italian households are loss averse), to consolidate their propensity to save (currently stable but deteriorated since 2008) and to point up the long-term decision-making.

As for the behavioural frameworks applicable, four of them are presented. These are

(a) The COM-B (Michie, Stralen and West, 2011), a generic model that takes into account three minimal factors for behavioural change: capability, opportunity and motivation.

- (b) The Behaviour Change Wheel (Michie et al., 2011), which creates is more rigorous and sophisticated alternative to the COM-B. However, both models are resource- and time-intensive, especially for policymakers using them for the first time.
- (d) The MINDSPACE (BIT, 2010), which is a mnemonic checklist of nine sources of behaviour upon which policies should be built or reshaped.
- (e) The EAST (BIT, 2012), a simplified version of the MINDSPACE. Based on the EAST, policies shall be made "Easy, Attractive, Social and Timely".

The analysis of FEIs is then subdivided into:

- (a) Workplace-based FEIs: In Italy, the EduFin Committee is committed at carrying out workplace-based financial education initiatives in collaboration with INPS, INAIL, CONSOB, Federterziario, other occupational funds and the Ministries (MIUR, MEF, MISE). The 2017-2019 "National Strategy for financial education" identifies microentrepreneurs as privileged beneficiaries of awareness strategies.
 - The analysis concludes that workplace-based FEIs should provide employees with information they find useful; the easiest and most effective way to do so it by asking them what courses they would like their company to offer (Lusardi et al., 2009). At the same cost, general-content courses are less effective than those targeted and customized. One-on-one meetings with financial planners may yield significant success (Edmiston et al., 2009). Effective programs should also attempt to teach mental accounting techniques and rule-of-thumb practices (Drexler et al., 2014). Consistently with the LC/PIH, there are three moments in which employees are especially inclined to internalize financial notions: the start of a new job, middle-life and immediately before retirement. Small monetary incentives may significantly improve workers participation (Duflo and Saez, 2003). There is lesser positive evidence that in-kind incentives, or reimbursements, work.
- (b) School-based FEIs: the fear of being financially unprepared is widespread among young people: 42% among the millennials and 26% among the baby boomers (Blackrock, 2018). Various initiatives by the Committee, Feduf and BOI are already in place for young people and, from 2019 financial education integrates the civil education curriculum. From the analysis emerged that postponing financial training until the late school years is suboptimal because, by then, students may have already started developing poor financial habits (Borden et al., 2013). Two moments are particularly teachable: lower

primary school years (when the audience is receptive and malleable) and the last three grades of high school (when students gradually move into the labour market, stipulate a vehicle insurance or hold their first credit card). Effective interventions appear to be interactive and experiential, e.g., by using gamification and simulations. In order to internalize theory, students are encouraged to perform concrete tasks, such as making field visits to local banks, filling out the deposit slips, making stock market simulations, running a school bank (Sherraden et al., 2011). Short interventions appear to be more cost-effective when directly serviced by external "coaches", specialized in the content of the modules, rather than offering teacher training (Lührmann et al., 2014). Teachers should be involved in the selection of modules and, should the initiative be expected to be time-intensive, they may be provided with incentives e.g. via a lump-sum contribution (Harter and Harter, 2007). Similarly, younger students could be rewarded with a symbolic sum for each lesson, then encouraged to save the reward or put it into a bank account. For instance, each child could be given a piggy bank divided in slots (to stimulate mental accounting) and "classroom money" (Kourilsky, 1977) could substitute real money.

(c) Community-based FEIs. In Italy, the launch of a web platform named "Quello che conta" was the pivotal initiative of the 2017-2019 NSFE; the portal offers food for thought on the cognitive biases and guidance on the active FEIs; finally, simulation games are currently been added to it. In 2018, October was designated the "Month of Financial Education". Awareness-raising programs conducted in favor of the general public, leverage advertisement and broadcasting spaces, websites and social media.

The key take-aways from the behavioural analysis are as follows: first, the design of programs requires to single out who is really in charge of the household decision-making; as it is often the case, the highest-paid member of the family do not necessarily coincide with the head of the household; this is true for many stay-at-home women who would not receive workplace-based training (Doi et al., 2014). It is useful to place emphasis on measurable goals and set deadlines for their achievement, e.g., save \$2.000 by the end of the year, or extinguish a debt. Possibly, such goals should be expressed in a written form and/or as a public commitment, and it occurs often that participants conform to the goal stated by others (peer effect). Storytelling is a key determinant of success of a community-based FEI (Tisdell et al., 2011; Klontz et al., 2008; Tyler, 2009); a tip is to

create group discussions in which attendants are asked how they might react to a hypothetical economic situation. Free individual counselling should be provided yet only if solicited (Hung and Yoon, 2010). Since there is no such thing as a compulsory community-based initiative, monetary (rather than in-kind) incentives could be provided to participants, with no significant differentiation needed on whether making the payment timely or deferred, and higher rewards should correspond to higher efforts required (improving numeracy skills is harder than absorbing general knowledge). Furthermore, voluntary bank account opening paired with financial education training sponsored by the financial institution may constitute a win-win strategy. Berg and Zia (2017) found strong positive impact of an awareness campaign conducted by inserting financial literacy notions in the storyline of a popular soap opera; similarly, Maynard et al. (2012) found that advertising the use of educative video games yields improvements in perceived self-efficacy, especially among women aged 18- to 50-year-old. It is rational to solicit emotions and attitudes, rather than skills; according to Bertrand et al. (2010), campaigning appeals to intuitive rather than deliberative processes (the "hot" rather than the "cool" decision-making).

The last section offers a chromatic scheme, proposed by Kraft (2019), to evaluate the costeffectiveness and scalability of education treatments having academic scores as the key achievement; due to its flexibility, the matrix may serve as a blueprint for the future design of FEIs.

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